

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Monday December 2 1985

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Gatt seeks a way
through the
landmines, Page 5

Angola	Sc 18	Indonesia	Rs 2500	Portugal	Esc 60
Barbados	Rs 6.65	India	Rs 1000	S. Africa	Rf 6.00
Belgium	Fr 42	Japan	Yen 1000	Singapore	S\$ 4.10
Canada	C\$1.00	Jersey	Fr 500	Shek	Ps 110
Denmark	DKR 6.60	Kenya	Fr 500	Swiss	Fr 100
Iceland	Fr 7.75	Lithuania	Fr 1.00	Swiss	Fr 100
Iraq	Ec 1.75	Lithuania	Fr 1.00	Swiss	Fr 100
Ireland	Fr 6.00	Lithuania	Fr 1.00	Swiss	Fr 100
Italy	Fr 4.25	Malta	Ec 2.20	Swiss	Fr 100
Germany	Fr 6.00	Mexico	Rs 4.00	Tunisia	Rs 5.00
Japan	Yen 1000	Mexico	Rs 4.00	Tunisia	Rs 5.00
Greece	Dr 7.70	Morocco	Dr 2.50	Turkey	Dr 1.20
Hong Kong	HKG 12	Morocco	Dr 2.50	Turkey	Dr 1.20
Iraq	Dr 15	Philippines	Ps 70	U.A.E.	Dr 9.50
Italy	Ps 15	Philippines	Ps 70	U.A.E.	Dr 9.50
				USA	\$ 1.00

No. 29,794

World news

Business summary

Former Rumasa head held in Spain

José María Ruiz-Mateos, former head of the Rumasa business empire, has been remanded in custody at a high security prison outside Madrid after being extradited by West Germany.

The 54-year-old financier, whose interests were seized by the Spanish Government in 1983, faces trial on two charges of accounting fraud.

These involve the alleged invention of false credits aimed at covering losses in the group's banks, and the alleged overvaluation of Rumasa assets. Page 3

Animal test ban loses

A proposal to ban animal experiments in Switzerland, which could have cost over 10,000 jobs in the chemical industry, was rejected by more than two thirds of voters in a referendum.

Bhopal anger

Indian authorities stepped up attacks on Union Carbide as the first anniversary of the gas tragedy at Bhopal approached. Police arrested more than 100 people in an attempt to head off violence during planned demonstrations on Tuesday. Page 2

Punjab violence

A security clampdown has been imposed in Punjab, north India, after three people died and five were wounded in renewed violence by Sikh extremists.

Sri Lanka attacks

Two security men were killed by Tamil guerrillas in separate grenade attacks in Sri Lanka's Eastern Province, officials said.

Lebanon toll falls

Violence in Lebanon claimed 130 lives last month, the lowest death toll since the total of 73 in January, and well below the 385 recorded in October.

Taba talks resume

Israeli Premier Shimon Peres won Cabinet support for sending officials to Cairo to resume talks on the Taba border dispute with Egypt.

Hijack victim

An Israeli woman shot last week by hijackers of an Egyptian airliner has died of her wounds, Israel Radio said, bringing the total number dead to 60.

Aquino petitioned

Corazon Aquino, widow of murdered Philippine opposition leader Benigno Aquino, has received 1m signatures urging her to stand against President Ferdinand Marcos in elections next year.

Troop cuts sought

The Spanish Government will seek formal talks with Washington to reduce the 120,000-strong US troop presence.

Kohl in Nobel plea

West German Chancellor Helmut Kohl has asked Norway's Nobel Prize committee to deny the 1985 Peace Prize to Soviet doctor Yevgeny Chazov, citing human rights abuses.

Irish police talks

Irish Police Commissioner Lawrence Wren and Royal Ulster Constabulary Chief Constable Sir John Hermon are to meet this week for the first time in two years in a big step forward for cross-border security. Page 7

Mao reprinted

Mao Tse-tung has been resurrected by the Chinese press, with a 46-year-old speech reprinted on most front pages; as the Government continues its fight to end student unrest. Page 2

Dearer petrol

Petrol prices rose by 15 per cent in Greece and by 20 to 30 per cent in Poland. Page 2

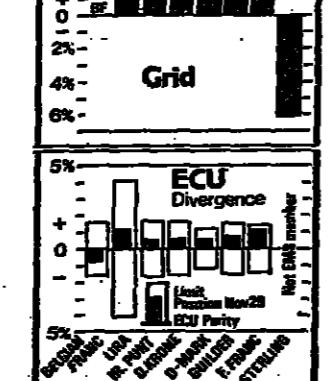
ITC back to talks on tin crisis

EMERGENCY meeting of the International Tin Council reconvenes today with little prospect of resolving the stalemate in trading. At the ITC's last session on November 21, members pledged that the meeting starting today would sit until a definite decision had been reached on whether to honour the council's debts. The trading crisis dates from October 24. Page 20

TOKYO share price closed slightly higher in Saturday's half day of trading. The Nikkei index rose 16.26 to 12,719.53 in light trading of 170m shares. Share prices, Page 37

EUROPEAN Monetary System: The Belgian franc was a little weaker against the D-Mark but showed on

EMS Nov 29, 1985



it a small change in relation to its Ecu central rate. It is the case against the D-Mark followed by further sharp fall in the value of the dollar. This usually creates a situation where funds are switched from dollars into D-Marks at a greater rate than into weaker EMS members.

The Belgian franc, however, stayed comfortably within its divergence limit and was not seen to be under any pressure. Trading was quiet overall with volume also affected by proximity of Christmas and the year-end.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the rates from which no currency (except the lira) may move more than 2% per cent. The lower chart gives each currency's divergence from its 'central rate' against the European Currency Unit (ECU), itself a basket of European currencies.

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PYRAMID SHARE-DEALING PROMPTS INDEFINITE CLOSURE

Singapore SE shut after collapse of Pan-Electric

BY CHRIS SHERWELL IN SINGAPORE

SINGAPORE's stock market, Asia's largest after Tokyo and Hong Kong, will be closed indefinitely from today in anticipation of a chain of default on forward share contracts springing from the collapse of Pan-Electric.

The dramatic action is unprecedented and according to some bankers is a disaster for Singapore as a financial centre, unless it pre-ages a wholesale "clean out" by the authorities to end the kind of pyramid share-dealing which precipitated the current crisis.

It was unclear last night whether Malaysia's Kuala Lumpur Stock Exchange, which is linked to Singapore's, would follow suit, although such a move seemed likely. Trading in Malaysian and Singapore stocks quoted in London also seems certain to be affected.

The suspension followed the appointment on Saturday of the accountants Price Waterhouse as receiver and manager for Pan-Electric, a marine salvage and property development group with debts totalling at least \$340m (\$191m).

The appointment was made by a group of foreign bank creditors after the failure of 11 days of rescue

talks with a key shareholder, Mr Tan Koon Swan, a Malaysian entrepreneur and politician who indirectly holds 22.8 per cent of Pan-Electric shares.

In a statement at the weekend, the banks said they had appointed a receiver with "extreme reluctance" but claimed that "certain action" to be performed by Mr Tan had "not been performed in full."

Mr Tan said last night that the conditions for his role in the rescue efforts had not been met, and that he was "in no way responsible" for its abandonment.

Although the immediate reason for Pan-Electric's troubles was a failure to make a debt repayment due on November 18, the more important problem was a series of forward share transactions worth at least \$340m involving the Pan-Electric group, Mr Tan's business empire and several other companies.

Such transactions, in which shares are bought and sold on a forfait basis and used as collateral to raise cash, have long been a standard feature of stock market dealings in Singapore and Kuala Lumpur.

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OVERSEAS NEWS

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Israelis apologise to US over 'spy'

By Lynn Richardson in Tel Aviv and Reginald Dale in Washington
THE ISRAELI Government yesterday apologized to the US over the Pollard spy case affair and promised to dismantle the intelligence unit involved if the allegations that it was spying on the US are confirmed.

The long-delayed official reaction to the spy scandal announced yesterday by Mr Yossi Bilil, the Cabinet secretary, said the Israeli Government "would spare no effort in investigating this case thoroughly and completely."

While insisting that the Israelis' own inquiry is still incomplete and thus the Government of Israel is not yet in possession of all the facts, the government made it clear that if the results confirmed the US allegations, "the unit involved in this activity will be completely and permanently dismantled" and those responsible brought to account.

Alluding to the close relationship between Israel and the US, the statement concludes by saying "spying on the US is in total contradiction to our policy. Such activity, to the extent that it did take place, was wrong and the Government of Israel apologizes."

Mr George Shultz, the US Secretary of State, quickly accepted the Israeli apology, which was seen in Washington as going a long way towards defusing the tension between the two countries that built up throughout last week over the Pollard affair.

Mr Stephen Trott, the US Assistant Attorney General responsible for prosecuting espionage cases, said that he regarded the Israeli statement as an invitation to the US to pursue its own investigations by interviewing Israeli officials who might be involved, one of Washington's main demands.

The US was very pleased with Israel's latest pledge to cooperate. The US has been seeking to question two Israeli diplomats hastily recalled from Washington on November 22, the day after Mr Pollard was arrested. Mr Trott said that it did not matter whether the officials were interviewed in Israel or the US provided that US investigators could "look them in the face."

President Ronald Reagan devoted his weekend radio broadcast to the recent rash of US espionage scandals but did not mention the Pollard case, or Israel by name. He stressed however that the US "will not hesitate to root out and prosecute the spies of any nation. We'll let the chips fall where they may."

While affirming that "many spys are on the US," Mr Reagan identified the main threat as the Soviet Union and its allies. He attributed the recent spate of arrests both to an increase in the amount of espionage and to more aggressive efforts by the US authorities to track down spies.

Mr Richard Helms, a former director of the CIA, said that the US had been spied on by their friends as in the Pollard case, as well as on their enemies. There were "no Queenberry Rules." Asked if the US spied on its NATO allies, Mr Helms replied: "I hope so."

UAE to build naval base

The United Arab Emirates (UAE) is to build a large naval base to protect its offshore oil installations, agencies report.

Abu Dhabi Crown Prince Sheikh Khalifa bin Zaid al-Nahayan, the UAE armed forces deputy commander, said work on the naval complex to be built about 45 miles north-east of Abu Dhabi on Taweeq Island, would begin next year.

Western defence analysts say the Emirates have about 15 naval vessels, six of which are fast attack craft armed with French Exocet anti-ship missiles.

Sheikh Khalifa said the UAE was giving the Navy a special importance and greater responsibilities. About 40 per cent of Abu Dhabi's oil is offshore.

Washington admits role in Malta hijack rescue

By REGINALD DALE, US EDITOR IN WASHINGTON
THE US has admitted that it was more involved than previously thought in the storming of a hijacked Egyptian airliner by Egyptian commandos in Malta last Sunday. The attack on the Egyptian Boeing 737 left on at least 37 people dead and 30 wounded.

Pentagon officials yesterday confirmed press reports that three US officers had accompanied the Egyptian commandos who flew to Malta on an Egyptian C-130 transport aircraft to conduct the assault. The officials insisted however that the Americans had played no part in the rescue, but were there only to give advice and assistance if needed.

The arrival of the US officers, in full battle dress according to one account, triggered an angry dispute between US and Maltese officials at Valletta's Laga airport. The dispute may have contributed to Malta's refusal to

What the EEC reforms may cover

BY QUENTIN PEEL

THE WHOLE exercise to reform the European Community, to be approved or rejected by EEC leaders today and tomorrow, means just one thing at heart: can they each accept a reduction in national sovereignty in order to achieve a more united Europe?

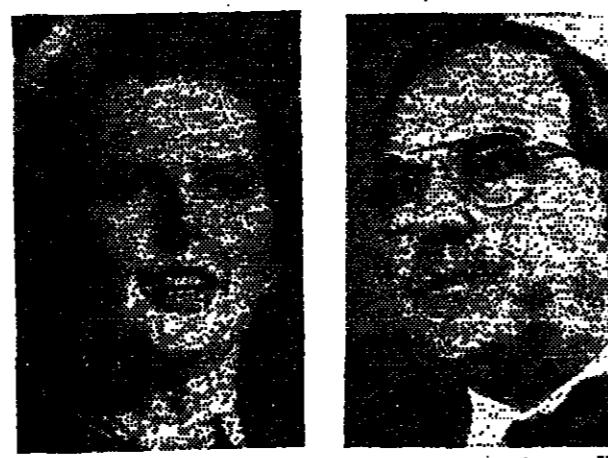
The package negotiated by top officials and foreign ministers over the past three months, though still full of holes, centres ways of increasing the use of majority voting in decision-making, and reducing the need for unanimity.

It would also result in some increase in the role of European institutions, such as the European Parliament and the European Commission, with the inevitable result of some loss in the powers of comparable national bodies.

The detail still looks dauntingly complex to any outsider. Here is a glossary of some of the key concepts in issue.

Qualified majority voting: The system which gives each member state a specific weighted vote, according to its size, and sets a specific number of votes required to approve (or reject) any decision. In theory, it should be easier to take decisions than by unanimity.

The Luxembourg compromise: It should be called the Luxembourg "disagreement," put forward by five member states (Britain, Denmark, France, Greece and Ireland) recognise the right of



Mrs Thatcher and Mr Kohl: doubts about monetary policy

any one to cite a "vital national interest," and thus prevent even a majority vote being called. It is the ultimate safeguard clause for national interests.

Cohesion: Also known as solidarity. The aim of helping the poorer member states (Greece, Ireland and Portugal in particular) catch up with the richer. Not to be confused with economic convergence, which is the process of getting everybody to conduct consistent economic policies.

Monetary capacity: Putting some authority for monetary policy into the Rome Treaty in order to facilitate creation of a European Monetary System with a co-ordinated monetary policy. The UK and West Germany suspect it will undermine the autonomy

of their central banks.

Differentiation: The need to allow for individual member states which may have national standards either above or below the EEC norm. To make provision for low standards is not too difficult, by giving the country a specific delay before the policy must be implemented. To allow countries with high standards to exclude products conforming to (lower) EEC regulations would blow a big hole in the concept of a single Common Market, especially when that country is West Germany.

Political co-operation: Getting together on foreign policy, in addition to the commercial co-operation provided for by the present Treaty. The plan is to have a permanent small secretariat in Brussels, to great bureaucracy to enforce closer co-operation and consult each other, and "endeavour to avoid any action . . . which impairs their effectiveness as a cohesive force in international relations."

European Union: A term which means all things to all people. Supposedly the ultimate aim of the exercise, there is no consensus on whether it really means an ultimate federal state of Europe, or little more than the present status quo. France wants a new preamble to the Treaty spelling out the general aim, and even creating another bit of bureaucracy — a secretary-general et al — to pull it together. No one else is very keen.

Norway and Community agree fishing quota pact

By Fay Gjester in Oslo

NORWAY and the EEC agreed a deal at the weekend on 1986 fishing quotas in their waters.

The pact allows both sides to boost their catches of a number of important varieties. Norway's fishermen's union has welcomed it because it will permit its members, hit by the recent decline in Barents Sea codella stocks, to increase landings of mackerel and hake whiting.

Only two rounds of talks were needed to secure an agreement. The first, held in Oslo at the end of October, set provisional overall quotas, but failed to produce agreement on Norway's share of the herring and western mackerel catches, or the amount of cod that EEC fishermen could take in Norway's zone.

When the two delegations met again, in Brussels, Norway was granted 35 per cent 200,000 tonnes of a total North Sea herring quota fixed at 570,000 tonnes. Initially, the EEC had offered only 20 per cent 100,000 tonnes of a 500,000-tonne quota.

Spain detains former head of Rumasa after extradition

BY DAVID WHITE IN MADRID

THE former head of the Rumasa business empire, Mr Jose Maria Ruiz-Mateos, was remanded in custody at a high security prison outside Madrid yesterday after being extradited on Saturday by West Germany.

The 54-year-old financier, whose interests were seized by the Spanish Government in 1983 and have since been sold off piece by piece, faces trial on two charges of accounting fraud.

Mr Ruiz-Mateos appeared briefly before the examining magistrate before being taken to the prison.

Under the terms of Spain's extradition treaty with West Germany, the former Rumasa chairman can be tried only on the two grounds which were cited by the Hessen state court which recommended extradition.

These involved the alleged invention of credits aimed at covering losses in the group's banks, and the alleged over-valuation of assets in Rumasa accounts.

However, Madrid has been trying to extend the scope of its treaty to include tax fraud. This is among the other charges made in Spain against Mr Ruiz-

White, said to be a record in Europe.

Voest-Alpine losses rock Austria

By Patrick Blunt in Vienna
THE DRAMATIC CRISIS at Voest-Alpine, Austria's largest industrial concern, has rocked the political establishment and placed a question-mark over the country's system of political and social consensus.

The losses for the state-owned steel, engineering, electronics and trading group have been revised upwards three times in a year and are now expected to reach at least Sch 5.7bn (£212m). Some officials suggest that this figure may have to be revised again when final results come in at the end of the year.

The immediate consequence was the removal of the group management board. A new chief executive has been appointed on a temporary basis until March. International candidates will be considered for the position after that.

There has been a public outcry over the losses of Voest-Alpine's Intertrading (VAT), Voest's trading subsidiary, which is expected to show a deficit of Sch 2.4bn as a result of speculation on the oil market.

Policitians of all parties have condemned VAT's casting-style speculations. The crisis, however, has raised questions over the system of management over the whole of the nationalised industries. Mr Ferdinand Laczka, Minister in Charge of the Nationalised Industries, was apparently left in the dark about the real situation at Voest.

The management of OIAG, the holding company for the crisis, although Mr Gerstl also claimed that it did not know the extent of the crisis.

The shifting of the blame is being met with growing scepticism in the press and by large numbers of people here.

"The existence of (running) state industries is sick," runs the headline of one newspaper.

An editorial in another daily talked of two classes of workers and enterprises: those in the state sector where jobs were kept with billions of shillings of subsidies, and those who have to face market conditions in the private sector.

The political row is unlikely to die down rapidly.

The People's Party has called for a special parliamentary debate on the nationalised industries for Friday.



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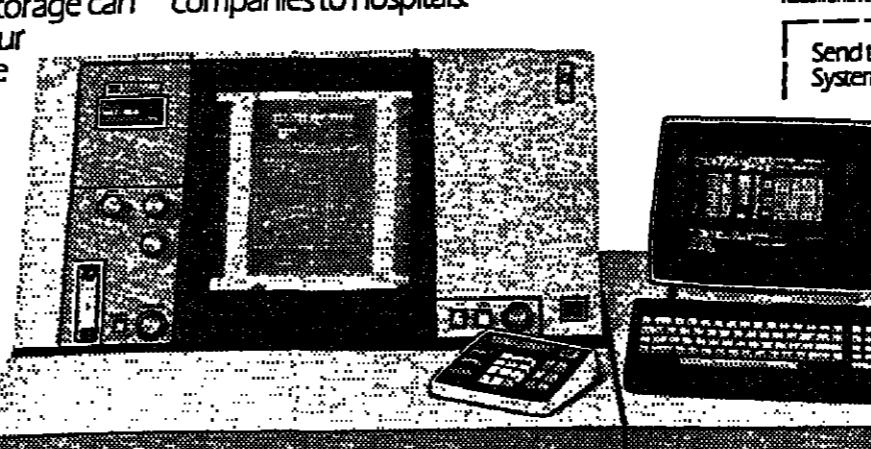
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OVERSEAS NEWS

David Gardner on the new owner of an international news agency
Mexican publisher takes on UPI

ON THE DAY of the first earthquake to hit Mexico City in September, the local bureau of United Press International (UPI), which like many foreign news organisations had its downtown offices here wrecked, moved into temporary accommodation in the headquarters of El Sol, a Mexican daily.

The move proved portentous, and in the corporate sense, permanent. Two months later, El Sol's publisher, Mr Mario Vazquez Rana, is now the enormously proud new owner of the financially crippled US news agency, clinching a deal which has perplexed analysts here and north of the border.

Mr Vazquez Rana paid \$25m for 90 per cent of UPI, with a commitment to inject a further \$25m-\$30m over the next four years. A rival bidder, Mr Joe Russo, a Houston real estate developer, was brought into the new company. New UPI Incorporated, registered in Delaware, at the last minute, with the remaining 10 per cent.

UPI had applied for Chapter 11 earlier this year after swinging into state and salary losses and the sale of its picture division to Reuter, the UK-based news and financial information agency, failed to make much impact on accumulated debts of \$15m. As part of the deal, Mr Vazquez will, within 120 days, fully compensate UPI's smaller creditors and pay off individual claims of more than \$3,000 at 40 cents in the dollar.

UPI's new owner, at 53 years, is an engaging self-made man, the son of immigrants to Mexico from Galicia in Spain. He is best known here as one of four brothers who built up the leading Hermanos Vazquez furniture and white goods retail chain.

Prior to the UPI deal, his fame dates from his surprise 1978 purchase of the El Sol newspaper chain. It has always been thought this was in connection with the political ambitions of Mr Luis Echeverria, his friend and patron who was outgoing president of Mexico at the time.

Mr Vazquez's own ambitions are harder to fathom. Those who know him believe his ultimate goal is to become president of the International Olympic Committee—he is already president of the Mexican Olympic Committee, of the International Association of Olympic Committees and of the Organising Committee for the Pan American Games. Quite how ownership of a failing international news agency will further this ambition is far from clear.

Mr Vazquez's own description of his past, his fortune, his drive, and his plans for UPI, is full of superlatives and full of holes. The UPI deal, he says, "was the cleanest and most open in business history," and he personally has "the cleanest record of anyone in Mexico." He describes himself as "the most international person in Mexico," and, in passing, claims his Guadalajara-based El Occidente daily is "the best paper in the country."

His larger-than-life establishment is visually complemented by what must be one of the more luxurious publisher's offices in the world. His third-floor headquarters, broken up by interior gardens complete with fountains, contain not only a boardroom, computer room and cinema, but also a gymnasium, sauna, hairdresser, plus bar and dining room. His wife would like credit to a 5-star hotel.

"I like to show to my critics so that they feel envious," he remarks while conducting a brief tour of the premises.

There is almost no free wall-space. As well as a separate trophy room (Mr Vazquez is a first-class shot, competing for Mexico in the 1972 Olympics), the walls are plastered with insignia and photographs of himself, with assorted heads of state, Mexican presidents and international sports people.

In his personal office, for example, above scale models of his three executive jets, signed portraits of the Pope and Fidel Castro of Cuba hang side by side. "for balance," he says (President Castro has since fallen out with Mr Vazquez, publicly accusing him of giving the next Pan American games to Indianapolis instead of Havana).

The two questions Mr Vazquez has had to answer most often in the past month concern balance—whether or not UPI will be given free rein to report as its editors and journalists see fit, particularly on Mexico—and what his plans for the news agency really are.

No newspaper publisher in Mexico is immune from Government pressure since the state controls the newsprint monopoly. Pipsa, and can make or break many publications through the volume of advertising it places.

Mr Vazquez acknowledges that his purchase of the El Sol chain, which he has built from a 24-to 62-paper group with a claimed circulation of more than 2m and unequalled provincial coverage, was facilitated by his friendship with President Echeverria. He

says he paid \$12.8m for 75 per cent of the group, then in state receivership, and then spent \$7.2m cleaning up its debts. Until 1977, the former President's principal aide, Mr Fausto Zapata, was a prominent associate, but then Mr Vazquez claims to have bought out all his partners and restored the group's independence. "If you can find more than 10 mentions of Echeverria after that I'll give you 5m pesos for each one," he exclaims with characteristic flourish.

However, under Echeverria's successor, President Jose Lopez Portillo, Mr Vazquez bought Mexico Radio S.A. (known locally as ABC International) and promptly axed a current affairs programme critical of the government. Despite this he claims not to alter a line in his

implied by AP's association with the Dow Jones Company to provide an economic service. Reuter's lucrative switch towards providing economic data was another factor, as was the syndication service provided by the major US papers which has sharply reduced the space for a general news agency.

Mr Vazquez talks generally about the need to "improve ourselves" about new technology, and when pressed to be specific, about boosting economic and sports coverage and a news agency equivalent of the social pages prominent in most newspapers in this region.

Like most Mexican businessmen, Mr Vazquez is cautious about the size and source of his wealth. From loading refrigerators into lorries aged 15 he says he sold his quarter share in Hermanos Vazquez to his brothers for \$25m in 1981, which is plausible at that year's rate of exchange of 22 pesos to the dollar (the simultaneously sold real estate holdings worth 700m pesos, he says, for a further \$32m).

Less plausible are his claims that he bought the dollars to buy UPI, the Bank of Mexico (at rates of up to 500 pesos to the dollar), and that unlike most of a business class which holds up to \$200m in foreign bank accounts, he has no dollars abroad.

What is the El Sol group worth? "I wouldn't take \$400m for it," he says, confirming that this is the value he puts on the chain. It is a price which most analysts find outlandish, even though the chain includes Mexico's main sports daily, El Sol, and the group's assets have been sharply reduced by the introduction of up-to-date technology and editorialising.

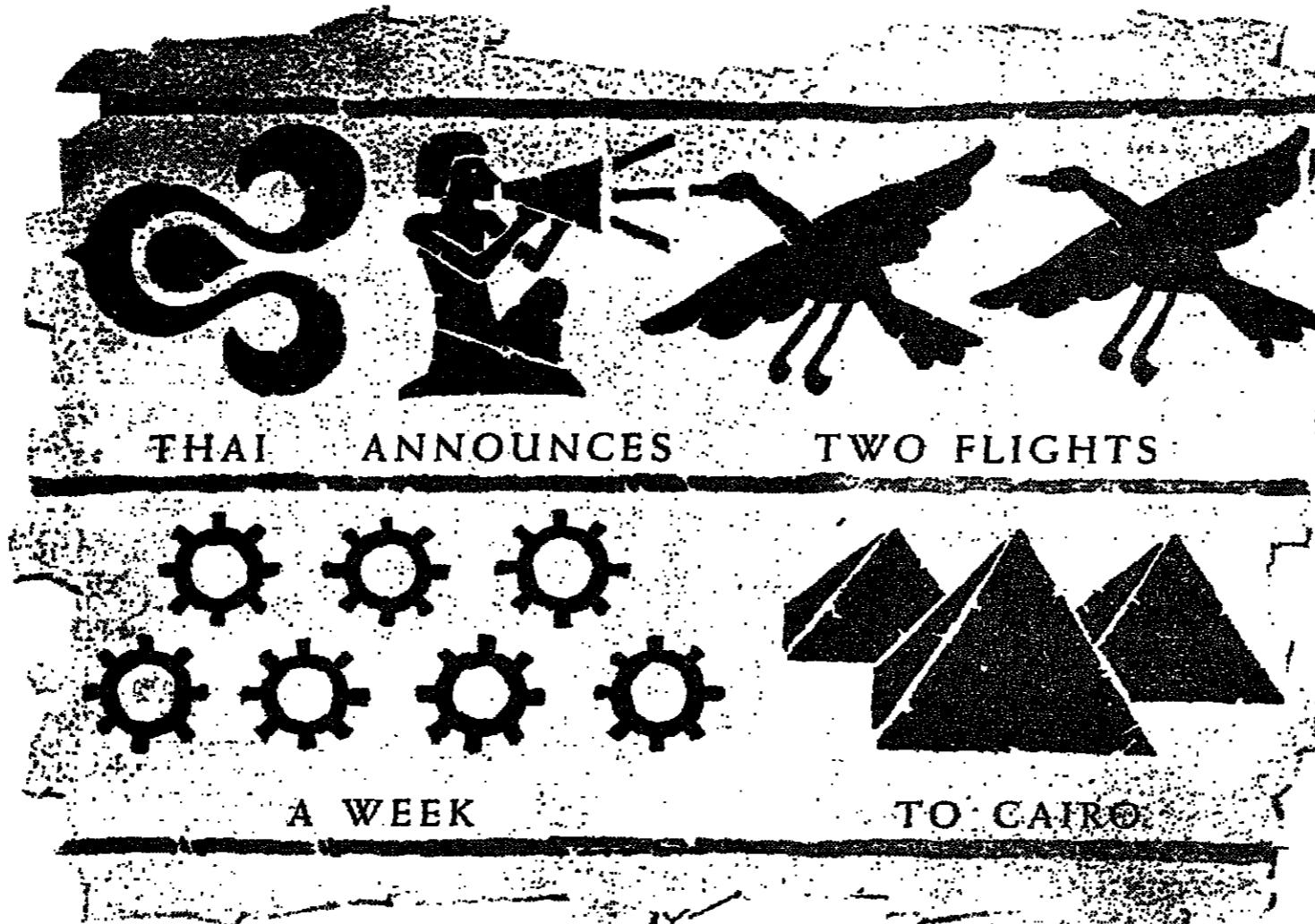
Mr Vazquez is known to have made money from government contracts. In the early 70s for example, he was granted the country's sole firearms concession when restrictions on arms sales to the public were introduced after guerrilla violence began in the south. The unanswered \$4,000-peso or dollar question, nonetheless, is why he should so passionately wish to own UPI, which he says he first sought when the Scripps-Howard newspaper chain sold it three years ago. A variety of critics say Mr Vazquez has an appetite and craving for responsibility. He himself gives the impression this is a sporting opportunity, and with characteristic hyperbole, says "I have never failed in any challenge."

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WORLD TRADE NEWS

William Dullforce on problems facing the preparatory committee for trade talks

Gatt seeks a way through the landmines

PREPARATIONS for the new round of global trade negotiations can move closer to the heart of the matter following last week's decision by the members of the General Agreement on Tariffs and Trade (Gatt) to establish a preparatory committee.

The band of ambassadors and other officials who, under one umbrella or another, regularly meet in Gatt's Geneva headquarters, will now turn themselves into the preparatory committee. Under that umbrella they should concentrate on the real problems threatening to bring about the collapse of the world trading system rather than on procedural issues.

Governments and trade departments back home will be under greater pressure to formulate their interests and to frame negotiating positions on a wide range of topics.

The common front more or less maintained over the past few months by the three large trading blocks—the US, the European Community and Japan—as they worked to break the resistance of developing countries to new trade talks will dissolve.

The European Economic Community has welcomed the decision by the 90-nation General Agreement on Tariffs and Trade to press ahead with moves to hold major global trade talks late next year. Reuter reports from Brussels, Mr Willy De Clercq, External Relations and Trade Commissioner, said he was extremely pleased with the decision of the General Agreement on Tariffs and Trade (Gatt) to set up a committee to determine

mine objectives, procedures and subjects for the talks. The unanimous decision meant confrontation was avoided, he said. It had removed the threat of a fatal blow that would have harmed all those who supported the multilateral trading system. "We are now engaged in a formal preparation of a new round, but all options are still open as far as substance is concerned," he said.

France's reluctance last week to accept the timetable agreed by the other Gatt countries was an early signal. It was attributed to the French Government's wish to postpone for electoral reasons the formulation by the European Community of a position on trade in agricultural products.

Mr Mike Smith, the deputy US trade representative, has decided that the US was giving priority to an assault on Community subsidies on wheat and other sales, but a confrontation between the US and the EEC over agricultural exports is likely to be a highlight of the coming negotiations.

The issues to be tackled fall into three areas. First, there is the unfinished business from previous trade negotiating rounds. In addition to tightening rules for export subsidies Gatt, it is agreed, needs to

revamp the "safeguards" which allow for emergency protection against imports and to work out sustainable codes for non-tariff barriers such as quantitative restrictions on imports.

Secondly, trade in agriculture, textiles and steel has to be brought within the scope of Gatt. This has in principle been accepted by the majority of Gatt's 90 members but action has been thwarted by diverging national interests.

Lastly there are the "new" issues promoted mainly by the US with the backing of other industrial nations. Their aim is to have some form of Gatt discipline applied to trade in services, high technology products, investment and counterfeited goods.

Each area contains landmines around which the preparatory committee will have to pick its way. The committee's job is not to negotiate the issues but to reach agreement on approaches and to indicate the direction negotiations must take to reach a

The Gatt agricultural committee, for instance, has done a considerable amount of work in analysing problems but has

been marking time in face of the various procedural options proposed by its members. Ideally, the preparatory committee should refine the options into an agreed method for negotiating the agricultural issue.

One of the most important functions of the preparatory committee will be to reconcile the developing countries which make up the majority within Gatt, to the new round.

The US has prodded and shoved Gatt into preparing the round with assurances that it will serve the interests of the developing countries. Many developing countries are not yet convinced.

The declaration of a "standstill," a commitment by all Gatt members not to introduce further protective measures, is regarded as an essential preliminary step to negotiations.

On other matters—including preferential treatment for least developed countries, and the phasing out of the Multi-Fibre Arrangement governing trade in textiles—the developing countries are looking for clear signals from the industrial nations in the preparatory committee.

Palermo to become hub for optical fibre system

By James Buxton in Rome

PALERMO, the capital of Sicily, is to become the hub of a network of optical fibre telecommunication cables connecting countries around the Mediterranean. The network could later be connected to the trans-Atlantic optical fibre cable system.

Developments in the Mediterranean are part of the programme by which international telecommunications links are being sharply upgraded, following the introduction of optical fibre technology, which gives cables many times the carrying capacity of traditional coaxial cables. This technological jump will make it far easier to introduce data transmission services on an intercontinental basis.

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South Korean and Japanese shipyards suffer fall in orders

By ANDREW FISHER, SHIPPING CORRESPONDENT

SHIPTYARDS in Japan, and South Korea suffered a sharp decline in orders in the third quarter of this year with the shipbuilding industry associations of Japan and South Korea said after meeting in Tokyo last week that no recovery was likely before 1986.

The world order book stood at 5.5m gross tons at the end of the year, up 28.1m at the end of June and 31.4m at the end of September 1984.

World shipbuilders should cooperate among themselves and with scrapping companies to speed up scrapping and slow down ship construction, they said.

The Lloyd's figures showed that of loading shipbuilding countries, only Taiwan, Brazil, West Germany, Romania,

France and Italy showed increases in their order backlog during the period.

Lloyd's said that new orders of 3.1m tons placed in the third quarter were 0.7m tons less than in the previous quarter.

More shipping sectors suffered from low freight rates as a result of surplus capacity, and a number of shipowners are no longer able to pay for ships being built.

Gross tonnage order backlog fell by 245,000 tons to 10.5m tons, while South Korea, number two in world shipbuilding, showed

the world order book is scheduled for delivery before 1987.

SHIPPING REPORT

Dry cargo ship owners miss out on rates rise

By ANDREW FISHER, SHIPPING CORRESPONDENT

THE RISE in tanker rates continued last week with activity concentrated mostly in the first three days before the US Thanksgiving holiday.

A third point-to-point link between Palermo and Lechaima, in Greece, could be agreed at the same time, if Greece joins the group of countries.

These links for the Eastern Mediterranean are expected to be in service by 1990.

Studies are also going ahead for optical fibre cable links in the Western Mediterranean, connecting Italy with France.

It is also the first link between Palermo and France.

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2nd December, 1985

AS THE international tin crisis staggers into its sixth week, the world market waits nervously for an eventual resumption of tin trading on the London Metal Exchange (LME).

Metal dealers in Britain, Japan, West Germany and the US report that trading has shrunk to a bare minimum in the absence of a forum that used to set benchmark prices for the world market. Tin consumers are living from hand to mouth, with inventories trimmed to the bone, in the expectation that when the LME market does reopen they will benefit from a sharp drop in prices.

Deals that are being struck are largely based on provisional prices which are subject to adjustment when LME trading resumes. They do contain an option for the future; those provisional prices are well below the level of £8,140 a tonne at which tin last traded in London.

"Basically, the business has summed up. It's still stuck," said one senior, and very worried, metal trader in London.

Trading in tin in London and Kuala Lumpur was suspended on October 24, when the International Tin Council's (ITC) buffer stock manager ran out of funds with which to support the market.

The crisis has also had serious effects on trading in other metals, such as copper and aluminium, largely because of doubt over the

solvency of some traders heavily exposed to contracts with the ITC. The LME - the world's leading metals market - reported two weeks ago that its turnover had fallen by about 50 per cent. New business - as opposed to liquidation or "carrying" deals - has dropped to a trickle.

Fears have been expressed that the lengthy suspension of tin trading could lead to the growth of a secondary, or "grey" market outside the LME. But so far, this has apparently been slow to materialise.

In Britain, the bigger consumers, such as the British Steel Corporation, are trying to rely on their stocks where possible. In many cases, however, inventories have been heavily run down, which means that the European smelters - such as Rio Tinto-Zinc's Capper Pass factory on Humberside and Billiton's plant at Arnhem in the Netherlands - are said to be able to drive hard bargains on prices to end users.

In addition, there is an embryonic spot market in which dealers say tin is changing hands in small lots at prices of between £8,800 and £7,100 a tonne. The buyers in these deals tend to be merchants who normally trade in small quantities and do not have connections with a tin smelter.

The smelters are still buying tin concentrates, for example, from the Cornish tin mines, the only such op-

erations in Europe. But as they have been deprived of their principal pricing mechanism - the London Metal Exchange - they are having to pay provisional prices that will be adjusted when the London market reopens.

A typical price being paid at present by one smelter is about £5,500 a tonne, which is believed to be causing acute difficulties for some of the suppliers. The Cornish mines, for example, have production costs ranging upwards from about £1,500 a tonne, and are regarded as highly vulnerable to a sharp and sustained drop in tin prices.

"They're aiming to give me some cash flow, but are building in a discount from what they think the price really is," said one mining company representative.

In West Germany, the biggest tin-consuming country in Western Europe, the picture is similar. Since LME trading was suspended the uncertainty has caused a marked drop in the volume of tin dealings.

"The market is very restrained," said an official of the West German Metal Dealers' Association in Bonn. One trader estimated that perhaps half of the remaining business was now being done at fixed prices, with the price currently around £5,500 a tonne. The other half was being conducted with an eye to the reopening of LME trading.

If the market did not reopen,

prices would be negotiated by the parties to the deal, with the proviso that the customer could return the tin if they could not agree on a price.

In Japan, buyers are being similarly cautious, negotiating prices directly with suppliers. Tin is said to be fetching about \$8,800 a tonne. Tin imports have fallen off dramatically - from a monthly rate of about 2,300 tonnes in normal times to between 300 and 400 tonnes.

A trader said that stocks were adequate at present both for its users and traders, but after mid-December, he said, the situation could get "pretty tight."

In Malaysia, the world's largest tin producer, the government-backed secondary market based in Penang does not appear to have taken off in a big way. The two smelters there have been supplying metal to their clients at prices of around 23,000 ringgit a tonne (about £5,500), about 20 per cent lower than before the crisis began. Buyers are just purchasing enough for their immediate needs, however, and the prices at present being quoted are not regarded as representative of the likely level once the terminal markets reopen.

In the US, meanwhile, the big tin users report little embarrassment yet from the London debacle, although they appear to have changed their buying patterns from

large consignments to small batch deals.

According to metal traders in New York, tin is changing hands at between \$4.50 and \$4.60 a pound. Customers are unwilling to buy large amounts, they say, because they are afraid of being caught with large stocks if the price suddenly collapses.

Weirton Steel, for example, one of the country's main template manufacturers - it operates under the slogan "Weirton - home of the tin can" - said that it was securing metal "in the normal way through traders", while US Steel, the market leader, said that it was "surviving quite nicely".

Back in London, however, all eyes are fixed on the LME and the ITC. Although many people are resigned to a price crash in the event that the tin council cannot agree on a solution, the metal exchange is likely to keep its market closed for as long as there is even the faintest chance that one is pieced together.

That could yet invite the growth of a bigger secondary market. After all, those provisional deals are going to have to be priced sooner or later.

Additional research by: John Davies in Frankfurt, Terry Dowdworth in New York, Wong Suleing in Kuala Lumpur and Our Tokyo Staff.

UK NEWS

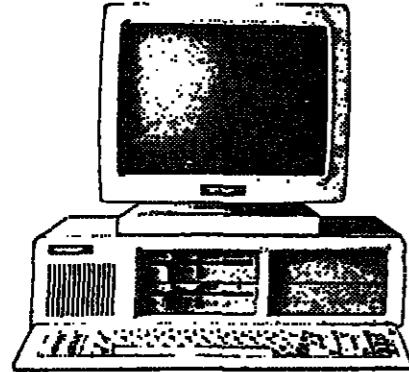
Effects of London crisis spread to other metals

World tin market holds its breath

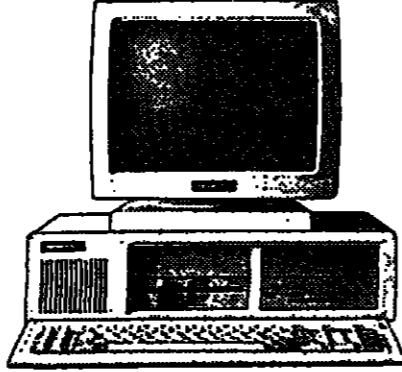
BY ANDREW GOWERS AND OUR FOREIGN STAFF

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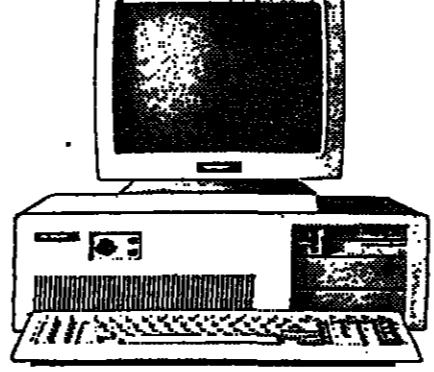
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Labour pledge on Liverpool investigation

Financial Times Reporter

THE ANNUAL BATTLE over the financing of the BBC External Services has been ended with a three-year agreement.

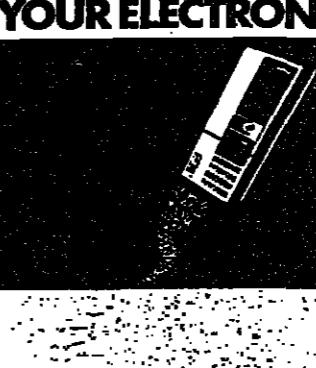
The financing of the External Services, which includes the World Service Foreign Language Broadcasts and monitoring services, has been the subject of annual political rows as successive governments have tried to cut its budget to reduce public expenditure.

Following an inquiry last February, the Government has granted, for the first time, a three-year budget to the BBC External Services. This will rise from £52m this year to £100m in 1987-88. A further £15m is included, as from next year, when the BBC takes over responsibility for certain relay stations from the Foreign Office.

Welcoming the decision, Mr Austin Kirk, managing director of External Broadcasting, said: "While it will allow us to plan sensibly, it does not provide any fresh money for expansion of output. If we want to boost programmes to one part of the world, then we still have to draw in our antennae somewhere else."

Mr Stuart Young, chairman of the BBC, said: "For years now, successive BBC External Services managements have been forced to plan and operate within the constraints of a one-year financial straitjacket. It has been an unenviably difficult way of organising broadcasting to more than 120m listeners in 37 different languages."

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UK NEWS

Minister faces charge of sugar quota U-turn

BY ANDREW GOWERS

A BITTER dispute involving the Government and Britain's two leading sugar companies, British Sugar and Tate & Lyle, is set to surface in the House of Commons today, when MPs debate proposed changes in EEC support arrangements for sugar and starch.

The row concerns British Sugar's campaign to be given a larger beet production quota under the EEC's next five-year sugar regime, which is due to start in August.

Tate & Lyle fears that this could eventually pose a threat to the smaller of its two British sugar refineries at Greenock in Scotland, which employs about 400 people.

The two companies have been in disagreement for some time, but their quarrel was given new heat last week by signs of support for British Sugar, a subsidiary of commodity trading group S. & W. Berisford, from Mr Michael Jopling, the Agriculture Minister.

In a letter to Tate & Lyle's outgoing chairman, Sir Robert Haslam, Mr Jopling is understood to have hinted that he would consider pressing for a larger beet quota to cater for some of the additional demand for sugar expected to be created in Britain's chemical and food industries over the next few years.

Tate & Lyle, which relies for its UK refining operations on cane su-

gar imported under EEC's Lome Convention largely from the Caribbean, regards this as a U-turn by the Government and a significant lobbying victory by British Sugar.

"He's certainly indicated that he's going to try and get an increase in the beet quota. Previously we didn't think he was going to do that," said a Tate director at the weekend. "It would depend on the size, but any increase is going to put some strain on our Scottish operation."

Ministry officials acknowledge that Mr Jopling has been prepared to entertain the idea of a modest increase in the beet quota. They dismiss suggestions that this would pose a threat to Tate's Greenock refinery, and deny that it would upset the precarious political balance between cane and beet sugar in Britain.

British Sugar argues that a 30 per cent rise in its total production quota — currently pegged at 1.14m tonnes a year — is needed to cater for rising industrial demand. It estimates that this could raise UK sugar consumption — at present about 2.3m tonnes a year — by 350,000 tonnes over the next few years.

Mr Gordon Percival, the company's managing director, told the press in early October that unless Britain were allowed to produce more sugar, thousands of new jobs in biotechnology industries could be

lost to the European continent.

Tate & Lyle — while agreeing that some additional industrial demand could be created — believes this will only amount to about 150,000 tonnes, and argues that this should be met by diverting surplus sugar, which is at present exported, into the UK market. It has been lobbying MPs — particularly those from Scotland — heavily ahead of today's Commons debate.

Ministry officials say Mr Jopling tends to side with Tate's figures, and agrees that much of the additional demand could be met by diverting exports. He is said to be concerned that UK sugar supplies might become tight by the late 1980s, which would lead to increasing higher-priced imports from the continental Europe and discourage chemical companies from investing in sugar-processing capacity in Britain.

Tate's underlying worry is that if new industrial demand does not grow at the anticipated rate, its UK operations will be hit by a glut of sugar being sold in the domestic market at cut prices from 1987 onwards. It has suffered from a price war with British Sugar on a number of occasions in the recent past.

The Greenock refinery is seen as more vulnerable to such events than Tate's other UK refinery, on the Thames in East London.

DOUBTS ON BOARD'S ABILITY TO HALT DECLINE

Privatised coal industry best hope for future, says report

BY MAURICE SAMUELSON

FUTURE PROSPERITY of the British coal industry depends on it being broken up into competing private units some of which should be sold off in "packages", including coal-fired power stations, according to a report out today by the Institute of Economic Affairs (IEA).

It is the weightiest of a spate of reports by academic economists which chart the routes which a future Conservative Government might follow in privatising the coal industry. As far as the present Government is concerned, coal officially remains well down the list of assets which it wants to remove from the state sector.

The authors of the IEA report, Professor Colin Robinson of Sussex University and Ms Eileen Marshall of Birmingham University, argue in favour of a liberalised market for coal rather than simply a privately owned UK coal industry. Liberalisation, they say, "offers the only reasonable prospect of revitalising the industry and reversing its long-term decline."

Expressing disbelief in the state-owned coal industry's ability to reform itself from within, in line with the Government's present objectives, they describe the continuation of the present monopoly in British coal supply as "a recipe for continuing decline," and recom-

mend its radical restructuring as coal is a very unnatural monopoly.

The authors also recommend wholesale privatisation of the open-cast coal sector, which at present produces some 15m tonnes of coal a year, compared with nearly 100m tonnes of deep-mined. Their main priority, however, is removal of coal import controls.

Pouring cold water on the NCB's attempts to reform itself from within, on which current Government

policy towards the coal industry is based, they recall that "Government injunctions to break even at some time in the future have been given to the NCB on many occasions in the post-war period... that one can only be sceptical about the worth of such political pronouncements."

Even as the Government is now saying it wants break-even to be achieved by 1987-88, it is planning to give the NCB about £2.65bn of taxpayers' money in the next two financial years. Although the NCB's financial position may well appear to improve considerably in the next two years, that will be largely a consequence of temporary additional demand from the CEGB.

CEGB to be Sold: A Radical Project to Reverse the Decline of a Major Industrial Institute of Economic Affairs, 2, Lord North Street, Westminster, SW1P, 3LB, £2.50.

Church report on inner cities urges public spending rise

FINANCIAL TIMES REPORTER

THE RESULTS of a two-year inquiry by the Church of England into the crisis in Britain's inner cities are to be published tomorrow in a report that is deeply critical of both government and church.

The Archbishop of Canterbury, Dr Robert Runcie, set up the commission of inquiry in 1983 and appointed as chairman Sir Richard O'Brien, former chairman of the Manpower Services Commission, which administers the state employment and training programme.

The 400-page report, *Faith in the City*, is unlikely to be warmly welcomed by Mrs Margaret Thatcher, the Prime Minister. Although she has urged closer regard to Christian principles, the report is critical of many of the government's policies she regards as fundamental, particularly on public sector housing.

The Commission joins Mr Nigel Lawson, the Chancellor of the Exchequer, and the recent Duke of Edinburgh's Housing Inquiry, in maintaining that mortgage interest relief, which costs the Exchequer £4.5bn a year, should be abolished.

The report says it is inequitable to give help to those who need it least through mortgage interest relief while cutting housing benefit to those on the lowest incomes.

The Government will be especially



Mrs Margaret Thatcher

alarmed at the extent to which the report urges more public spending by raising financial support for inner-city councils, increasing resources for the urban programme, putting more cash into the community programme and raising child and unemployment benefits.

The Prime Minister's office said yesterday that the Government was already fully aware of the problems in inner cities and had given them increasingly higher priority.

While urging that the Government and nation must do much more, the Archbishop's report is also understood to take a very critical view of the failures of the Church in the inner cities and to draw attention to the missed opportunities both at community and corporate investment level.

Irish-Ulster police to meet on security

BY HUGH CARNEY IN DUBLIN

MR LAWRENCE WREN, Commissioner of the Irish police, and Sir John Hermon, Chief Constable of the Royal Ulster Constabulary (RUC), are due to meet this week for the first time in more than two years, Mr Peter Barry, the Irish Foreign Minister, said yesterday.

The meeting will be the first major step forward on cross-border security matters since the Anglo-Irish Agreement came into force last

week. It is part of preparations for the first meeting of the inter-governmental conference set up under the accord which is to convene in Belfast within the next two weeks.

Mr Barry, leader of the Irish delegation to the conference, told a radio interviewer he understood Mr Wren had invited Sir John to Dublin, and the invitation had been accepted.

Copyright policy review

BY PETER RIDDELL, POLITICAL EDITOR

THE GOVERNMENT is reconsidering proposals to reform copyright law, particularly whether a levy on blank video and audio tapes should be introduced.

A White Paper (policy document) was drafted for publication in October but the position is being discussed again by ministers.

The hope in Whitehall is that the decisions will be reached by Christmas in time for the revised White

Paper to be published in the new year ahead of legislation in the 1985-87 parliamentary session.

The review covers intellectual property rights, updating copyright law to take account of recent trends in the video and audio sectors.

The most contentious item is the proposed levy on blank tapes, which the Government rejected in 1981 but provisionally accepted this year.

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Anglo American	11.5%	C. Hoare & Co.	11.5%
Anglo Bank	11.5%	Hongkong & Shanghai	11.5%
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Bankers Agric. Ltd.	11.5%	National Giro Bank	11.5%
Barclays Bank	11.5%	National Westminster	11.5%
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Brit. Bank of Mid East	11.5%	Norwich Gen. Trust	11.5%
Brown Shipley	11.5%	People's Trust	11.5%
Cl. Bank Nederland	11.5%	PK Financials Ltd. (UK)	11.5%
Citibank NA	11.5%	Portsmouth Trust Ltd.	11.5%
Citibank Savings	11.5%	R. Raphael & Sons	11.5%
City Merchants Bank	11.5%	Rothschild & Sons	11.5%
Clydesdale Bank	11.5%	Royal Trust Co. Canada	11.5%
C. E. Coates & Co. Ltd.	11.5%	Standard Chartered	11.5%
Comm. Bk. N. East	11.5%	TCB	11.5%
Consolidated Credit	11.5%	Trustee Savings Bank	11.5%
Continental Trust Ltd.	11.5%	United Bank of Kuwait	11.5%
Coupar Holdings	11.5%	United Mizrahi Bank	11.5%
Charterhouse Japhet	11.5%	Westpac Banking Corp.	11.5%
Choultersons	11.5%	Whiteaway Laidlaw	11.5%
Citibank NA	11.5%	Yorkshire Bank	11.5%
First Nat. Fin. Corp.	12.5%	Members of the Accepting Houses Committee	8.00% 1-month
First Nat. See. Ltd.	12.5%	7-day deposits	8.00% 1-month
Robert Fleming & Co.	12.5%	8.50% 1-month	500+ £1,000
Robert Fraser & Pirs.	12.5%	9.00% 1-month	11.25% At call
Grindlays Bank	11.5%	when £10,000+ remains deposited	over £1,000
		Call deposits	over £1,000
		No base rate.	
		6.00% gross.	
		25-day deposits	over £1,000
		8.25%.	

In 1984, Britain's partners in the European Community suffered 64,267 bankruptcies, an increase of 36% since 1982.

This figure in itself is reason enough to take out export insurance, particularly since these countries represent the UK's biggest export market.

The world recession has affected even these 'safe' markets, drastically increasing an exporter's chances of running up against serious financial problems.

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difficult for the exporter to predict when or if a problem will arise.

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HARRISONS MALAYSIAN PLANTATIONS BERHAD

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INTERIM REPORT FOR THE SIX MONTHS ENDED 30th SEPTEMBER, 1985

The Directors announce that the unaudited Group results for the six months to 30th September, 1985 were:

	Six months to 30th September		1984		% Increase/ (Decrease)
	Group MS'000	Company MS'000	Group MS'000	Company MS'000	Group Company
Turnover	450,367	21,235	586,463	28,997	(23) (27)
Investment & other income	10,286	5,888	9,462	1,161	8 405
Operating profit	71,328	17,765	109,625	22,340	(35) (20)
Associated Companies	1,715	—	736	—	133
Profit before taxation	73,043	17,765	110,361	22,340	(34) (20)
(See Note 1)	—	—	—	—	—
Taxation	29,467	7,961	41,237	9,283	(29) (14)
(See Note 2)	—	—	—	—	—
Profit after taxation but before extraordinary items	43,576	9,804	69,124	13,058	(37) (25)
Minority interests	49	—	29	—	69 —
Extraordinary items	43,527	9,804	68,095	13,058	(37) (25)
(See Note 3)	2,756	—	1,735	—	56 —
Retained profit for the period	46,313	9,804	70,880	13,058	(35) (25)

NOTES

- (1) After Charging
—Interest
—Dividends
- (2) Taxation includes
—Malaysia
—U.K.
- (3) Associated Companies
- (4) The Extraordinary items comprise the following:
Profit on sale of land by subsidiary companies
Profit on sale of shares by a subsidiary
Surplus from liquidation of an investee company

	1985	1984	
Group	MS'000	MS'000	
Turnover	450,367	21,235	
Investment & other income	10,286	5,888	
Operating profit	71,328	17,765	
Associated Companies	1,715	—	
Profit before taxation	73,043	17,765	
(See Note 1)	—	—	
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(See Note 3)	2,756	—	
Retained profit for the period	46,313	9,804	

Profit after taxation but before extraordinary items as percentage of turnover

Profit after taxation but before extraordinary items as percentage of shareholders' funds

Net earnings per share (in Sen)

Net tangible asset backing per share

Harvested Crops — tonnes

FFB

Palm Oil

Palm Kernels

Rubber

Cocoa

Copra

The reduction in turnover and operating profits reflected the general decline in commodity prices and the lower margins in the palm oil refining industry. Although crop production for the year is expected to be in line with last year the further fall in commodity prices since the first half means that the results for the year will not match last year's exceptional level.

By Order of the Board
Zainal Abidin Jamal
Secretary

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UK NEWS

Sealink sees £8m return to profit

By Andrew Fisher,
Shipping Correspondent

SEALINK, the UK ferry company

owned by Sea Containers, is likely to make profits of about £15m this year, compared with a £10m loss in 1984, according to Mr James Sherwood, Sea Containers' president.

This is despite the loss of about £1m which the Channel Islands services will suffer for 1985. Sealink has announced steps to eliminate these losses and achieve at least break-even point in 1986.

Sea Containers, administered from London but based in Bermuda, bought Sealink for \$8m in July 1984. Sealink made a profit in the second half of last year, but this was offset by earlier losses caused mainly by strikes.

Mr Sherwood said Sealink would be taking up with the UK's Office of Fair Trading its exclusion from the Belgian market now that its former partner in Belgium's Regie Voor Maritiem Transport (RMT) had reached an agreement with rival Townsend Thoresen, part of European Ferries.

Sealink had not been doing enough business because of its partnership with RMT.

Sealink is also planning new services from the UK to Scandinavia and Spain.

Mr Sherwood said Sea Containers was considering buying more hotels in the US and the Far East.

The group has just reported net earnings for the first nine months of \$44.1m (£30.5m) against \$58.9m for the same period last year.

He said total 1985 results would be down on last year because of oversupply and rate cutting in the container shipping industry.

Tractor sales drop confirmed

By Andrew Gowers

A PREDICTED drop in UK tractor sales has set in over the last four months and looks likely to continue into next year, according to figures released yesterday by the Agricultural Engineers' Association (AEA).

Tractor registrations for 1985 are expected to total about 25,000 units between 1 and 2 per cent down on last year's level, but sales next year could fall by up to 10 per cent.

Tractor exports are about 9 per cent down from last year's bumper figures, reflecting the generally depressed state of Western agricultural markets and the firming of the pound this year.

One AEA official yesterday told the annual Smithfield Livestock show that: "The funnel is getting darker and it's difficult to see the light at the end of it."

Mr Frank Moore, AEA president, played down the warnings of gloom in the industry. The dairy sector had expressed similar predictions when milk production quotas were introduced last year, but was "bouncing back again."

Farm machinery manufacturers could count on falling inflation, lower interest rates and the fact that no big changes in the EEC's Common Agricultural Policy were imminent, he said.

A decline in the UK tractor market has been widely forecast because of EEC cutbacks in farm support. The time it has taken to set in is explained by two factors.

First, the reductions in capital taxation allowances that took effect this year led to a spending spree among farmers keen to beat the budget. The effect of that on tractor registration figures has disappeared.

Second, this summer's poor weather has forced farmers to improve their equipment in order to complete their harvest in difficult conditions.

AEA officials expect the bad weather to affect tractor buying next year. The Ministry of Agriculture estimates that farm incomes are about 30 per cent down this year.

BY PHILIP BASSETT, LABOUR CORRESPONDENT

TRADES UNION Congress (TUC) leaders yesterday responded critically to suggestions by Mrs Margaret Thatcher, the Prime Minister, that a reduction in pay settlements would lead to the creation of 200,000 new jobs.

Speaking to the Conservative Trade Unionists' conference in Blackpool, Mrs Thatcher warmly endorsed the Confederation of British Industry's (CBI) recent call for a 2 per cent reduction in settlements as part of a drive to reduce unit labour costs.

She said: "We calculate that if we have smaller increases a little bit below inflation, in the longer run it would create some 200,000 more jobs and help keep more work in this country."

Sealink had not been doing enough business because of its partnership with RMT.

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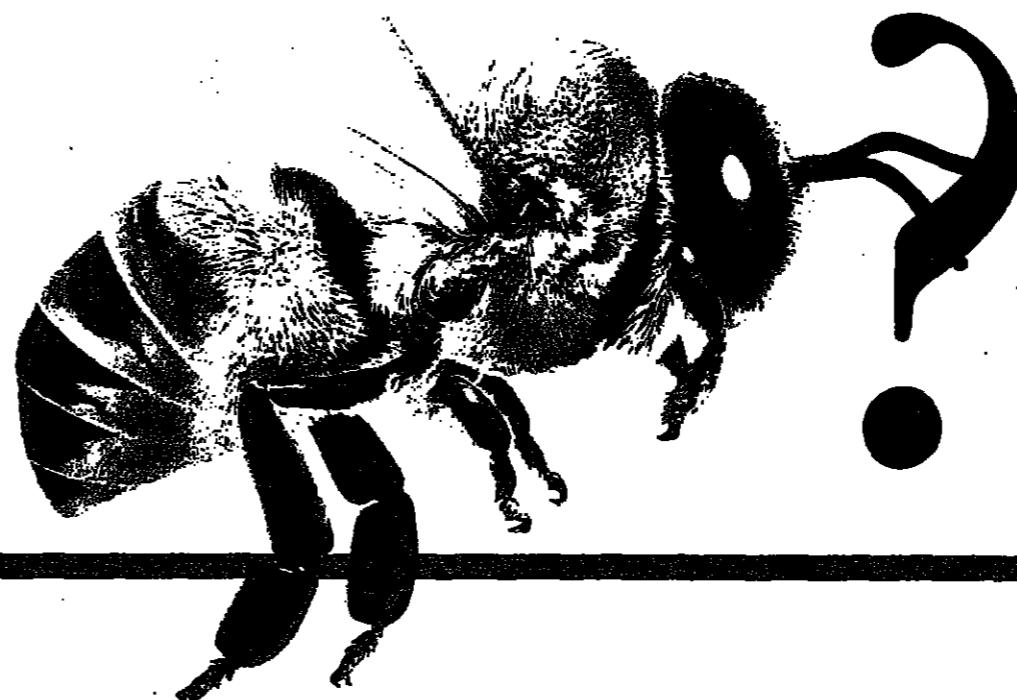
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TO, OR NOT TO



TO



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Our campaign to 'save the bee' took years of painstaking research. But if we hadn't taken him under our wing, who would have?

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YOU CAN BE SURE OF SHELL



Geoffrey Charlish reports on a system that may offer large savings on conventional data transmission methods

Radio links could cut big-site expense

BIG SAVINGS can be made in oil, petrochemical and industrial sites by using radio data transmission in place of conventional cabling.

That is the claim by Process Automation and Computer Systems (PACS), a Southampton company that has just introduced a system called Pacalink.

On a site where say, 100 sensors have to send their readings to a central data collection or control point, cable connections might cost about £400,000, while the use of 100 Pacalink units would cost only £100,000.

Transmitting data over radio links is hardly new. Telemetry, or point-to-point links for sending technical data, has been used since before the Second World War and in recent years, several companies have introduced systems for point collection of data where no wired connection is available—in marshalling yards for example. The cellular radio services, too, are now available for data transmission on the move.

Pacalink allows fixed instruments such as temperature and flow sensors to be connected by radio to a control room and, if necessary, to each other, for exchanging data on almost any kind of large site.

Two kinds of unit are provided, a slave and a master. The "slave" can have up to 16 sensors connected to it. Each sensor has its own digital address to which it responds and on any site more than 260,000 addresses can be accommodated.

The slaves communicate over a maximum of seven VHF (very high frequency) channels in the 173.30 to 173.35 MHz band. At the moment a licence is required but the matter is under consideration at the Trade and Industry Department and it is

expected that the band will be de-licensed. The equipment can be supplied for use anywhere between 150 and 200MHz, or above 400MHz for use in the US.

Data is gathered from the slaves or otherwise directed by a master station, with extra control intelligence, which is connected to a central console where the gathered data can be processed and displayed. Interfaces are under development that will allow a master station to be connected to wired networks and data highways in common use in the instrument industry.

A likely application will be data logging by the master station, with 16 measurement points scanned each second. But a form of networking is also possible in which specific links can be set up according to a program. The master station, the slave itself, or the instrument connected to the slave can initiate transmission to the centre.

Interference with other, similar systems is unlikely since the total radiated power is only 10 mW for large sites, giving a range of about 1.5 km. For smaller sites a 1 mW transmitter is used with a range up to 500 metres.

Using frequency switched keying (small variations of radio frequency above and below the nominal channel frequency which correspond to the digits in the data), a data rate of 2048 bits per second is obtained on each of the seven radio channels. Some 900 sensors can be scanned every minute.

PACCS says the system is intrinsically safe (power is from small batteries or a tiny solar array) and certification is expected in the middle of 1986.

Security is good. The company claims that the radio technology used and the network software allow only one misleading message in over 200,000 years.

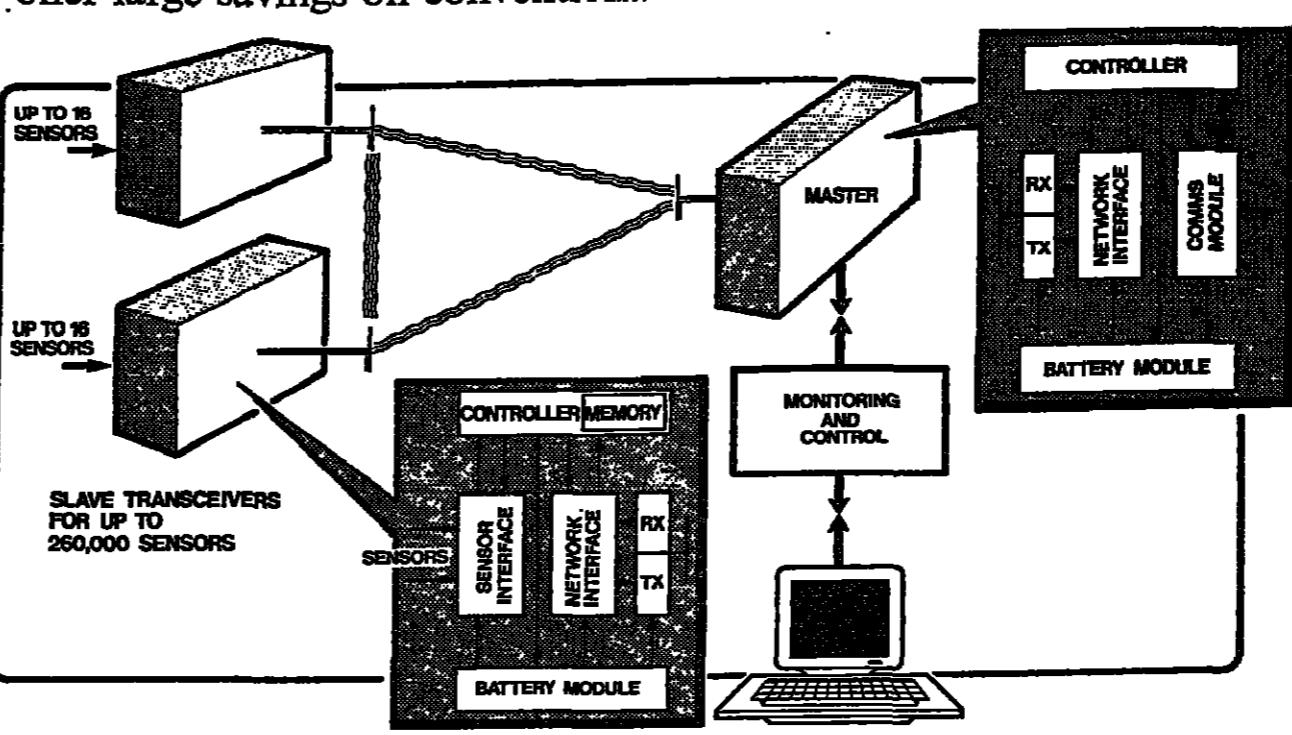
Trials on the first commercial installation at the Esso Chemical site at Fawley are due to start in two or three weeks, following earlier initial testing at two other sites.

Applications are expected by water, gas, electricity and sewerage organisations for communication with remote stations. Further likely uses will be at airports, docks and industrial sites. Warehouse data capture, machine monitoring, agricultural control and offshore use to save weight (of cables) are other possibilities.

PACCS will sell the units complete with suitable instrument interface cards, direct to end users. In addition, system builders and instrument companies will be able to purchase either full systems or components for integration into their own products. Negotiations with a number of multinational instrument vendors are in progress.

Standard Telephones and Cables, which developed part of the radio system, will undertake marketing into military applications.

Pacalink could open new horizons in instrumentation because many applications have been held back by cabling costs. PACCS says that the average cost of cabling is about £40 a metre, while for a single channel, costs amounts to £4,000 for each sensor connected. A single Pacalink installation costs an average of £1,000. In the case of a medium-sized refinery tank farm, the system could save more than £1m.



These PACS master and slave radio units have micro processor control to allow big site data networking

Alvey opts for Orion

THE ORION supercomputer, designed and built by the UK company High Level Electronics, has been selected as the principal workhorse of the Alvey Directorate's research programme in Intelligent Knowledge Based Systems.

The Orion computer, of which ten have been installed by the directorate, was chosen because it runs Unix, the standard Alvey operating system for IKBS, and because of its range of language, communication and microcoding possibilities.

The computer is said to offer roughly the same performance as the industry standard DEC Vax supercomputer for about a quarter the price.

Telescope role for mirrors

A GROUP of 36 hexagonal mirrors will form a key feature of the world's most powerful astronomical telescope, due to be built on the Pacific Island of Hawaii by 1991.

Itek Optical Systems of Lexington, Massachusetts, is building the mirrors under a \$10.6m contract with the California Institute of Technology.

The optical devices will form the 400-in primary mirror for the \$87m, 200-ton W. M. Keck telescope, which will be installed on Mauna Kea, a peak on Hawaii.

Fabrication of the mirrors is due to start next year. Once in operation, the optical system will let astronomers peer twice as far into space as the largest telescope now in existence. The telescope will enable scientists to detect objects some 200 times fainter than can be seen

Disks lose to chips

A new microcomputer from Action Instruments, Chichester, designed for scientific, automotive, process control and field testing applications, uses chip storage in place of disks and can withstand harsh environments.

The A-FAC-BC10 is otherwise functionally the same as an IBM personal computer. It uses an 8085 microprocessor on a plug-in board and the usual housekeeping storage. In addition however, it has a board of bubble memory, giving up to 512,000 bytes of storage.

Input and output cards are available for the machine allowing the direct connection of a variety of voltages and sensors (digital and analogue).

PETER MARSH

Wildcat aims to change the drill

A BRITISH joint venture involving the Weir group hopes to influence a long-standing debate in the oilfield as to whether to turn a drill from the surface or from a machine lowered down the well near the rockface.

Most drilling in the North Sea is done by rotary table. This tried and tested system uses a powerful turning device on a drilling rig to turn a drill string—hundreds of lengths of steel pipe—which can often be tens of thousands of feet long or more.

Downhole motors, or mud motors as they are also known, account for about 15 per cent of the drilling, according to oil companies. These machines are powered hydraulically by drilling fluid pumped at high pressure down the inside of the drill pipe to activate the tool.

Positive displacement downhole motors act like a corkscrew inside a rubber sleeve. Mud is pushed down the sleeve forcing the corkscrew to turn and this turns the drill bit.

The second kind of mud motor is a turbodrill. The mud is driven past turbine blades which rotate the shaft powering the drillbit.

The two systems have their special applications: positive displacement drills turn more slowly but with a very high torque. A problem for this system is wear. The rubber seals eventually weaken with the

force of the mud which will drive its way between the seal and the drivetrain.

Turbodrills work at higher speeds and develop less torque. Their makers claim a longer lifespan which reduces the cost of extracting all the drill pipe to replace the worn motor. The drillbit in this case can rotate at around 800 rpm against about 350 rpm for a positive-displacement motor. Drillstrings powered from the surface turn at around 180 rpm.

Weir and Wildcat, an Aberdeen specialist drilling company, have formed a joint venture. Weir Drilling, which plans by the end of the year to have a prototype running in a new type of turbodrill called "Wildcat". These will be designed to combine the virtues of both systems: the torque of the positive-displacement motor with the speed of the turbine.

The turbodrill, its backers hope, will give the lifespan and performance to offer real competition to rotary table drilling in certain rock formations. Turbodrills have been around for some time, but the developers are reluctant to say how their design improves the motor.

Mud motors come into their own with deviated wells which are rising in importance as the development of marginal oilfields off-shore increases pace. The wells are drilled at a certain depth and are spread out in different directions towards

various points of an oil reservoir.

This form of drilling is one of the main lessons learned in the North Sea, where oil companies want to make the best use of the hugely costly offshore structures to reach as much oil as possible.

Wells can be deviated to penetrate rock thousands of feet away—sometimes nearly at right angles to the platform. But the greater the deviation, the greater the friction for surface-driven drilling equipment in which the entire drill string is turning. This increased strain can lead to the drillpipe shearing underground.

Downhole tools have been used for the "kick" used to take a well off the vertical on its deviated path. But quite often conventional drilling resumes because of the oilmen's worries about machinery operating at remote depths.

The Weir wildcat venture hopes to gain confidence of the operators to use mud motors past the kick point down to the eventual destination of the well.

They argue that the mud motors will eventually reduce the all-important cost-per-foot which the operators want to reduce especially in the exploitation of marginal oil fields.

MARK MEREDITH

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More help
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IBM has put its label on two new banking machines designed to make life easier for counter staff and for customers.

For counter staff it has announced the "teller assist unit" which dispenses cash to two cashiers seated side by side through a rockling dispenser slot. The machine is in fact designed by Inter-

action, the Swedish-based company, which has already supplied it, under its own colours, to National Westminster Bank in the UK.

It has also announced a "personal banking machine," a device similar to a through-the-wall automatic teller, but suited only to individuals.

It can dispense cash, handle loan applications and provide statements. It can be programmed to provide other routine services leaving bank staff free for more complex issues.

Heat resistor

PYROTEK of Milton Keynes is selling a new type of fire-resistant board for such installations as melting furnaces and electric control gear. The asbestos-free product is made from cement strengthened with inorganic material and can be used at temperatures up to 350 deg C.

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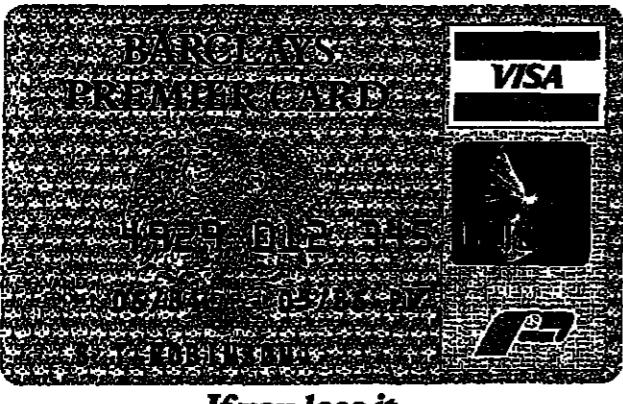
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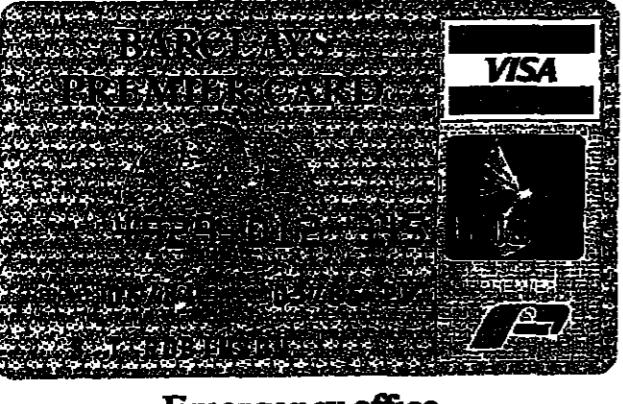
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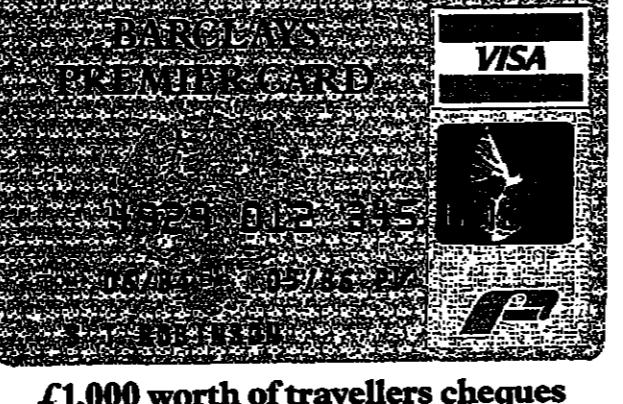
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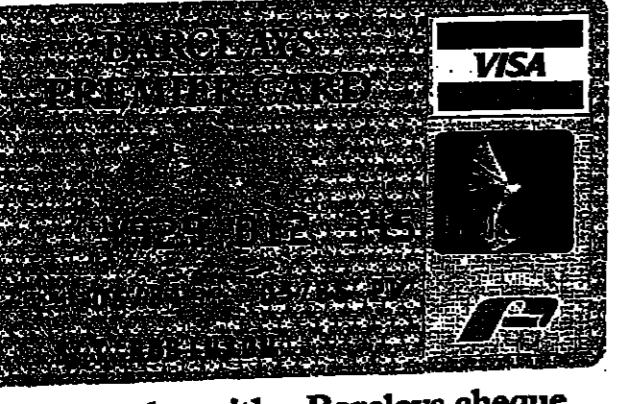
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Cable and Wireless, a cross-section of our growth, past, present and future.

May we ask you two questions?

One. Which do you think is the most useful invention of the past hundred years or so?

Two. Which do you think will grow fastest in the next fifty?

You're bound to consider the internal combustion engine, the aeroplane, atomic energy and the microchip, of course.

But how about telecommunications?

You have to admit there's a case to be made for them, and it's timely to make it now.

It'll take a short history lesson but we promise to make it as painless as possible.

1866, the Entrepreneur

The founder of Cable and Wireless was a vigorous and determined entrepreneur called John Pender.

In 1866 he was largely responsible for laying the first transatlantic, submarine cable.

With the dots and dashes of the Morse Code, it meant the United Kingdom was only minutes away from the eastern seaboard of the United States (Stock Exchange and Wall Street closing prices were transmitted daily).

By the end of the century he had created a submarine cable empire that virtually covered the world and stretched for 50,000 miles.

Unending success beckoned? Not exactly.

1920's, the Italian

A young Italian scientist called Marconi had earlier patented his radio device and now offered a transatlantic telegraph service (the one which brought Crippen to trial). It was three times faster than cable at about one twentieth of the cost.

Marconi made the British government an offer they couldn't refuse: that his telegraph service and our cable assets be merged.

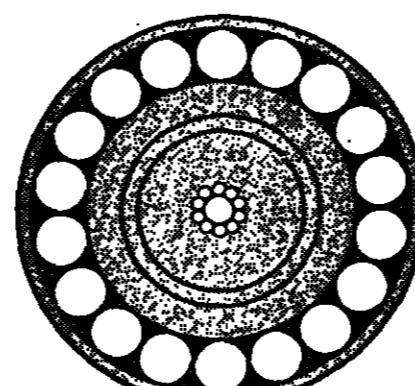
It was a happy marriage which, helped by new technology, prospered even during the depressed thirties.

1950's, the voice

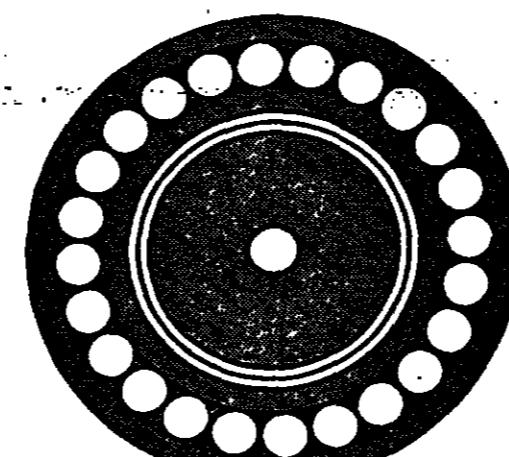
Then in the mid 1950's the first coaxial cable was laid across the Atlantic, carrying distant voices. (Although you still had to queue-up to make a call.)

But the pace of innovation was quickening.

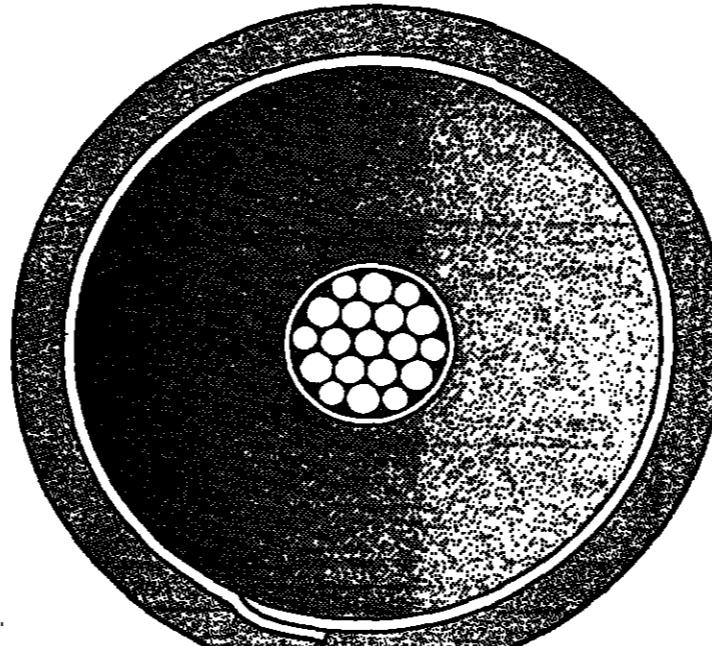
Rockets placed satellites in space, to and from which we bounce messages on 44,000 mile journeys between our earth stations round the world.



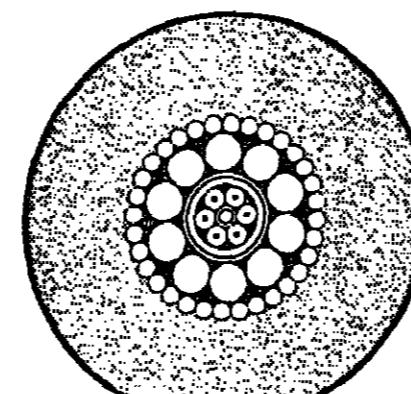
1866. First successful transatlantic cable. Roughly six months to transmit the Bible by Morse Code.



1956. First coaxial cable across the Atlantic. Thirty-six circuits bring phone calls as we know them today.



1974. Over 1,800 circuits—queuing eliminated.



1989. Cable and Wireless' fibre-optic cable to America. 12,000 circuits able to transmit the Encyclopaedia Britannica in a few zips of light.

Next came larger coaxials, then the miraculous fibre-optic cable carrying voice and data at the speed of light (the entire Encyclopaedia Britannica in a flash).

Now, computers and microwaves all play their part, but our real growth has accelerated in the past 4 years.

1981, the new freedom

In 1981 the government privatised us in its belief that companies flourish when managers are free to act in an entrepreneurial spirit (shades of John Pender).

We are proud to say we have repaid its trust.

At the time of going to press, our annual pre-tax profits have grown fourfold.

Mid-1980's, the explosion

There's nothing new in people's urge to communicate, of course.

But as international business has grown, this urge has now assumed unprecedented proportions.

Just about every country in the world is expanding and updating its telecommunications. And new technology is constantly needed to make systems faster, cheaper and more effective over greater distances.

Currently in fact, we're improving and maintaining systems in some thirty-six countries.

In Hong Kong we operate both its internal and external telecommunications systems.

Earlier this year, we agreed with China to study together the feasibility of establishing up-to-date telecommunications between the main cities of the Yangtze Delta.

Meanwhile, in America we've laid fibre-optic cable along the rail-road from Dallas to Houston and we are operating circuits from New York to Washington and soon, Chicago.

In Barbados we are co-operating with the government to bring the latest digital communications to the island and help its main industry, tourism.

In Bahrain, we have a 40% stake in one of the most advanced telecommunications services in the Middle East and we manage the entire system.

While last year, our ships laid a submarine cable linking Australia and New Zealand with Canada via Fiji and Hawaii—eight thousand miles in all.

We hope we have shown how Cable and Wireless has grown bigger as the world, in communication terms, has grown smaller.



Cable and Wireless.

THE MANAGEMENT PAGE

UK-Japanese alliances

Fusing two cultures

BY CHRISTOPHER LORENZ

THE British management of a small Anglo-Japanese joint venture making machine and motor components in the UK was delighted when it won an exceptionally large order. The good news was communicated to Japan, but there was no reply.

The message was repeated, but there was still no answer. No congratulations. No comment. Nothing.

Utterly perplexed, the managing director then made inquiries through his personal contacts in Japan. He was told: "If the head office doesn't answer within four or five months, it means 'no'." The Japanese parent, for reasons of its own, did not want the culture to accept the order, but was not prepared to say so in the direct way which would have been expected in the West.

On another occasion, the UK joint venture received a telex from the head office in Japan. Precisely the same telex was sent to the Japanese company's own subsidiary in continental Europe. Because of the tendency of many Japanese words to be ambiguous, Japanese managers at the two locations interpreted its meaning differently. The only way to find out the intended meaning was to telephone the head office in Japan.

Such are the everyday travails of an Anglo-Japanese joint venture which has been operating successfully for over 20 years. So it is not surprising that Dr Malcolm Trevor, the author of a study of 11 joint ventures and collaborative agreements between UK and Japanese companies — most of them much "younger" and less experienced — says that the main operational problem likely to "affect" such enterprises is communication. A more appropriate word would be "bedevil."

Apart from language differences themselves, Trevor says one of the main problems for many joint ventures is Japanese social conventions which render taboo the admission of problems and mistakes, and ban the word "no." He quotes a UK executive whose electronics company has a collaborative agreement with

Japan as saying that Japanese executives "can't admit they don't understand or have made a mistake . . . if there's a problem they can't solve there's a will give a polite but inaccurate answer."

None of the companies examined in the study is named for reasons of confidentiality, though the identity of some of them is not difficult to guess in view of the limited number of such ventures.

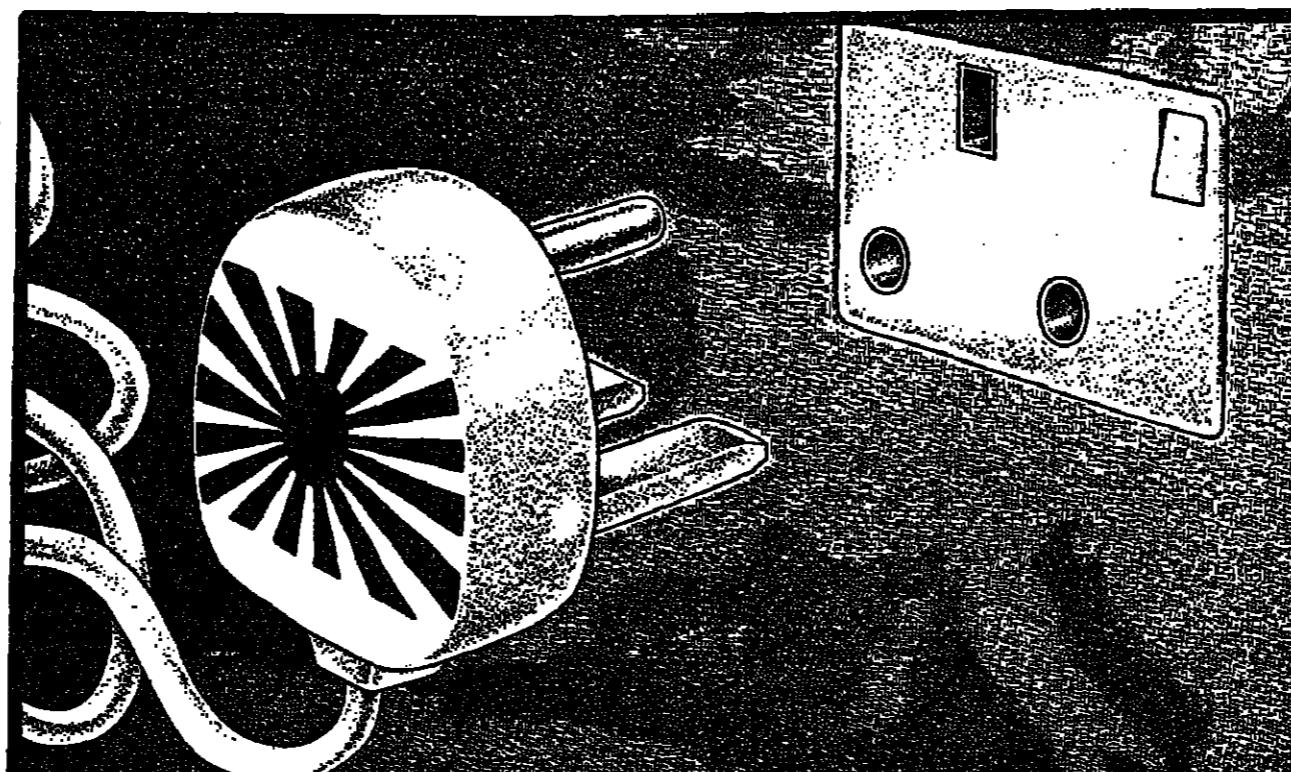
Trevor, who is a research fellow at the Policy Studies Institute in London and has considerable experience of Japanese management in Europe, places much of the blame for communications problems on unwillingness (or inability) of many British managers to adapt to Japanese ways.

On the basic question of language, for example, he says he was surprised how little some of the managers he observed in his research were aware of the need to speak English more slowly and simply.

Drawing on the experience of Anglo-Japanese partners which have managed to overcome many of the cultural and language differences, Trevor points to the vital importance of close personal relations on both sides. At both the component and electronics companies he cites, senior UK managers think nothing of jumping on a plane to Japan whenever necessary "to pursue the sort of face-to-face contact that is so important in Japanese business."

In contrast with this enlightened if exhausting practice, Trevor cites the frustration of a senior executive in a UK electronics company at his inability to find a person responsible for making decisions in his Japanese partner's parent company — either in the UK or Japan.

The executive was apparently unfamiliar with consensus decision-making — a system whose cumbersome nature was brought home to a British automotive company cited in Trevor's study (it could be BL) when the Japanese partner proposed to send over hordes of



Lessons for Honda and BL

AUSTIN ROVER knows more about Anglo-Japanese collaboration than most people. Austin Rover, where he heads product development, has been working closely with Honda for six years, first as very much the junior partner — adapting Honda cars and selling them as Triumphs — and since 1983 on a more equally balanced basis, in the joint design and development of the "XX" executive car.

Honda's ability to get its version of the Legend, into production (and the prime US market) six months ahead of

engineers to discuss an issue which the UK company thought could be settled by just a handful of engineers from both sides. The company was not only staggered by the size of the Japanese delegation, but also by its members' apparent lack of credibility.

On the controversial question of whether collaboration with Japanese partners is likely to foster or hinder the regeneration of British industry, Trevor says it is obviously unfortunate that most deals have been launched from a position of weakness on the British side: "This is not the best starting point for collaboration." Yet, just as the Japanese themselves used collaborative agreements with US and European com-

panies in the 1950s to help themselves catch up, so western companies should now be trying to do the same.

A constructive strategy of this nature must be based on more than just a concept of minimal short-term defence, as well as filling a product gap, warns Trevor.

Despite the negative pointers towards the viability of the XX car, in such deals as this, there is little sign of technology transfer in the form of research, development or design. But this is not necessarily just because of Japanese reluctance, Trevor argues. Among the constraints are the short time since the joint ventures and collaborative deals were set up, and the small size of most of the companies involved.

For most Japanese companies today, says Trevor, the main purpose of establishing joint ventures and collaborative agreements in Britain is un-

ashamedly to increase their market share in the European Community. But for the UK partners, the main priorities should include a high level of local content (in manufacture) and the transfer of expertise from Japan.

So far according to the study, there is little sign of technology transfer in the form of research, development or design.

But this is not necessarily just because of Japanese reluctance, Trevor argues. Among the constraints are the short time since the joint ventures and collaborative deals were set up, and the small size of most of the companies involved.

Despite the negative pointers towards the viability of the XX car, in such deals as this, there is little sign of technology transfer in the form of research, development or design.

But Trevor does consider the Japanese side at fault for the lack of orientation training for

then worked on their own in a largely independent manner. A similar division of labour was being adopted on the new project, but with the difference that representatives from each side would be involved throughout the process. Joint monitoring of the programme would also be closer, Snowden said; on the XX "there were occasions where we took extra time because we didn't have procedures." This was one of the reasons why the development of the XX had taken "slightly longer" than the norm for either company's separate projects.

Japanese managers who are sent abroad, and for the practice of limiting their overseas appointments to an average of five years. Both these shortcomings create problems of consistency and continuity.

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But Trevor does consider the Japanese side at fault for the lack of orientation training for

Japanese in Europe

Divisions over the work ethic

BY CARLA RAPORT IN TOKYO

AT A RECENT sayonara party for four Japanese executives bound for assignments with their company's UK subsidiary, the chairman wished them luck with their new company. "The truth is," he said, "that you are leaving a Japanese firm and joining a British one."

A recent survey carried out by the Japan External Trade Organisation (Jetro) supports the chairman's notion. Earlier this year, Jetro polled all 180 Japanese manufacturing subsidiaries (whole and partly owned) operating in Europe. Two-thirds of the companies responded and their answers were collected into a survey published in English this month. (A Japanese version is expected in September.)

The survey shows that few of the companies tried to export Japanese working practices wholesale, but privately chose to adapt to local labour conditions. Methods which have achieved success have been "hands-off" management practices such as promoting people from the shop floor to management and instituting the well-known Japanese quality circles.

The inability to export such methods as fusing the interests of management and labour may, however, have more serious consequences in the long run.

The Japanese notion of "team work" for example does not go down well in Europe. While about 75 per cent of the companies surveyed said they asked their employees to work overtime, getting them to agree to the request, they said, was much more difficult than in Japan.

Reasons for the difficulty in ordering overtime ranged from the employees give too much emphasis to their private lives. The Japanese notion of "team work" for example does not go down well in Europe. While about 75 per cent of the companies surveyed said they asked their employees to work overtime, getting them to agree to the request, they said, was much more difficult than in Japan.

Trade friction can, in a sense, be called cultural friction. In this way, corporate investment may well cause cultural friction. It was "No man's" difficulties will have to be resolved before the recipient countries find them totally acceptable and the investing companies find them profitable.

The State of Operations of Japanese Affiliates (Manufacturing) in Europe. Japan External Trade Organisation Contact Hiroshi Fujisawa, Deputy Director, European Division, Overseas Research Department, Jetro 2-5 Toranomon 2-chome Minato-ku, Tokyo 105 Japan.

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over
ethic
IN TOKYO

How Manufacturers Hanover investment bankers built a solid worldwide reputation:

Société Générale
HK\$275,000,000
Fixed Rate Negotiable
Hong Kong Dollar Certificates of Deposit
Manufacturers Hanover Asia Limited acted as the lead manager
and arranged the accompanying interest-rate swap
MANUFACTURERS HANOVER

Missouri Higher Education Loan Authority
\$74,315,000
(A Public Instrumentality and Body Corporate
and Politic of the State of Missouri)
Manufacturers Hanover Trust Company acted as senior
manager for the above transaction
MANUFACTURERS HANOVER

A wholly owned Subsidiary of American Home Products Corporation
has acquired
The Consumer Products Assets of
Tico Industrial Co., Ltd.
Manufacturers Hanover Trust Company initiated
this transaction, acting as Financial Advisor to the
American Home Products Corporation in the negotiations
MANUFACTURERS HANOVER

Hertz Penske Truck Leasing, Inc.
\$82,000,000
Three Year Interest Rate Swap
Manufacturers Hanover Trust Company arranged this transaction
MANUFACTURERS HANOVER

Korea Exchange Bank
£100,000,000
Floating Rate Notes due 1994
Convertible at the option of the holders into
U.S. Dollar denominated Floating Rate Notes due 1994
Manufacturers Hanover Limited acted as lead manager
MANUFACTURERS HANOVER

National Medical Care, Inc.
\$315,000,000
Syndicated Revolving Credit Facility
\$126,000,000
Interest Rate Swap
For the Acquisition of
NMC Acquisition Corp.
Manufacturers Hanover Trust Company arranged this
facility and the accompanying interest-rate swap
MANUFACTURERS HANOVER

C. ITOH & CO., LTD.
(Tochigi Shoji Kabushiki Kaisha)
U.S.\$50,000,000
10% Guaranteed Notes due 1990
Unconditionally and Irrevocably guaranteed by
The Mitsubishi Trust and Banking Corporation
Manufacturers Hanover Limited acted as lead manager
MANUFACTURERS HANOVER

Glendale Federal Savings and Loan Association
Swiss Francs 100,000,000
Mortgage Collateralized 5½% Bonds 1985-1995
Manufacturers Hanover (Suisse) SA acted as a lead manager
Manufacturers Hanover Trust Company arranged
the accompanying currency swap
MANUFACTURERS HANOVER

Bélica de Autopistas, S.A.
Concesionaria del Estado
DM 137,000,000
Medium Term Transferable Loan Facility
partially guaranteed by
The Kingdom of Spain
Manufacturers Hanover Limited arranged this facility
MANUFACTURERS HANOVER

Beverly Enterprises
\$30,000,000
Senior Notes due 1992
Manufacturers Hanover Trust Company arranged
the direct placement of the above Notes
MANUFACTURERS HANOVER

New Hampshire Higher Educational and Health Facilities Authority
\$26,000,000
Student Loan Revenue Bonds
New Hampshire Higher Education
Assistance Foundation 1985 Issue Series A
Manufacturers Hanover Trust Company acted as co-senior
manager for the above transaction
MANUFACTURERS HANOVER

We did it deal by deal. Gathering strength and momentum as we built. In Corporate and Government Finance, Manufacturers Hanover has a proven track record.

Results? Last year we managed or co-managed \$20 billion in international capital market issues. To date this year, we have arranged over \$10 billion in interest rate and currency swaps. We are a leading manager and distributor of tax-exempt securities. We are a major force in structuring mergers and acquisitions, buyouts, and project finance, worldwide.

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THE ARTS

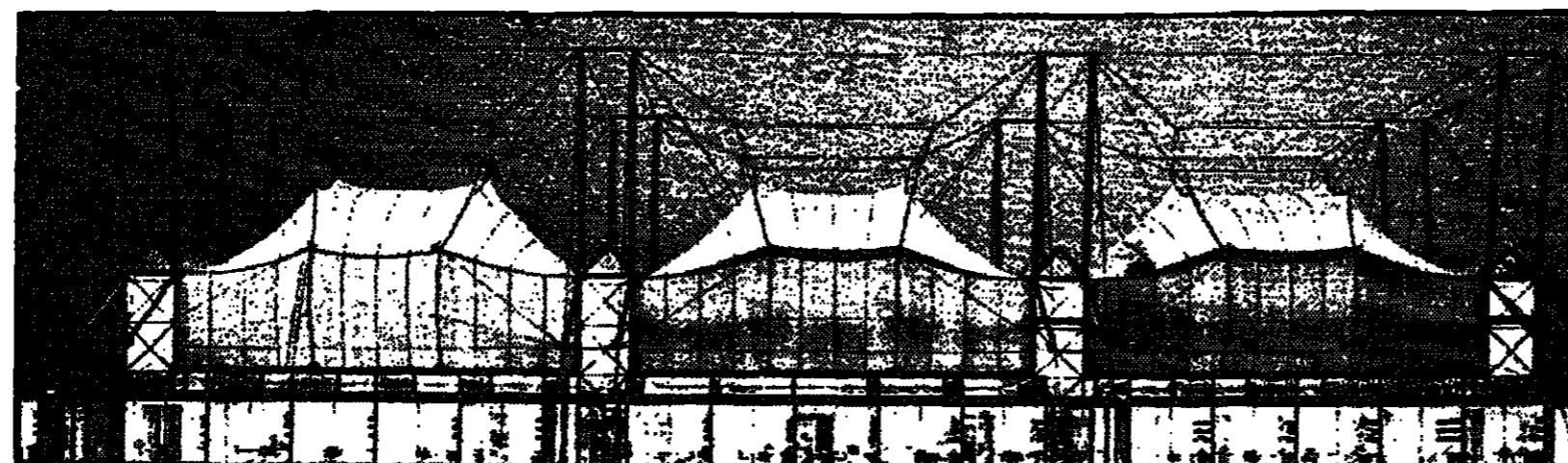
Financial Times Architecture at Work Award

Joint winners point return to quality

In industry and commerce architecture has found patrons who appreciate quality and innovation. Colin Amery finds signs of much improved design standards among the winners.

This newspaper first established in 1981. It served its purpose well, which was "to encourage higher architectural standards in the field of industrial architecture. In those days when it was found there were an enormous legacy of ugly and outdated industrial buildings and much new development was decided undistinguished. There had, however, often been a problem for the jury to decide what was "industry" and what was not. Where, for instance, did a research laboratory stand and why were offices excluded? In 1982 the decision was made to broaden the definition and instead of being known as the *Industrial Architectural Award* it became known as the *Financial Times Architecture at Work Award*.

This year the joint winners justify in a precise way the decision to expand the award. For the first time an office



An elegant tent for technocrats in Cambridge designed by Michael Hopkins and Partners for Schlumberger Research (above), and a calm bronze collection of offices around an atrium in the City by Peter Foggo of Arup Associates.

building in the City of London has won the award, sharing it equally with an experimental research building outside Cambridge. The two strands of commerce and scientific research are crucial to the development of the British economy and the fact that both these areas are now producing buildings of real quality is heartening both to the architect and to the public.

There were more than 100 entries for the Award this year and they covered a wide range of places where people work. The entries, naturally enough, reflected the development market and the jury visited the sort of industrial estate that is becoming typical. Often dignified by the name "business park" they tend to be a mixture of offices, servicing and small industrial units for the various new technologies. In architectural terms they are often competent versions of the sort of aluminium profiled steel

sheds that have frequently won architectural awards.

Good landscaping is more widespread and much to be encouraged.

A relatively new building type which is becoming a familiar entrant is the large office complex situated on the edges of towns or on green field sites, always surrounded by parked cars. The conversion of country houses and the building of new headquarters in the country is also a noticeable trend. Following the American example many companies see the advantages for their staff (and sometimes for prestige) of occupying head offices in park-like locations on the edges of towns.

There seems to be no reason why, in motorway Britain, commercial development should be confined to overcrowded cities. However, our jury this year did not feel that the superstore or the head offices in the country had achieved a

high enough architectural standard.

The architecture and design of places of arrival and departure in Britain still leave a great deal to be desired.

serious efforts are being made to improve the look of much of British Rail's building stock but there is not yet a consistently high enough standard.

New airport buildings and terminal facilities at the ports have so far failed to match the elegance of our European and American competitors. British airports are seldom more than workmanlike, and there is nothing to match the inspired designs for the complete rebuilding of Kennedy Airport.

The *Architecture at Work Award* provides a valuable annual survey of the state of the art of architecture. At a moment when there is little public expenditure on important building projects it is timely to consider the effects

of private patronage on the design of private professions. The signs are encouraging; delectable issues. It may have developers are realising that good architecture sells. The government is also more concerned about architecture.

the Prince of Wales to voice the long-held doubts of most of us, but it has taken bold developers to provide the right kind of patronage, the only way that architectural standards can be raised.

The winning firms of architects are no strangers to awards. Michael Hopkins and Partners, the designers of the Cambridge Research Centre, have acquired a reputation for the invention of new building prototypes that are experimental and innovative. Arup Associates (designer Peter Foggo) have a less radical image but such a concern for design and consistency that their commercial premises are a model of clarity and competence.

The Schlumberger building in Cambridge sits in the meadows like a strangely angular bird that has landed from another planet. Closer inspection reveals something much more rational. Two rows of offices and laboratories with a central testing area and public spaces that are covered by the remarkable Teflon membrane roof. The roof is suspended from masts—it looks like giant sails or the Big Top. Because of its translucency the great roof seems to shelter the activities below like a fragile shell. It does in fact have a limited guaranteed life, but that is what satisfies the client.

The Schlumberger world is a highly specialised one (services for oil exploration) and the kind of staff they need will work in teams of assorted disciplines and often have to move from one research centre to another. The imagery of the technological tent with a relatively

short life suits their business and provides the scientists with an inspirational background.

The new offices in the City satisfy the demand for new sorts of spaces for the newly-liberated financial services.

It is vital for the City to have the right kind of spaces and Number One Finsbury Avenue offers not just efficient offices and dealing rooms but also a grand atrium that can provide for a public use and be an asset to the fabric of the environment.

Important areas of recent re-development—London Wall, for instance—show up the inadequacies of post-war buildings. It is essential that architectural standards are constantly raised. It is time for optimism; there is plenty of talent around and the full horror of the under-spending on our inner cities since the war should be signal enough to say that things have to change.

The *Architecture at Work Award* commends innovation and quality this year and the results show how encouraging it can be when there are patrons enlightened enough to recognise that there has to be a return to quality.

Philharmonia/Festival Hall

Paul Driver

The Philharmonia Orchestra's concert last Thursday evening was directed not by its principal conductor, Giuseppe Sinopoli, as advertised but by the Russian Thomas Sanderling, son of the well-known conductor, Kurt Sanderling. Thomas Sanderling is now resident in West Germany, and artistic director of the Amsterdam Philharmonic Orchestra. This was his first appearance with the Philharmonia in the Festival Hall.

He revealed himself very clearly as a conductor who knows his business. His technique looked solid, though highly efficient, and passion and drive were in all three performances. He had stepped into quite an unusual programme, entirely devoted to Schumann (*Genoveva* overture, piano concerto, third symphony), but was able to continue the case for it exuberantly.

The *Genoveva* overture—a splendid piece—wowed superbly, bubbling and bounding along, full of glistening lines, every detail freshly considered. And Sanderling's conducting seemed to find just the requisite slight edge of fiorileggi intensity.

The American Malcolm Frager was a model soloist in the piano concerto, his sensitivity to the Schumann-esque as quick and deep as his digital control was impeccable. Everything in his exposition of the solo part was flexibility and intelligence. Schumann's tempo and expression markings were faithfully

Royal Philharmonic/Festival Hall

David Murray

There were children of all ages at Friday's concert at the Royal Philharmonic Orchestra and André Previn. Probably Britten's *Young Person's Guide to the Orchestra* had supplied the immediate cue, but the whole programme was apt enough, if maybe a bit long for young listeners: Ravel's *Rapsodie espagnole*, Prokofiev's *Piano Concerto no. 3* and Copland's *Appalachian Spring* made a colourful and varied menu. There was no call for puritanical chat and it went on.

The more often that children hear concertos like this one, the less constrained will concert programmes have to be, 10 or 20 years from now, in order to be safely "commercial."

Truth to tell, it took a while for the orchestra to rouse itself properly. Previn's treatment of

the *Rapsodie espagnole* was faithfully stylish, without the handbrake drops that are often used to create atmosphere; but it would have benefited from crisper orchestral attack throughout. Little was actually smudged, and yet there was a pervasive soft-focus effect: Ravel's effects want cooler precision than that.

There was more verve in the Prokofiev, with Jon Kimura Parker a scrupulous musical soloist. Some of the frank animal entertainment in the score was played down—the outer movements had neither the breakneck speed risks nor the exuberant bursts of hammering that can raise their voltage (as Prokofiev undoubtedly intended). But no passage was wasted: with unfailingly cultivated tone, Kimura Parker

explored his part most sympathetically, keeping the music always to the fore.

Previn was an expert partner, and his solo winds brought as much poised confidence to the Concerto as did later to the *Young Person's Guide*. In the latter, which was notably well-paced and lively, the strings were somewhat overwrought. The *Appalachian Spring* was overwhelmed by the brass at the end (the return of Purcell's tune) and it will if the cross-pulse declines again in background hubbub. In between, however, they carried the burden of *Appalachian Spring* warmly and sensitively. Previn conducted it *con amore*, with impeccable tempi and excellent pointing. My nine-year-old enjoyed it most, and I thought he was right.

Arts news in brief

Quintin Hoare has won the 1985 Scott Moncrieff Prize (£750) for the best translation of a French book into English for his translation of *War Diaries: Notebooks from the Phoney War* by Jean-Paul Sartre, published by Verso.

A second prize was awarded to Barbara Wright for her translation of *Childhood* by Natalia Sarral, published by John Calder.

The National Theatre's première production of *The Merchant of Venice*, *The Possum and the Donkey*, collectively called *The Mysteries*, first seen in the

Cottesloe and then transferred to the Lyceum this summer, will be shown on Channel 4 Television on December 22, 23 and January 5.

The Arts Council is presenting an exhibition of a leading German stage designer's work, Caspar Neher: *Brecht's Designer* at the Riverside Studios from January 15 to February 16. The show will then visit Manchester, Sheffield and Plymouth.

Plácido Domingo will sing two gala performances at the Winter Opera Centre on December 21 and 22.

Part of the proceeds from the concerts will be donated to the Domingo Fund for Mexico.

Garden and the Metropolitan Opera House, New York, but this show will concentrate on his work with Brecht, comprising over 150 drawings for some two dozen of Brecht's plays. Through stage photographs, projections and sound recordings, the exhibition will show how these were developed into actual sets.

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For an opera house stage

and opera house forces, the narrative has been somewhat decorated with incidentals; in this it is in marked contrast to the Kirov presentation, which reduced extraneous matter to a minimum, thereby bringing the central crisis into sharpest focus. Thus Mr Wright retains his peasant sextet (with its girl's solo owed to Sir Frederick Ashton), restores Berthe's walking mirror as it was designed down by Karavina in 1950, and gives Albrecht a crucifix in Act 2 with which he can first repel Myrtha's powers.

These matters apart, the staging—especially in the second act—gives the drama its head, and its Romantic inevitability. What was lacking at the first showing on Thursday was something implicit in the dedication of the evening to Dame Alicia Markova in celebration of her 75th birthday yesterday. It was, of course, what Markova provided at every one of her performances: a stellar presence, a central truth, both emotional and technical which helped us understand what this "holy" ballet is all about.

Karavina's words—must mean in the theatre as a commentary upon dancing and upon the historic traditions of the art.

Lesley Collier gives a scrupulous performance as Giselle, moving from initial vivacity through madness to mystery and night dancing find a haunted setting, but with a generous air of ways reserved for the action. It is the traditional Romantic image for this most romantic of ballets. Mr Macfarlane's decor yet suggests a world where rustic legend and the supernatural can convincingly be located.

The staging is, by Peter Wright, and it is a development of his earlier productions, retaining the best effects from these, and exposing certain dramatic strands to give greater logic to incident. The Duke of Courland continues the hunt with Bathilde resting in Berthe's cottage; Albrecht a ringed handbag; the hunt is marked down as their prey, his line of dancing ever blocked by the wreaths so that his flight is sharply accentuated.

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The company dancing, especially from the Wills, was sound; the lighting by Jennifer Tipton excellent; the orchestral playing variable, and downright odd for a couple of bars as dawn broke. Mr Macfarlane's costume is in tone though the court hunting party is such over-stuffed clothing, marks and that generalised Mummers set miming which comes with velvet cloaks, mad hats and handbags for some of the men.

Opera North's winter season

Puccini's *The Girl of the Golden West* will open Opera North's winter season in its new home on December 19 in a David Pountney production, conducted by David Lloyd-Jones with Mary Jane Johnson, John Treleaven, Malcolm Donnelly and Keith Latham leading the cast. This will be followed by another David Pountney production, Rimsky-Korsakov's *The Golden Cockerel*, with Elizabeth Gale, Bronwen Mills and Thomas Lawton in the cast. The company is then reviving its latest production of *La Traviata* for a limited number of performances, with Helen Field and Natalia Rom sharing the role of Violetta.

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Music

LONDON

Philharmonia Orchestra, conducted by Giuseppe Sinopoli, with Lynn Harrell, cello. Elgar Royal Festival Hall (Wed).

London Symphony Orchestra, conducted by Brian Wright, with Maureen Parton, violin. Weber, Vaughan Williams, Bruch and Berlioz. Barbican Hall (Wed).

Royal Philharmonic Orchestra, conducted by Antal Dorati, with Vladimir Ashkenazy, piano. Beethoven, Royal Festival Hall (Thur).

London Sinfonietta, conducted by William Lutalo, Queen Elizabeth Hall (Thur).

BBC Symphony Orchestra, conducted by Egon Petri, violin. Weber, Ligetti, York Hall, Elgar Royal Festival Hall (Thur).

Haydn Trio of Vienna, Shostakovich, Mendelssohn, Queen Elizabeth Hall (Tue).

West German Radio Symphony Orchestra, trumpet, Rüdiger Blümke, organ. Stolz, Bach, Verdi, Händel and Marcello (Tue); Vladimir Ashkenazy, piano. Beethoven and Schubert (Wed).

Arnold Schoenberg Choir, conducted by Erwin Ortner. Bach, Funkhauer, Grosser Sendesaal (Thur).

Munich Philharmonic Orchestra, conducted by Sergiu Celibidache. Bruckner's Symphony No 5 (Thur). Salle Pleyel (45610630).

Jean-Pierre Rampal, flute; John Steel, harpsichord and piano. Lec-

air, Telemann, Bach, Czerny, Bartók, Brahms, Seal, Musikkverein (Mon).

Chamber Orchestra of Europe, conducted by Murray Perahia, piano. J. Bach, Mozart, Beethoven and Brahms (Tue).

London Symphony Orchestra, conducted by Michael Head, violin. Weber, Vaughan Williams, Bruch and Berlioz. Barbican Hall (Wed).

Royal Philharmonic Orchestra, conducted by Antal Dorati, with Vladimir Ashkenazy, piano. Beethoven, Royal Festival Hall (Thur).

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FINANCIAL TIMES

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Monday December 2 1985

Wrong way to privatise

THE GOVERNMENT'S plans for selling British Gas seem to be in serious danger of bringing a generally successful privatisation programme into disrepute.

A firm a judgment must wait until the details of British Gas's proposed licence become known in a week or two.

But last week's Gas Bill setting out the framework raises many disturbing questions as much for its omissions as for what it includes.

The supervision of British Gas under state ownership has been unsatisfactory for several years. Turning a public monopoly into a profit-maximising private one could make matters very much worse.

The Government's proposals have four main defects: they provide little hope of more external competition; they suggest that the powers of the independent regulator will be too restricted to stop the danger that British Gas might misuse its monopoly strength in any battle with North Sea competitors; and they neglect the possible conflicts between a private gas company and nationalised electricity and coal.

On the competition issue, ministers should quickly sink their differences and agree to lift the restrictions on international free trade in North Sea gas. This makes the corporation a monopoly purchaser of North Sea gas, and would give disproportionate power to a private company. Gas purchase contracts could be used as a powerful lever in exploration contests, for example.

Regulation

The Department of Energy's wish to retain its powers to intervene in the North Sea is inconsistent with the stated aim of privatising to remove the forces of competition.

Even with free trade in North Sea gas there is a good case for granting the new regulatory body, Ofgas, some general oversight to prevent discriminatory pricing: but the Bill excludes it totally from this area.

In the British market, it seems that Ofgas will set prices only for domestic users, acting merely as a court of appeal for industrial consumers.

Aid without Unesco

THE British Government is due to decide this week whether to rescind or implement its decision to withdraw from Unesco, the United Nations Educational, Scientific and Cultural Organisation, at the end of this year.

Under Unesco rules any country contemplating withdrawal must give notice one year in advance. That gives the member state a 12 month period in which to reconsider: it can rescind at the very last minute. The United States gave notice of withdrawal at the end of 1983 and put the decision into effect at the end of 1984. Britain gave notice in December last year, but with the proviso that if the organisation were sufficiently reformed in the meantime, the Government would think again.

In retrospect, it can be seen that that time-table was too short. It was never going to be possible to turn Unesco round within 12 months. The organisation works on a two year cycle holding a general general conference at which key decisions are made. The last one took place in Bulgaria in the autumn: there will not be another until 1987.

Some of the British demands, and they are by no means confined to the British, were at least partially met in Sofia. There is to be no real increase in Unesco's budget, though that can be partly explained by the US withdrawal. The Americans used to contribute about 25 per cent of the funds. Unesco is no longer pressing, though it has not formally abandoned, some of its more contentious programmes: for example, the campaign for a new world information and communications order which could have serious effects on the freedom of the media. It has become less political: there is to be more emphasis on the rights of individuals rather than people's rights, which tend to mean states' rights. Unesco programmes will be more open to evaluation, though very little of the evaluation will come from outside independent sources.

The argument now is about whether Britain, having achieved something, should stay in and fight for more at the next general conference, by

which time Mr Amadou-Mahtar M'Bow, the Director General who is the butt of much of the criticism, may well be on the way out. The British National Commission for Unesco, which advises the Government on the matter, came down almost unanimously last Friday in favour of retaining membership. Mr Edward Heath, the former Prime Minister, was even more forthcoming when he told the House of Commons on November 22 that withdrawal would be typical of "the growth of a nasty, narrow-minded nationalism" which believes that we can survive without the rest of the world. Yet it looks as if the Government is nevertheless determined to leave.

Bureaucracy

The question is not nearly as important as it sounds and certainly does not merit a major rift between the Government and the academic community and those who automatically see virtue in anything labelled "international". Unesco was a noble and the start. This kind of international academy of all the sciences and humanities capable of discussing, and even implementing, public policies on education, science and culture has its attractions even now. Yet Unesco has not developed like that. It has become a bureaucracy which spends some 75 per cent of its funds at its home base in Paris rather than in the field. It has become too interested in politics and propaganda, like peace studies, education, science and culture can thrive without it, and on an international basis.

The money is a small matter. The Unesco budget next year will be about \$200m. Britain's contribution, if the Government decides to stay in, will be just under \$9m or £6.4m at the current rate of exchange. No one would go to the stake for that in terms of government spending. What does matter is that if withdrawal is the British choice, the money saved should stay in the aid budget. The British Council could use it effectively. It is incumbent on the Government to say that, while withdrawing from Unesco, overseas aid is at least as important as it was before.

HERE is a small cloud over trade relations between Europe and Saudi Arabia. Unless carefully watched, it could turn to rain. For Europe, the issue is minor—the tariffs which the EEC has imposed on petrochemical imports from the Kingdom. For Saudi Arabia the issue runs much deeper, and has been raised into a point of principle.

The new Saudi chemical plants at the centre of the argument represent \$12bn of investment. They also represent the culmination of the country's third five-year plan, a massive project designed to lessen Saudi dependence on crude oil and develop added value within the country's borders.

For European chemical producers the new plants are a regular threat. In particular Saudi access to feedstock raw materials much below the European price has caused fears of dumping on a European market already burdened with severe overcapacity. For Saudi Arabia, now looking ahead to its fourth plan and the formation of further export-oriented industries downstream, free access to Europe is seen as a test case for future development.

European companies are genuinely puzzled by the Saudi reaction. The tariff mechanism was in place long before Saudi chemical production was even thought of. It is not being applied in the normal way. Why should Saudi Arabia be treated differently?

"Because we treat others differently," says Abdulaziz Al-Zamil, Saudi Minister for Industry. "Countries like Brazil, Korea or Taiwan are liable to ban products from Europe, or impose quotas, or put on tariffs of 60 per cent. We let 55 per cent of European products into Saudi Arabia duty free, including Sabic's," he says.

He adds: "We are entitled to ask you for the same treatment, not a tariff of 14 per cent."

The issue is broadened by Prince Abdullah bin Faisal bin Turki, acting head of the Royal Commission for Jubail and Yanbu, the body responsible for the infrastructure of the industrial sector. "A lot of people here saw the West as economic partners," he says. "When they wanted us to produce 11m barrels of crude a day, it was a sacrifice, but it was felt that the West would remember that the West could lean on the West when times were bad. But short-term political expediency seems more important than long-term friendly relations."

If regulation is considered better than political interference, there is no reason why the same body should not oversee nationalised electricity as well as private sector as it would need much tougher and more carefully articulated powers than are promised in the present bill.

In other privatisations, especially British Telecom, and the planned sale of British Airways, the Government's task seems to be to keep restricted to the parts of the business which competition cannot reach. Monopoly abuse could appear in any other sector where British Gas has been historically protected.

If regulation is considered better than political interference, there is no reason why the same body should not oversee nationalised electricity as well as private sector as it would need much tougher and more carefully articulated powers than are promised in the present bill.

Protection against Saudi products is not confined to Europe. US tariffs are at a level equivalent to the EEC's and there are moves in Congress (as yet inconclusive) to raise them further. Nevertheless, it is Europe which is the main focus of Saudi pressure.

This is partly because Europe's closest as a market is more important to the new plants' commercial success.

"We get the best of the world's training in the US to 61 Saudi operatives. That came to slightly over \$150,000 per head. It was a cost which we wouldn't have incurred in a US operation, where we can hire qualified people off the street."

Some of the training was remarkably specific. This year's start-up of the polyethylene plant run by another Sabic company, Kenya (50 per cent owned by the US oil company Exxon), was particularly trouble-free. Saudi trainees had been given hands-on experience in the start-up of an identical Exxon polyethylene plant at



Ibrahim Salamoh (left) and Abdulaziz Al-Zamil
Sabic and Europe

When the chemistry is wrong

by Tony Jackson

the logic. "For a project on this scale we needed at least five inputs to achieve results, and we lacked two. We had the finance, we had the raw materials, and we could build the infrastructure. What we lacked was technical know-how and marketing expertise, and the only way to get them was to invite partners in."

From 1979 on, Sabic went looking for those partners. A number of US companies took up the offer, as did several Japanese consortia. European companies refused.

"They laughed at us," says Prince Abdullah. "They didn't believe we could build the plants, let alone make a success of them."

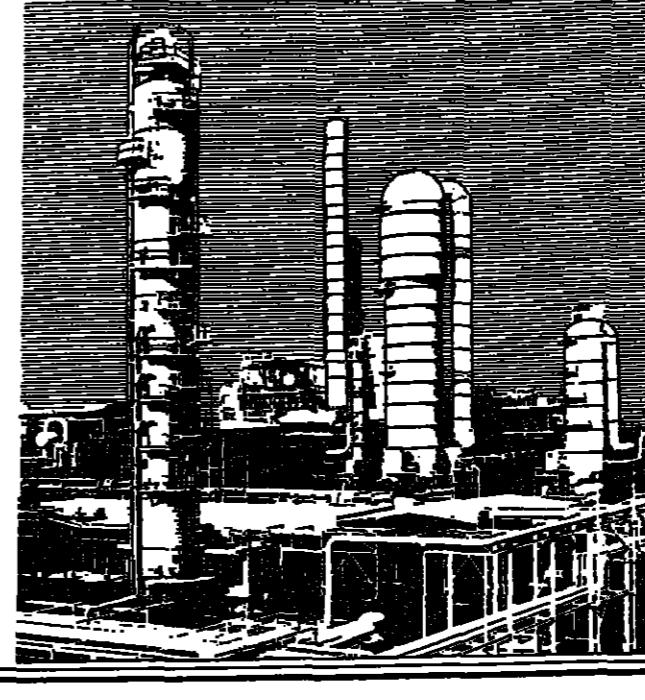
For Europe, the successful completion of the plants below budget and ahead of schedule was a corresponding ride shock. That was due largely to help from the US, and to a lesser extent from Japan. The young Saudis who are now taking charge of the new plants were mostly educated at American universities and then had several years of on-the-job training from their joint venture partners.

Max Webb, the American head of the National Methanol Company (50 per cent owned by Sabic, the rest split equally between Celanese Corporation and Rexon Eastern) says: "We got the best of the world's training in the US to 61 Saudi operatives. That came to slightly over \$150,000 per head. It was a cost which we wouldn't have incurred in a US operation, where we can hire qualified people off the street."

Some of the training was remarkably specific. This year's start-up of the polyethylene plant run by another Sabic company, Kenya (50 per cent owned by the US oil company Exxon), was particularly trouble-free. Saudi trainees had been given hands-on experience in the start-up of an identical Exxon polyethylene plant at

We let 55 per cent of European products into Saudi Arabia duty free ... we are entitled to ask you for the same treatment!

ABDULAZIZ AL-ZAMIL, SAUDI MINISTER FOR INDUSTRY



ment depends above all on getting the highest price for the product, even at the expense of some underutilisation of plant capacity. For the Saudis, as the opposite is the case: as Ibrahim Salamoh puts it, "we are determined to run at full capacity whatever the market."

Initial negotiations on the whole tariff issue took place in Luxembourg last month between the EEC and the Gulf Cooperation Council (GCC). Although the outcome remains uncertain, Abdulaziz Al-Zamil professes optimism.

"The EEC is still putting tariffs on our methanol, and lately on our polyethylene," he says. "They tell us that tariffs have to stay until the start of next year, but we are hopeful that they will remove them in January. They certainly should if they listen to other sectors of European industry: industrial sectors like plastics processing, which really employ people, have been affected for the benefit of chemical producers which are low employers."

In the forefront of the Industry Minister's mind is the next stage of industrialisation. "The joint venture approach remains essential. We have made clear to our European colleagues that Saudi Arabia does not want to continue just as an importer of European products—a good producer should be manufactured in GCC countries. It's really the same as Europe: saying to Japan you can't go on damaging our industry by merely importing."

The comparison with Japan is revealing and comes up again in Al-Zamil's plea for equal treatment over tariffs: "that is how matters are done between industrialised countries such as Japan and the US." Europe, it is evidently felt, still sees the Kingdom as just another developing country.

If any advantage has come from the difference of opinion over petrochemicals, Al-Zamil says, "it has been in bringing to the fore the lack of communication in the past between two very important partners. There had been intense talks in the past with Japan and the US, but in the case of Europe, the relationship had apparently been taken for granted."

Previous suggestions of tariff retaliation by Saudi Arabia are now played down. "We don't like the tit-for-tat approach," Al-Zamil says. "The principle is that we want fair treatment and there are many ways of doing that without being directly affected by Saudi products. It creates a negative image here, and will have a continuous impact on trade relations."

There is a further conciliatory note from Ibrahim Salamah of Sabic. "The European chemical industry is now in the process of rationalisation. That isn't a question of shrinking: it's a question of how to specialise products. If European companies want a supply of commodity chemicals in future, they shouldn't wait for the need to arise. This is a good time to build a relationship."

Whether European producers are prepared politely to vacate the commodity chemicals business is another story. But there is plainly much scope for each side's understanding of the other's position. As Abdulaziz Al-Zamil tersely puts it, when asked how close the two sides are on tariff agreement, "5,000 km, and six hours by air."

SABIC AND ITS PARTNERS

Company	Partner	Main Products
Saudi Petrochemical Co. (Safad)	Shell US	Ethylene, ethylene dichloride, styrene
Al-Jubail Petrochemical Co. (Kenya)	Exxon	Linear low density polyethylene (LLDPE)
Saudi Methanol Co. (Ar-Razi)	Mitsubishi Gas and others	Methanol
National Methanol Co. (Ibn-Sina)	Celanese, Texas Eastern	Methanol
Eastern Petrochemical Co. (Sharq)	Mitsubishi and others	LLDPE, ethylene glycol
Saudi Yanbu Petr. Co. (Yanpet)	Mobil	Ethylene, ethylene glycol, LLDPE
Arabian Petrochemical Co. (Petrokemya)	None (previously Dow)	Ethylene

Men and Matters



those TV entertainers with their eccentric mannerisms.

Porter has won a remarkable reputation as an ombudsman in controversial scientific issues from nuclear energy to research on embryos. It is a role in which his diplomacy is likely to be fully taxed in the next five years.

The gun will use compressed air to expel short pieces of engineering up to 10 metres long from a barrel two metres in diameter, at speeds up to 100 mph.

The Germans gave a big fillip to "impact testing" of nuclear plants in the 1970s because of the number of Starfighters falling out of their skies. British and German nuclear safety teams worked closely together; with the British concentrating on scale-model testing and the underwriting science.

British researchers were able to show convincingly our predictive capability for this kind of event," claims Gratton.

This year there was another problem. The president-elect, Sir George Porter, had to be replaced as director of the Royal Institution.

This is the small but important laboratory in London's Mayfair which features in the BBC's Christmas science lectures, where Porter has charitably presided for 19 years, since shortly before he won his Nobel for photochemistry in 1967.

So Porter's nomination for the past that carries more prestige than any other in British science was disclosed last summer—and his successor at the Royal Institution, Prof John Thomas, of Cambridge, has already been named.

Porter, 64, and a Fellow for 25 years, was duly elected president of the Royal Society on Saturday. He is probably the best known scientist in Britain today, if one discounts

recently marched its men down to Ebbgate House by the river where it is to be joined next year by de Zeeuw & Bevan and Wedd Durlicher.

Another army-like manoeuvre this weekend brought Capel-Cure Myers' and Grindlays' 400 staff under one roof in Holborn's Citygate House (though there will still be a wall between them).

The logistics of the move—another step towards raising the standard of ANZ merchant bank next year—have been planned over the past 18 months. Brokers Capel-Cure Myers only had to shift two doors down the street—some people were given some special leave—but Grindlays' investment banking division had a much longer trek from Fenchurch Street.

Operations at the new joint headquarters are being transferred to a new computer system (IBM's CCF)—perhaps the biggest headache since the switch from Centreline could only be done at the end of an account.

A new telecommunications system has been installed, and staff retrained to cope with its flashing colour-coded lights and arrays of buttons and knobs.

The surrounding decor is pretty smoky, too. But chief executive, David Poole, was heard to mutter: "I don't give a damn what the furniture looks like as long as the telephones work."

"Alcoholism is no respecter of class, background or job categories," he writes, though he reckons it affects some people more than others—journalists, for example.

Mr O'Brien writes that there is one remedy, tried and tested in the United States—employee assistance programmes. They help workers recognise their addiction and get professional help.

Mr Lingus has had such a programme for five years—a reassuring thought when you next fly across the Irish channel.

Into place

The newly-formed alliances of City banks and brokers are now beginning to gather their forces together for the "big bang".

Barclays Merchant Bank

recently marched its men down to Ebbgate House by the river where it is to be joined next year by de Zeeuw & Bevan and Wedd Durlicher.

The physicist places his neck

on the block, twists his head

round to look up at the knife,

and cries: "I see what's wrong."

Observer

Would you really want to recruit a DP Manager who doesn't read the FT?

Does it surprise you that the FT reaches more Department Heads in the UK whose main responsibility is for computing and DP than any other quality national newspaper?

It shouldn't. With our comprehensive and authoritative coverage of business trends, no self respecting DP Manager can afford to miss our pages.

FOREIGN AFFAIRS

Please, mind the crockery

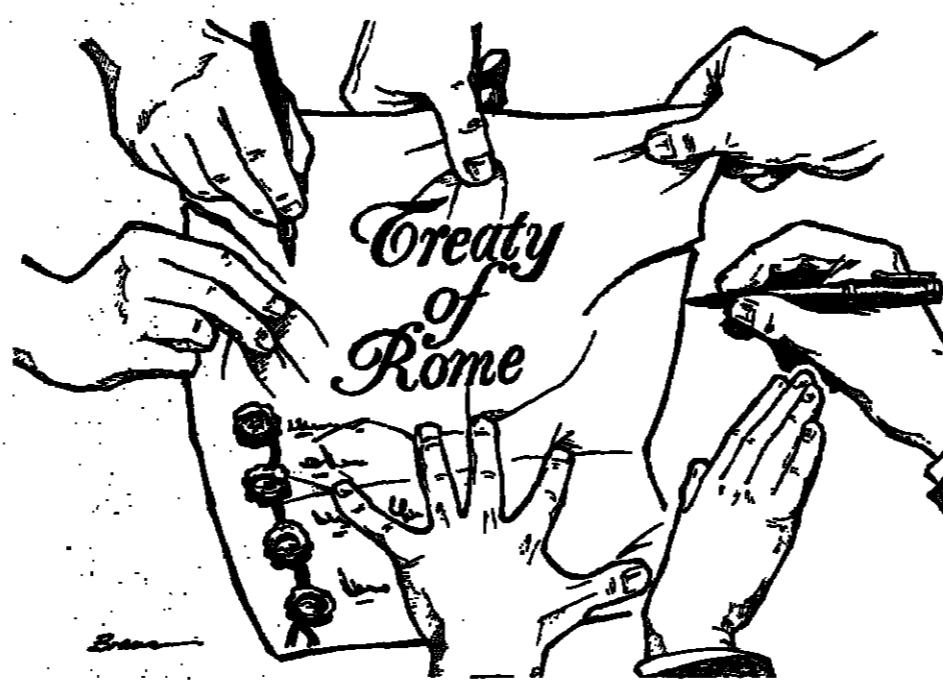
By Ian Davidson

ONE of the features of newspaper reporting is that the bad news often seems to drown out the good; the European Community, for example, must seem to most people a remarkably quarrelsome enterprise, because reporting on negotiations in Brussels always tends to emphasise the process of disagreement between the member states. This is understandable, because the disagreements are often prolonged (sometimes they seem interminable), whereas agreement only comes once, at the very end. But the result is that the good news may be too little noticed.

This may seem a positively forbidding introduction to a piece about the European Community summit which opens in Luxembourg today. For months the newspapers have been full of reports about the wide differences between the member states over whether the Community should be reformed, and if so how. These differences are far from being settled. Nevertheless, there are some plus points to be chalked up before the summit opens—especially since there is a risk that they could be forgotten in one of those blazing rows for which the Community has become notorious.

The first plus point is that the Luxembourg Presidency seems to have manoeuvred rather adroitly towards a package of reform proposals which sits somewhere in the middle ground. Not very exciting and radical, perhaps, but not too cowardly and minimalist either. If an agreement can be negotiated, it will probably look something like the Luxembourg programme. There would be some amendments to the Rome Treaty to introduce a bit more majority voting where unanimity is now required, but these changes would not be very far-reaching; there would be some increase in the role of the European Parliament, as a participant in Community policy-making, but the Council of Ministers would still have the last word; there would be a more solemn commitment on the co-ordination of the foreign policies of the member states.

This is not to say that the package can be agreed. At one extreme, the Danes are still formally committed to resist any changes in the treaty; at the



solidarity (if that was what it was...) between the original Six; they have a much longer common history than Britain and the other Johnny-come-Latelies, and at least they started out with shared aspirations. If the Community was to have a fresh start, the Six would be at the core.

Recently, however, there has been more talk of a different notion, that the future development of the Community would revolve round the triangular relationship between France, Germany and Britain. I am not sure how much substance there is in this idea: Euro-analysis are constantly toying with intriguing new theoretical constructs which come and go with the seasons. On the other hand, it is clear that the antithesis between these two concepts would carry major strategic implications.

If the objective is more economic integration and the British are deemed more trouble than they are worth—on agriculture, on the budget, on the European Monetary System—the Six might be a viable core group for progress. But if the aim is a more broadly-based European integration, for political and

strategic as well as for economic reasons, then it stands to reason that Britain is an essential partner.

The signs are that these broader political considerations carry much more weight with a majority of the member states than they used to, as a result of the bruising experience of recent years: the early belief in the "Europe of the Free World" by President Reagan, the Euro-missile crisis, the East-West frost, the pressures on defence spending and the anxieties generated by President Reagan's Star Wars programme. We can see the European reaction in the revival of the Independent European Programme Group in Nato, the increasingly overt French commitment to the plan to strengthen European defence policy co-operation. And the fact that the French succeeded in manoeuvring themselves out of the joint European Fighter Aircraft project can only have been a sobering setback for a country which has traditionally assumed that it could always count on the submissiveness of the Germans.

The third plus point is that, while the British Government's formal position remains that it is opposed to any treaty changes, its real position is public scepticism combined with a private determination not to be marginalised. In the event this has not been too difficult since France and Germany have agreed to a moderation of their demands. But the central fact is that in negotiating terms the British Government is sitting fairly comfortably, thank you, and will almost certainly go along with treaty changes, provided they are not too radical.

This could prove to be extremely important in political and symbolic terms. Treaty changes would have to go through the House of Commons, and Mrs Thatcher would in effect have to defend, not merely the detailed changes, but the general thrust of Britain's European commitment.

The fourth plus point is that the so-called Luxembourg Compromise—the idea that there should be a right of national veto when "very important" national interests are at stake—has been left strictly on one side throughout these negotiations. Some think that the right of national veto is still really available, if in shadowy form, because all governments want to be seen as an ultimate security blanket.

The paradox is that some British officials were, at the end of last week, much more uneasy than the objective facts seemed to warrant. No doubt this has something to do with the fiasco at Milan; then they had been over-confident that the other member states would be sensible and fall in with Mrs Thatcher's pragmatism. They do not want to make the same mistake twice.

But there may be another factor. This conference is the first attempt to make significant changes in the Rome Treaty since it was signed nearly 20 years ago, and the debate has barely concealed a deeper argument about the long-term objectives of the Community. It is an emotionally charged question. To the Danes any change may be an outrage; they signed what they signed, and that's it. To the Italians and to Mr Jacques Delors of the Commission, this could be the last chance for another 30 years, so it is essential to make these changes worthwhile, and therefore radical. Neither extreme position is likely to carry the day. But the danger is that emotion will lead to heavy personal rhetoric, and that people who should know better will lose their cool—or, on the spur of the moment, kick over the traces.

A NEW paperback entitled "The New Right Enlightenment" (Economic and Literary Books, £4.95) has an unusual cover consisting of pictures of each of the 20 young contributors. These are mostly very non-establishment faces which one would associate with the New Left of the 1960s. They thus effectively make the point of the editor, Arthur Selden, that the radical and anti-establishment forces are now by no means exclusively the middle-aged opinion formers who will try to suppress competition and milk the taxpayer, and of the socially restrictive "Victorian values" on which some Tory upholders of capitalism lay so much stress.

Kukathas presents a picture of competitive markets very different from the establishment caricature. "Individuals do not always know what they want or where their interests lie... Friends come to persuade individuals of the existence of a different kind of rule." It could almost be Sir Huw Weldon speaking of BBC cultural policy, the crucial difference being that the consumer is the *eventual arbiter*.

The main point at which I part company with this author is his stigmatising of redistributive taxation as a breach of freedom. This presupposes the legitimacy of the existing distribution which some contributors to this book wrongly suppose has been established by the American philosopher Robert Nozick. It is this blind spot in redistribution (which does not mean equality) that understandably detests the Labour placard, Peter Saunders, from placing his hopes in the radical right.

Neither the radical right nor the libertarian market left is an important group politically. Kukathas is a step ahead of his colleagues in realising that it is not only governments that impose the open society, but also organised interest groups of all kinds.

The biggest mistake market liberals can make is to tie their hopes to that of any political party. "For then the interests of that party would prevail over the ideas it claims to espouse. If this were to happen, the danger would lie not in electoral defeat, but in securing false victory" — something which happened to the Thatcherites in 1983 and could easily happen again next time round.

Lombard

Problems facing 'New Right'

By Samuel Brittan

My hunch is that it has been sidelined because it is too difficult. It cannot be given legal status because there is no consensus for the idea; and it can scarcely be legitimised in the same treaty as would introduce more majority voting. But unless it is given legal status, the real situation will remain as before: the other member states will decide whether to oust a government that claims a "very important" national interest. Probably no government will renounce it as a theoretical option; but in practice it is likely to wither away as part of the ghostly folklore.

On the face of it, then, the prospects for today's summit should be reasonably encouraging.

The heavyweights are in the middle with moderate positions; in the end the Danes will probably prefer not to be odd man out; and the Italians, for all their commitment to a much stronger European Parliament, will probably recognise that they cannot shift the rest of the Community to their side of the line.

The paradox is that some British officials were, at the end of last week, much more uneasy than the objective facts seemed to warrant. No doubt this has something to do with the fiasco at Milan; then they had been over-confident that the other member states would be sensible and fall in with Mrs Thatcher's pragmatism. They do not want to make the same mistake twice.

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Competition rules

From Mr M. Hutchings
Sir—I was interested to read Mr Hermann's article (November 14) concerning EEC competition rules. Mr Hermann asserts that "the real rules... are not rules of law but rules of bureaucratic and political expediency." This is often, sadly, true.

Let me advise in this area what would be quite simple if the Commission applied the competition rules only where barriers to trade were genuinely created by commercial undertakings.

What frequently happens, however, is that a company is in danger of infringing the competition rules where its behaviour is not entirely voluntary, i.e. where the market is distorted by Government intervention. We can only a few examples: minimum price controls (eg. in France), differing VAT rules (eg. cars in Denmark), artificial regimes for particular products (such as coffee and margarine), national rules on telecommunications, public procurement policies, reimbursement schemes for pharmaceuticals, differing national regimes for advertising (particularly on TV), etc. The list is almost endless.

The Commission, through the agency of DGIV (the competition department), is trying to perfect the internal market by using the competition rules to attack distortions of trade created by individual companies (whether privately or publicly owned). I believe this is an inept instrument to attack distortions which are so often created by national rules or regulations rather than by commercial decisions.

What I find rather strange is that the Commission has a powerful instrument at its disposal to attack distortions created by national laws but seems reluctant to use it. This power is specifically given to it in Articles 101 and 102 of the Treaty. Although actively used in the mid-1960s, these articles have been in abeyance for the past 15 or so years.

It is now time the Commission used this simple and effective weapon to achieve many of the objectives outlined in Fontainebleau last year and encapsulated in the recent internal market white paper?

M. B. Hutchings,
Avenue des Arts, 44 bte 2,
1040 Brussels.

Government by exhortation

From Dr Frank Heller
Sir—Some of the more serious mistakes made by the Government are based on a belief—unsupported by evidence—that voluntary action will solve most problems if backed by sufficient exhortation and PR.

Now, your industrial corre-

Letters to the Editor

spondent reports (November 26) that the chairman of Manpower Services Commission accepts, what many of us forecast long ago, that the Government's hasty winding up of 16 statutory training boards in 1981 has led to a serious neglect of training in many industries. The Government also believes that to end abuse, energy savings and organisational participation can be adequately dealt with by advertising and persuasion. Research is needed to support this simplistic notion.

What is perfectly adequate for selling toothpaste and other consumer goods does not work in the areas I have mentioned. There are sound research based reasons for this, but who listens to research these days?

Dr Frank A. Heller,
(Director, Centre for Decision Making Studies),
Tavistock Centre,
Belsize Lane, NW3

Unfair to the bank

From Professor M. Cranston
Sir—I think I was unfair to the National Westminster Bank in my letter (November 27) on high bank charges. The particular transfer was effected, on the instructions of the sender, by urgent Telex, which entailed unusual costs, and the National Westminster Bank itself deducted a fee of £2 on a transfer of \$175, the remaining charges being imposed and received by the sender's bank.

(Professor Maurice Cranston, London School of Economics, Houghton Street, WC3)

Export credits

From Mr B. Strand
Sir—The Minister for Trade has replied to me here following the publication of my letter (November 2) protesting at his decision to withdraw bank guarantee support. Regrettably the DTI response continues to ignore the central issues.

No information has been made public upon the "losses" except for the report in the FT last March. This stated the "losses" have been aggravated due to the bankruptcies and re-organisation of UK exporters and shipment failures of UK exporters and mainly third world importers! If this is true most of these losses would be chargeable to the credit insurance scheme and are not bank guaranteed losses at all!

Now, your industrial corre-

Therefore, is not the solution as simple as the effects of not finding one too appalling to contemplate?

I suggest that in his next Budget the Chancellor should try doubling the rate of tobacco duty. This would reduce the twin objectives of (a) reducing by half the numbers, particularly children, who smoke (because they could no longer afford to do so), and (b) retaining for the Exchequer the same overall yield.

I accept that the arithmetic would not work out quite as simply as I have suggested, but one would expect the principle to be clearly evidenced, with up to half of those who are on course to die from their habit being saved. A future Chancellor could then repeat the formula and cut the death rate by a further significant amount.

J. M. Tennent,
4 Brendon Close,
Esher, Surrey.

Engineering skill shortages

From the Group Training Director, Aylesbury Industrial Group Training Centre

Sir—On November 26 you published a warning by Mr Bryan Nicholson, chairman of the Manpower Services Commission, and on November 27 the Engineering Industry Training Board warned of skill shortages in the industry.

In respect of the latter, the board itself can do a lot by looking at its exemption policy.

There are many companies who

should be training skilled people but are not even though they are holding exemption certificates.

In respect of the former, without bringing back further training boards the 1984 Training Act should be reimplemented giving statutory training boards strength to their boards.

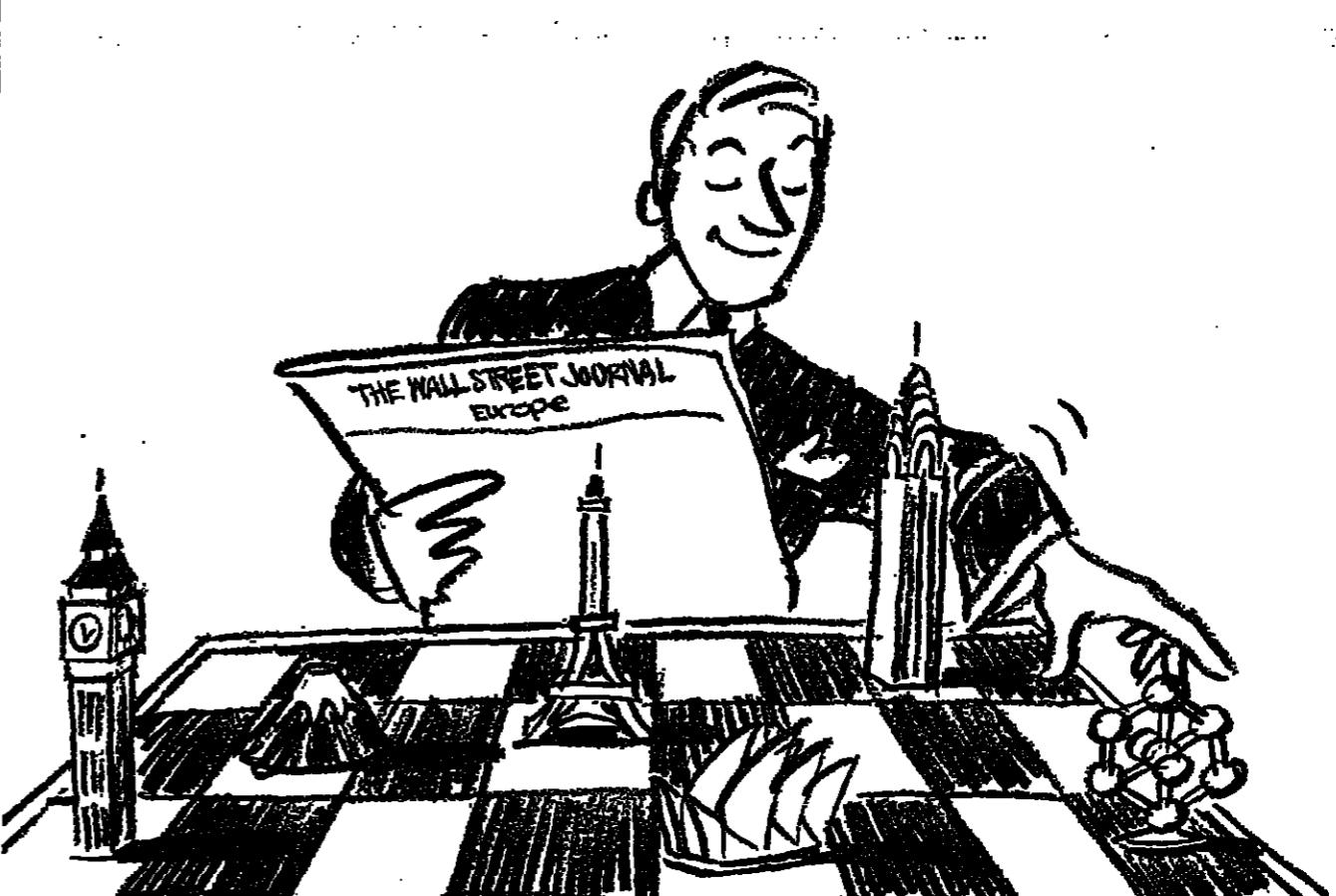
W. E. G. Woods,
Gatehouse Close,
Aylesbury, Bucks.

More tax—less ill health

From Mr J. Tennent
Sir—The Health Education Council and the British Medical Association (November 27) have launched yet another anti-smoking campaign. And we are told yet again, inter alia, that smoking is the largest single cause of preventable premature death.

Will this campaign be any more successful than earlier ones? Almost certainly, and regrettably, the answer will be "not very." Tangible Government backing is needed.

It would seem the reason that no Government to date has taken more action in this matter (eg. banning all advertising and sponsorships) is because it cannot face up to doing without the tobacco duty yielded by smokers.



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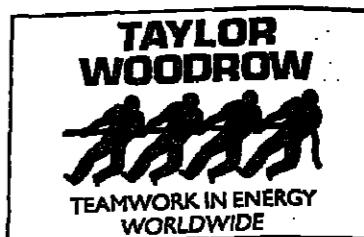
GO STRAIGHT TO THE TOP





FINANCIAL TIMES

Monday December 2 1985

Terry Byland
on Wall Street

Bulls face a dose of prudence

WALL STREET'S November bulls, after having it all their own way since the Dow Jones industrial average cleared the 1,400 level at the beginning of the month, may find December less certain a prospect. A number of analysts are beginning to sound a cautionary note and the market has shown some signs of instability.

The surge in stocks and bonds on Thanksgiving eve caught the professionals by surprise. No new factor could be suggested for the double-digit gain in the Dow. Friday brought a check that owed much to index-based selling, as the Standard & Poor's futures contract got ahead of the index itself.

Not that there are many "contrarians" in the market yet. The underlying reasons for the strength of the stock market - the drop in interest rates and the dollar, low inflation and a level-peging economy - remain in place. But those have been in place for some time.

The doubters merely suggest that it might be time to be prudent. Salomon Bros., commenting that a price-earnings ratio of 12 times projected 1986 earnings on the S&P 500 "adequately discounts fundamental prospects" for the economy and corporate earnings in the near term, counsels a "defensive posture."

Smith Barney, Harris Upham, drawing attention to 10-year highs for the market on stock price against book value, corporate earnings and sales wonders how stocks can break through any further without "vigorous growth."

The outlook for earnings growth has not changed much despite the recent upturn in equities. Stocks in the overseas markets, such as Merck, IBM and Pfizer, have risen strongly, widely discounting the expected benefits of the fall in the dollar, which will boost their overseas sales. Financials have similarly discounted the benefits of the new round of falls in short-term interest rates.

But for the main-line US industrial stocks, analysts continue to forecast gains of under 10 per cent in corporate earnings for 1985. For a wider re-estimation of the profits outlook, Wall Street wants a clearer indication of progress in the domestic economy. Forecasts of a 10 to 16 per cent gain in S&P profits in 1986 have not been changed since midsummer.

On the broader front, the case for a pause for correction in the stock market has strengthened in the past fortnight. The greater part of the downturns in the dollar and US interest rates may be behind the market now.

The holiday in the credit markets, when political squabbles over the federal debt ceiling kept the US treasury away, is now over. Rates will find it harder to fall and analysts are divided over the chances of a cut in discount rate.

Salomon translates its "defensive posture" into a recommendation that investors should be keeping their cash balances relatively high at 20 per cent and restraining investment in stocks that have outrun the market since the rally began.

That criterion would have been less prominent as Wall Street has heeded the Fed's warning that banks experiencing financial strains should reduce dividends, or even omit them. Bank stocks have had a very good run and investors may choose to take profits rather than wait for the dividend payment.

It also casts a cloud over some of the pharmaceuticals' issues that were beginning to trade wildly last week. Stocks in Merck and Pfizer are respectively 20 per cent and 15 per cent ahead since October 1, against 10 per cent in the Dow.

The case for a correction in the market seemed to be gathering support last week. But any such correction is unlikely to be severe unless the economy turns visibly downward, in which case Wall Street would look for an early cut in discount rates.

For those who relish the smell of brimstone, there is a much more bearish scenario abroad in the land. In his weekly investment letter, Mr Eliot Janeway warns that the problems of the US farm belt are worsening, raising the spectre of a serious collapse in small-town banks and in property.

Mr Janeway has evidence of widespread mortgage foreclosures in the farm belt and of a "mountainous" build-up in inventories on the used-car lots.

The stock market has charged into a deadly trap," is his parting thrust. Now that would indeed require a correction in stock prices - and just in time for Christmas.

LITTLE HOPE OF SPEEDY END TO CRISIS

Tin Council talks to re-open

BY ANDREW GOWERS IN LONDON

THE International Tin Council (ITC) reconvenes its emergency meeting in London today with little sign that its member-governments have made much progress in tackling the crisis that has crippled tin trading for more than five weeks.

Few people involved believe a rapid solution will be found.

The 22-member ITC, which is supposed to operate a price-support scheme for the metal, last met on November 21 and pledged that it would sit in session from today until a "definitive decision" had been reached on whether to honour the council's debts, amounting to hundreds of millions of pounds.

In the intervening days, officials from the 10 EEC states - key consuming members of the council - have met repeatedly in Brussels to try to formulate a joint stance on the issue, with no positive results.

Only Britain, which is concerned to damage the lasting crisis is doing to the London Metal Exchange (LME), has said the debts should be honoured.

In addition, there has been no sign of movement among the largest producing members. Both sides continue to shy away from making any commitments on the council's liabilities, as demanded by the ITC's creditor banks.

Traders and bankers, who have

proposed a £900m (\$1.33bn) financial rescue for the council on condi-

tion that the governments make such a commitment, do not disguise their growing impatience at the governments' inaction and are threatening them with an unprecedented tide of lawsuits.

The crisis began on October 24, when the ITC's buffer stock manager, who had been mounting an increasingly desperate effort to support the tin price, finally ran out of funds.

The LME, the world's leading metal market, immediately suspended tin trading, and its market has remained closed. Trading in other metals has also been badly affected as it is feared that some traders might be bankrupt if no solution is found and the price of tin collapses.

The ending of buffer stock operations, which included direct and indirect transactions both in the cash and the futures market, left traders and bankers holding a "paper mountain" of tin bought and sold forward by the ITC, in addition to the physical tin stocks held by the buffer stock manager.

It is the question of whether the council's member-governments should honour those commitments that has preoccupied officials since and will dominate this week's meeting.

A preliminary audit of the council by London accountants Peat, Marwick, Mitchell, showed that in

addition to the 52,540 tonnes of metal held by the ITC under previous International Tin Agreements, the buffer stock had forward commitments to purchase more than 63,000 tonnes of tin on the LME and unpriced and undelivered forward sales commitments for more than 57,000 tonnes.

Bankers and traders claim that as a result of the buffer stock manager's multiplicity of dealings in the market, the council might be faced with taking delivery of between 100,000 and 120,000 tonnes of tin by the weekend.

The rescue proposed by the 18 ITC creditor banks, led by Standard Chartered, contains three basic elements:

• Renewal of existing loans to the ITC, totalling between £350m and £360m.

• Provision of what bankers term an "overdraft" of up to £500m in new money to cover the council's contract commitments.

• A contribution of 10 per cent of the total value of the measures a subject for negotiation.

World market holds its breath.

effectively prevented by the governments' failure to agree so far on the principle of whether they will stand by the council's commitments by giving sovereign guarantees or, as proposed more recently, put options on tin to secure the loans.

Officials from both producing and consuming countries said at the weekend that there was still no agreement on that issue. To some extent, each side is waiting on the other to move.

The EEC members are to meet again today ahead of the full ITC emergency session. On Friday, at a meeting of EEC ambassadors in Brussels, there appeared to be a gradual acceptance that some money might have to be made available, perhaps on the basis of "burden-sharing" between the governments, the banks and the traders. That would imply, according to diplomats, no acceptance of legal liability for the debts.

Bankers said they would be reluctant to accept such an arrangement on the grounds that it would imply they were equity partners in the council and would in effect concede that governments could walk away from loan commitments. But they did not rule out the possibility that that would eventually become a subject for negotiation.

World market holds its breath.

Page 6

World market holds its breath.

World market holds its breath

SECTION III

FINANCIAL TIMES SURVEY

Luxembourg Banking

LUXEMBOURG is an unlikely place to look for a flourishing international financial centre. It is a small country town, the capital of a tiny country with only a small indigenous banking market and with far from excellent physical communications with the rest of the world.

In today's competitive world the appeal of megacentres like London and New York can easily outshine the attractions of most places like Luxembourg. The Grand Duchy has to struggle to survive. Everybody knows this, but the important point is that everybody is also prepared for the fight, to ensure that Luxembourg has at least some role to play in the international financial market of the future.

It is about three years since the growth in Euromarket lending which buoyed Luxembourg's expansion in the 1970s began to dwindle. In the 12 months to August the balance sheet footings of banks in the Grand Duchy grew by only 9.6 per cent with much of the increase concentrated on interbank business as demand for credit from non-bank customers continued to slacken.

Growth rates such as these have rendered absurd any aspirations Luxembourg might once have had to be a banking centre of world importance. Nowadays its sights are set lower, on targets that may in fact be more realistic.

What Luxembourg aims to be is above all a regional banking centre for Europe, offering a full range of financial services including portfolio management for wealthy individuals as well as the more traditional trade and corporate finance.

Within the Grand Duchy there is increasing confidence that this objective can be achieved. But Luxembourg's image elsewhere is not nearly so positive. British bankers complain that it is duller even than Guildford, a small town some 30 miles from London. Swiss bankers say it is stealing their discretionary fund management business, and the West German Bundesbank pointed out in a recent and scathing study that the profits of the 28 German banks established there are so low as to be truly unimpressive.

Luxembourg, outshone by the likes of London and New York, is struggling to survive in today's financial arena. Its aspirations are not as high as they once were, but within the Grand Duchy

there is a strong fighting spirit and growing confidence that it can achieve its objective to become a regional banking centre for Europe.

Sights set on more realistic targets

BY PETER MONTAGNON

"Our image," admits Mr Remy Kremer of Banque Générale, and President's of the Luxembourg bankers' association, "has not been perceived in the right form."

Because of this the association will start a major public relations effort next year to make the world at large more aware of the Grand Duchy and of its desire to live in harmony and co-operation with other centres. "We should rather be and remain complementary to other places," Mr Kremer says.

Indeed, it was the possibilities offered by Luxembourg for Euromarket trading in German currency that provided the original justification for Luxembourg's aspirations to become an international centre.

Unlike the neighbouring Federal Republic, Luxembourg has no minimum reserve requirements. Though talk has started that Germany itself could move to create its own offshore bank-

ing units, this remains a considerable attraction.

In recent years Luxembourg has also moved to create a favourable environment for what is calls "private banking" or the management of money for well-off individuals.

Bank secrecy rules in the Grand Duchy are every bit as tight as those in Switzerland: there is no stamp duty on securities transactions; and fees charged by banks for managing money are much lower than in rival centres.

There are no statistics for the growth of fund management business in Luxembourg, but all the anecdotal evidence suggests it is developing faster than many people expected.

With that is coming an increase in turnover in securities trading in the Grand Duchy and a reinforcement of the country's role as an important centre for



Banking district of Luxembourg. The Grand Duchy has achieved a niche for itself in certain kinds of business for which it, and its position, seem eminently suited

the \$100bn a year Eurobond market, currencies such as the French Franc, Ecu and Norwegian Crown it was much higher, traded rather than simply lent.

Luxembourg is already established as a vital part of the Eurobond market. The majority of Eurobonds are listed on its otherwise tiny stock exchange, Cedex, one of the two main clearing houses for international bond trades, is located in Luxembourg; and many of the local banks actively market their services as coupon paying agents for Eurobonds.

Figures published by the Luxembourg Monetary Institute, which regulates the banking industry and is the closest thing to the central bank of the country, point to a small bank that Luxembourg bank had a presence in the managing syndicate of 35.9 per cent of all new Eurobonds issued during the first quarter of this year. In some European

where funds are managed and traded rather than simply lent.

Many believe that Luxembourg has a particular role to play in this type of business.

Of those bankers who see the Grand Duchy as a centre for portfolio management business, several of whose banks are themselves actively pursuing fund management business in the Grand Duchy.

To put it crudely, Luxembourg is a down-market centre compared with Switzerland. "We like to provide a service for people who feel locked down on by a Swiss bank," said one German banker. "It's all a question of psychology."

In other words, while Swiss banks woo the really rich, Luxembourg offers a service at a moderate fee to those of lesser means. Even a deposit of as little as DM 100,000 will still bring individual service in Luxembourg. Swiss banks

would look askance. Fortunately Luxembourg has discovered that there is money to be made in dealing with these middle-class investors. Now they are bent on building it up further.

Staffing levels at Luxembourg banks have been increased sharply. By the end of the year the total employed in the banking system could be as much as 10,000, or 6 per cent of the nation's workforce. But, though the workforce is growing, profits from fund management and other fee-generating activities are still rather small. Last year they totalled almost LFr 6bn, only a fraction of total profits but still nearly double their level of 1982.

What Luxembourg still needs is time to adapt to its new future. Fortunately for banks in the Grand Duchy the authorities have taken a positive and pragmatic approach in this respect. It is not only a tax, however, corporation tax exceeds 40 per cent and personal tax rates are among the steepest in Europe — Luxembourg has found ways of granting fiscal incentive to the banks through the generous allowances it offers on provisions against potential losses on lending to sovereign states in trouble with their debts.

There is little doubt that these provisions have helped boost banking profits in the Grand Duchy at a time that would otherwise have been rather lean. Already in the last few years this approach has also allowed banks to begin the process of diversification away from Eurocredit lending.

What finally emerges when this process of diversification is complete may be a less glamorous, lower key centre than before, but a solid one for all that.

Bankers in Luxembourg know that they can never compete with places like London, but they believe they still have a role to play.

Mr Jean de Roquefeuil, chairman and chief executive of International Bankers Incorporated, one of the newer arrivals, puts it this way: "The wise thing is to accept being at a second level in many activities but still to become a regional centre. Why not?"

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Luxembourg Banking 2

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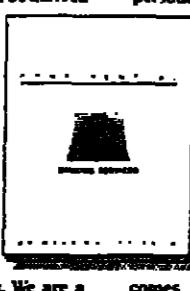
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Dwindling assets growth leads to narrowing of horizons

Anatomy of a Banking Centre

PETER MONTAGNON

LOOKED at purely in terms of balance sheet footings, Luxembourg seems to have entered a period of serious stagnation as a banking centre.

Figures compiled by the Monetary Institute show total assets rose only 9.6 per cent in the 12 months to August. At LFr 7.53bn this was well below June's figure of LFr 7.79bn and in September they were thought to have fallen even further.

Yet the number of banks operating out of the Grand Duchy is growing—in September there were 120 of them, five more than at the end of 1984—and profitability remains high, at least before tax and provisions are taken into account.

And the quiet confidence that emanates from the smart banking offices along Luxembourg Boulevard Royal suggests that the Grand Duchy has at last come to terms with the change in climate that occurred when assets growth first began to dwindle seriously two or three years ago. Now, Luxembourg has a different future, but it is one that more and more bankers are convinced will

still money to be made, especially with careful management of liabilities to maximise total return. "You can't change the market, you have to make the best of it, but so far we have been not unsuccessful," says Dr Ekkehard Storch, managing director of Deutsche Bank Compagnie Financiere Luxembourg.

Lending to borrowers in industrial countries makes up nearly three-quarters of total Eurocurrency lending by banks in Luxembourg, the bulk of it to countries in Western Europe.

Latin American accounts for just 8.8 per cent of total Eurocurrency lending, and much of this is in the off-balance sheet loss provisions under Luxembourg's generous accounting policies.

One measure of the slowdown in lending activity is the way in which interbank deposit activity in Luxembourg has grown much more steeply than actual lending to non-banks.

While the latest total at LFr 2.494bn at end August was barely higher than the total prevailing at the end of 1983, interbank assets in the same period have increased by nearly a quarter to LFr 4.088bn, reflecting partly a tendency on the part of German banks to shift some of their lending business to their branches in London and partly the problem facing banks seeking to replace maturing loans with similar high-quality credits.

But some bankers in Luxembourg maintain that there is no one pretends that lending is easy in these days of slack credit demand. Corporate customers in Europe are very liquid indeed and less likely than before to turn to their banks for credit.

But some bankers in Luxembourg maintain that there is

lending business has reached what Mr Jaans calls a comfortable cruising altitude, at which diversification into new forms of business can begin in earnest.

It also helps to have a specific niche. "Lending to corporations with access to capital markets has become unprofitable for most Eurobanks. Our activities are with small or medium-sized companies or independent entrepreneurs in the export/import area," says Mr Ole Asmodi of Den Norske Creditbank (Luxembourg).

securities by banks jumped in the first eight months of this year by LFr 46bn to LFr 426bn, and bankers say that trading activity in the securities market is increasing rapidly as fund management business expands.

More telling still is the growth of employment in the banking sector as private client business, which is more people intensive, than wholesale banking, takes hold. At the end of last year a total of 9,332 people were employed by the banks. By the end of 1985 the figure should rise to 10,000.

That is still only around six per cent of the total workforce but it is getting on for around double the numbers employed ten years ago.

More important still in the eyes of the international banking authorities is a sign of commitment by the banking industry to the country itself. After all, a loan book can be run off or shifted elsewhere, but people are not nearly so easy to manipulate as balance sheets.

Other figures supplied by the banking industry to the Monetary Institute also suggest the fund management activities have begun to have an impact on the overall business trend.

For example, holdings of



The tower of the EEC Kirchberg Palace stands in front of the headquarters of the European Investment Bank

Profile: International Bankers Incorporated

By Peter Montagnon

Gamble pays off handsomely

"When we arrived in Luxembourg in May 1983 we did not know what we were going to do," says Mr Jean de Roquenfeuille, chairman and chief executive of International Bankers Incorporated, one of the new entrants to the Grand Duchy. "So we developed an activity which was familiar to us — short-term trade finance, which was not then known in Luxembourg."

Two years later that gamble appears to have paid off handsomely. International Bankers has shown that it is possible, by exploiting a niche in the lending business to buck the trend towards a decline in asset growth. It is a flourishing bank with 100 employees and a balance sheet of \$480m, with a further \$610m in contingent business below the line.

Mr de Roquenfeuille, who like many of his colleagues moved over to help found International Bankers from Credit Commercial de France after it was nationalised by the

Socialist Government in Paris, admits that a decision to start up in Luxembourg was not necessarily his first choice.

Other centres, however, posed problems. London, for example, operates a queuing system for new entrants and does not allow them to be a fully fledged bank immediately.

Switzerland has reciprocity requirements which mean it will only allow foreign banks to open if Swiss banks can operate in their countries too. IBI is owned by a holding company in Curacao whose chairman is Mr Jean-Maxime Léveillé, former chairman of Credit Commercial de France. But its shareholders number about 30, ranging from individuals to multinational corporations and other banks. Reciprocity was simply too difficult a matter to negotiate. So IBI turned to Luxembourg and was granted a licence within three months.

Mr de Roquenfeuille identifies two problems with doing

business out of Luxembourg. The first is the Grand Duchy's lack of a fully fledged central bank which has made it harder for IBI as an independent bank without a foreign parent to develop a funding base in the money markets.

Because of this IBI has not been able to avail itself of one of Luxembourg's main attractions in the form of its low capital requirements (three per cent of assets) and has had to maintain a large shareholders' equity of \$16.6m to demonstrate its initial strength to the market.

The second problem with Luxembourg, Mr de Roquenfeuille says, is marketing.

"Marketing is difficult from here, simply because the customers are not here," he says with crushing simplicity. That means IBI has also had to expand quite rapidly abroad.

In London it has a representative office, coupled with a finance company that allows it to carry out letter of credit business. It has a subsidiary

in Hong Kong and most recently has persuaded the French authorities to let it buy out Banque Wedge, a small French bank, through a swap of shares.

That said, Luxembourg offers considerable appeal — through its generous taxation system. "We pay almost no tax and everything gets put into production."

Also Luxembourg is a carefully supervised banking centre which is jealous of its reputation. The controls are tough, but even though officials are immediately accessible and that makes for a positive dialogue between the banking community and the Government.

And what of the future? Like other Luxembourg banks which have found their niche in the lending business, IBI is looking at diversification. "It's not our aim just to be a trade finance bank. We have the ambition to be a merchant bank with a full activity in banking and finance," says Mr de Roquenfeuille.

Prag
appro
Provisions
Rene Montagnon

Luxembourg Banking 3

Pragmatic and flexible approach to bad debts

Provisions

PETER MONTAGNON

NOTHING IS more likely to make a Luxembourg government official recoil in horror than the suggestion that the Grand Duchy is a tax haven. Throughout its history as a banking and financial centre Luxembourg has striven hard to dispel any notion that it is a place willing to accommodate the less-acceptable side of banking at the expense of its own or of anyone else's taxpayers.

Yet over the past few years Luxembourg has demonstrated that this doctrine can be applied with pragmatism and flexibility, no more so than in the generous approach of the authorities to banks wishing to set aside provisions against losses on loans to foreign countries.

Since 1982 many banks in Luxembourg have not been declaring any net profit at all. Instead they have applied all their operating earnings to the establishment of such provisions as the process they have been able to do so, or at least defer their bills for corporation or profits tax.

On the one hand, the argument in favour of this approach is that it is a sound one, encouraging the banking industry to protect itself against the risks that it has run in parts of the world such as Latin America and Eastern Europe where sovereign debt problems have arisen.

Few could argue against such an approach from a prudential point of view, least of all those

central bankers from other countries who complain constantly about the failure of international banks generally to make enough provisions against bad sovereign loans.

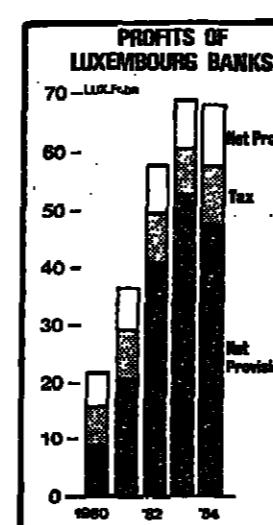
Moreover, Luxembourg banks have been playing it by the book in the sense that those banks which have adopted what has become known as "zero-profit accounting" have also stopped paying dividends back to their parent companies abroad. In other words earnings on such potentially risky loans as those to countries such as Brazil, Argentina and Mexico have been used to strengthen the banks' internal audit against bad debts that might in the past have been written off.

That said, however, there is no doubt that the policy towards provisions adopted by the Luxembourg fiscal authorities in co-operation with the Monetary Institute which supervises the banks has done much to boost operating profits at a time which would otherwise have been very lean.

Figures compiled by the Luxembourg Monetary Institute show that in the three years since 1982 net profits of provisions by banks in the Grand Duchy have risen to over £140m. In practice this is retained profit which can be applied to the banking business, reducing sharply a bank's overall cost of funds and therefore adding to its interest margin earnings.

It is probably no coincidence that the return on assets since such provisioning became widespread has been historically high, even though straightforward margins on loan business have been declining. Last year it was 0.98 per cent before provisions and in 1983 1.1 per cent.

Already this year one aspect of provisions has been changed in favour of the banks. The amount of general provisions that banks can create against



their unsecured loan book has been increased to 1.8 per cent from 1.5 per cent.

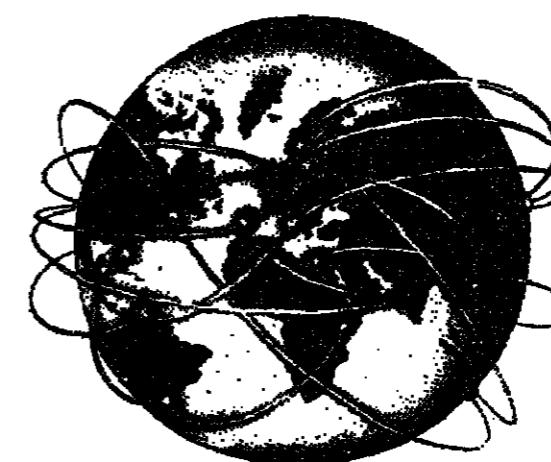
Another change which points to flexibility on the part of the authorities is in the treatment of withholding tax paid to governments abroad that have no double taxation treaty with Luxembourg. Tax credit allowances of such payments are being increased by 66 per cent.

Separately, banks can also benefit from a smaller tax change which reduces the personal tax obligations of a limited number of specialist personnel seconded to Luxembourg banks from the head offices of their parents abroad.

Where they are likely to be disappointed in their demands for favourable tax treatment, however, is in their hope for a reduction in corporate tax, currently around 40 per cent. That, it seems, would be going just a little bit too far.

The Luxembourg Government does not expect to derive some tax income from the banking industry, but there is also nowadays less doubt that it is prepared to be flexible in the interest of keeping the centre attractive in a highly competitive world.

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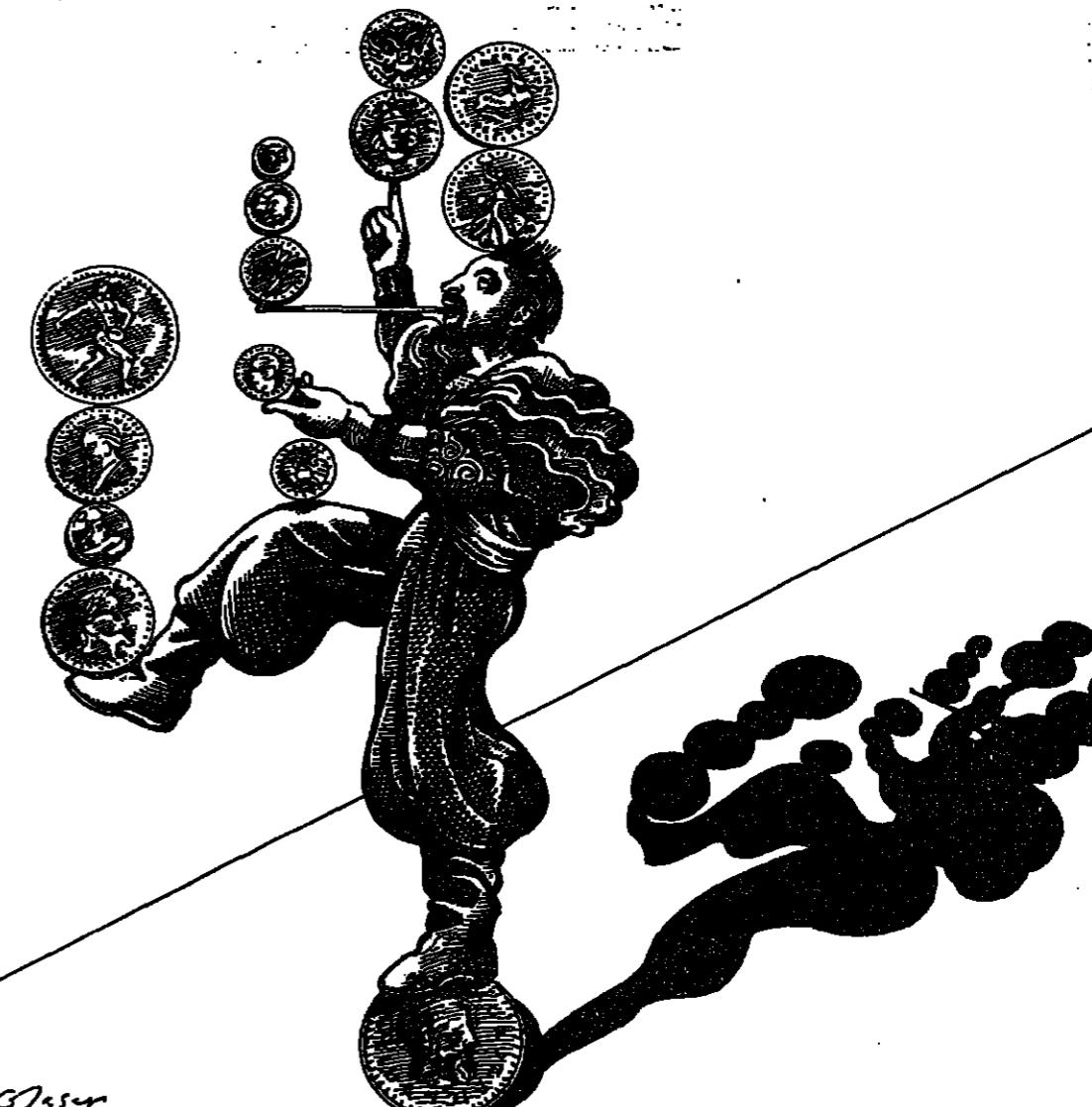
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Tone set by Belgian dentist

Private Banking and the Retail Bond Market

MAGGIE URRY

THE BELGIAN dentist is something of a legend in the Eurobond market. The individual who buys against members of Eurobonds, asked never to sell them again.

His preferences dictate the who and how of new issues because issue managers know that the bonds cannot be placed with the "retail" there is less chance of a deal succeeding. His tastes and moods are consistently being monitored by bankers. He is a legend, but a living one.

Luxembourg bankers speak affectionately of the dentist. To them he is reality and a major customer. Although the bankers reject the connotations of the phrase, they admit that the country is a tax haven. Non-residents are not liable to tax on their investments and the strict banking secrecy code, enshrined in law makes Luxembourg an ideal place to buy, sell and hold securities.

To a British investor the notion of entering a high street bank and buying securities across the counter is a strange one. But to European investors this is commonplace. And where better to transact their business than in Luxembourg, only hours from many major

European cities by train or car. As well as dealing in bonds or shares for investors, many Luxembourg banks offer a portfolio management service. This is a traditional part of their work but one which is expanding rapidly and an area which banks not involved in the past are keen to enter. Private banking forms a significant part of many banks' business.

Although the banks are competing harder for business this does not mean that portfolio management is becoming less profitable. On the contrary the business is good and banks are increasing their staff. Bankers are confident of there being sufficient business. There is no problem, there is enough to go round," says one.

While most investors are European based, bankers are noticing a greater interest in the country from further afield. And foreign banks which set up portfolio management services in Luxembourg often bring clients from elsewhere in the world. Bank of America for instance, which has long been active in this area, has clients referred from the bank's branches around the globe.

A full portfolio management service is only available to investors with fairly large sums of money. Some banks set a minimum of around \$100,000 while others put the limit at \$500,000. Smaller accounts may find the solution is to buy unit trusts in order to achieve a spread of investments.

Many investors prefer to go to Luxembourg with their portfolios than to Switzerland, the traditional centre for such business.

Octobre 1985
Emission Nouvelle

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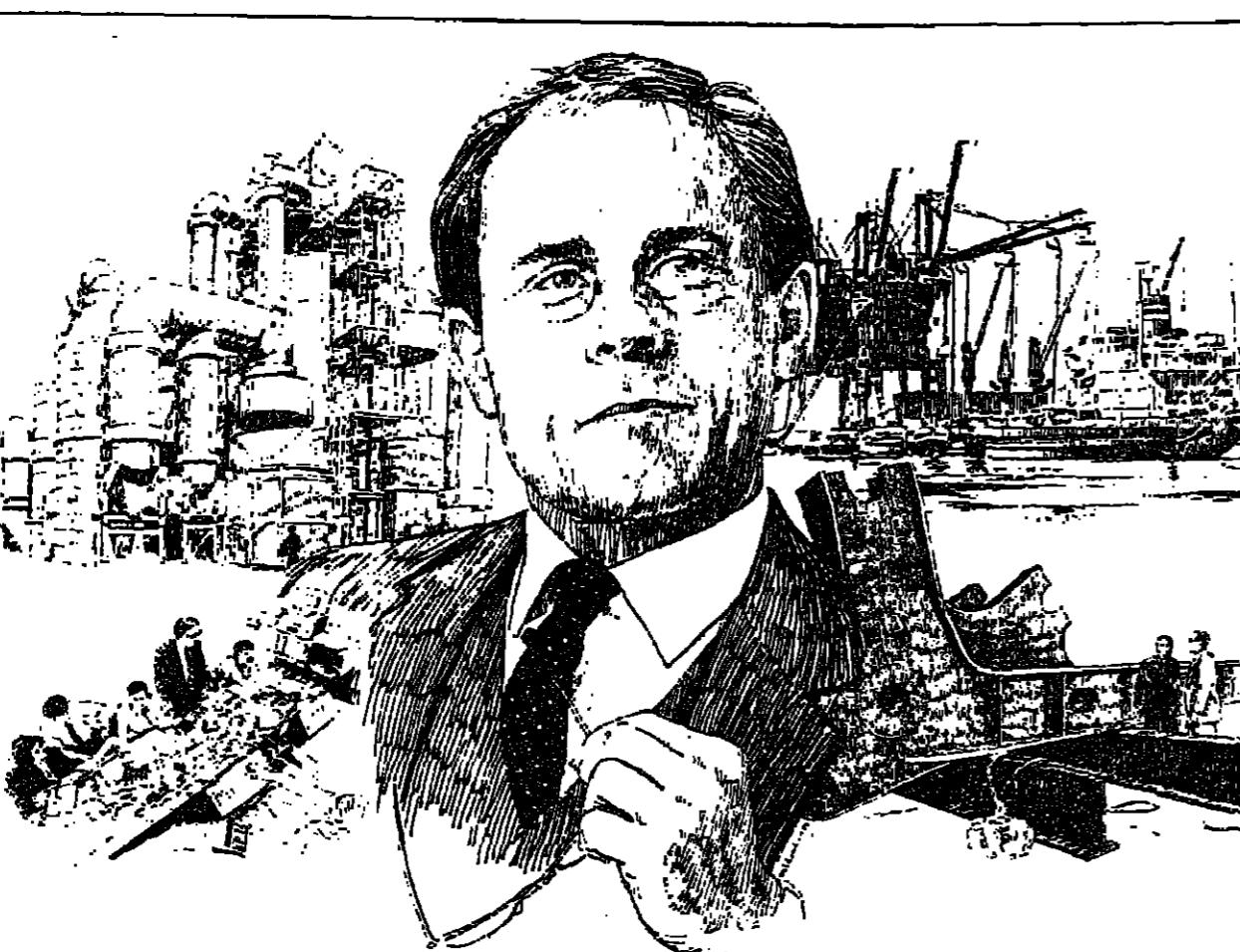
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Luxembourg Banking 4

Need to revitalise attraction

The West German View

JONATHAN CARR

NO—the lights of West German banks are not about to go out all over Luxembourg. But they are certainly glowing with less lustre than they did in the heyday of Eurolending business a few years ago; and they may start to flicker soon if the Luxembourg authorities do not find ways of providing a new power injection.

There were two reasons above all which drove (or attracted) German banks to Luxembourg in force—roughly from the early 1970s. The first was that they could thus free themselves from the irksome minimum reserve requirements at home, under which they have to deposit relatively large sums of interest-free cash with the Bundesbank, the central bank.

By setting up operations in Luxembourg, conveniently close across the border and where there is no such reserve requirement, the banks were able to offer loans more cheaply than they could do from their home bases.

The second reason was that German banking subsidiaries (or foreign banks, majority-owned by German banks) in Luxembourg were not subject to the provisions of German Banking Law — especially its capital-to-lending rules which are far tougher than those in the Grand Duchy.

In other words, Luxembourg offered an almost perfect financing pad for the Euro-lending rocket, and the German banks scrambled to take advantage of it.

Even now, when the lending rocket has come down like a stick, the Germans remain present in force — with what is easily the biggest national contingent of banks in Luxembourg.

At the end of 1984 the Grand Duchy had 26 subsidiaries and one branch there. Total assets of these made up close to one half of those of all 115 credit institutes in the Grand Duchy. The biggest players were the subsidiaries of Deutsche Bank (assets of DM 31.9bn), Dresdner Bank (the German "pioneer" in Luxembourg, with DM 22.9bn) and Commerzbank (DM 15.1bn).

The importance of the

German presence for Luxembourg needs no underlining—but it is worth stressing how important Luxembourg still is for the Germans. The 26 subsidiaries there had a total business volume at end-1984 of nearly DM 160bn, while the remaining 37 German foreign subsidiaries outside Luxembourg had a business volume of only DM 32bn.

In the light of the two big advantages already mentioned, the strength of this presence is not surprising, but one of the plus points is already being undermined and the other may be shortly.

Under the revised German Banking Law which took effect this year, the parent banks must consolidate the lending of their subsidiaries (hence including those in Luxembourg) and ensure that the total does not exceed eighteen times capital plus reserves. There is a transitional period until the start of 1991 before this rule has to be applied in full. But the revision means that the special advantage the German subsidiaries have enjoyed in this respect so far is being lost.

That hardly comes as a shock to the banks. It became clear years ago that some such revision would emerge in due course—and bankers can perhaps comfort themselves with the thought that "it was nice while it lasted."

The other "Damocles sword" is more unexpected. Who would have thought even a year ago that the Bundesbank might consider modifying its minimum reserve requirement, which has always been seen as one of the most important weapons in its monetary policy armoury?

But those who would have believed a year ago that the central bank would open the way for foreign banks able to lead-manage D-Mark denominated foreign bond issues; or that financial innovations like variable interest rates and zero coupon issues would be allowed in Germany? In the meantime, some changes have occurred, and the Bundesbank is now showing signs of being less attached to the minimum reserve instrument than it

was. The truth is that the central bank has found more sophisticated ways of guiding monetary policy, for example, through its securities repurchasing agreements with the banks, and the minimum reserve instrument is used to do this. The importance of the

One key question (on which lawyers differ) is whether a change in the Bundesbank Law might be needed. This is something the Bundesbankers want to avoid like the plague—because once politicians started to tinker with the law in one respect, they might decide to do so in another (perhaps undercutting the central bank's high degree of independence of Government).

While these talks have been going on in the background, some German bankers—in particular Dr Walter Seipp, chief executive of Commerzbank—have even been urging that banking "offshore centres" be set up in the Federal Republic.

Dr Seipp bluntly argues that such centres would help German "win back" part of the business (and tax) which went abroad—and he says there is no reason why control over German money supply should be lost thereby. If London or the International Banking Facility in the US can isolate "Euroloans" from "domestic business," he asks, then why cannot Germany?

It goes almost without saying that establishment of such centres, say in Frankfurt or Düsseldorf, would pose a big challenge to Luxembourg. It is also worth noting that, despite widespread suggestions to the contrary, the Bundesbank has not wholly ruled out even this idea.

But even a modified minimum reserve rule would put a further question mark over Luxembourg.

Asked what the reaction would be with respect to Luxembourg operations if the Bundesbank did ease the rule, a board member of a leading German bank replied quickly: "At first, we would carry on as before. We have no plans to pull out."

He then added, choosing his words with care, "but in principle, every step to open up the German market further, to reduce the need to do business in Luxembourg."

That kind of phrase may well raise a few tremors in the breasts of Luxembourg authorities (and no doubt is meant to do so). But it needs to be put in perspective too.

First the big expansion of Eurolending business is a thing of the past. German banks in Luxembourg which were boosting business volume by an average 20 per cent a year in the late 1970s, have reined in their lending dramatically since then.

Partly, this was due to greater prudence, partly to a realisation that a Banking Law revision was on the way anyway. They paid virtually no dividends to the parent banks and thrust almost all their operating profit into provision against lending risks.

This provision was treated with great generosity by the Luxembourg tax authorities so that—for a time at least—the banks have what amounts to a cache of interest-free funds. This could change of course, but banks would get a better tax deal in this respect at home.

Secondly, even if the really unexpected occurred and an "offshore centre" were permitted in Frankfurt, business—example export finance for German companies—would almost certainly be excluded from the new facility. This would stay elsewhere, above all in Luxembourg which was long the most important, if not the only, source of Euroloans for German non-bank customers.

Finally, the German banks in Luxembourg (like their competitors in the Grand Duchy) are seeking to boost their business with private clients as a partial counterbalance to the downturn in Eurolending. They are aided by banking secrecy laws which are tighter than those at home, and comparable to those in Switzerland, which, far more than the Grand Duchy, has been subject to outside pressure (notably from the US over insider trading).

Several of the banks report a minor increase in business with private clients and need to take on extra staff to deal with the demand. But for all that, there is a big question-mark whether these activities will bring enough "golden eggs" to make up for Luxembourg's problems in other respects.

The really innovative business bypasses Luxembourg for London (expensive though that centre is); Eurolending is flat—and the relative advantages of a Luxembourg vis-à-vis a German base are less than they were.

The banks with their huge investment of personnel and capital in the Grand Duchy are not just about to pull out—but they clearly feel that (still) more favourable tax treatment would be a good extra argument for staying.

Mutually beneficial relationship

Swiss View

WILLIAM DULLFORCE

A DIPLOMATIC incident between Luxembourg and Switzerland almost materialised earlier this year when Swiss Volksbank closed shop in the Grand Duchy and announced that it was setting up in London. The Duke called in the Swiss Ambassador to explain.

The Duke's apprehensions were in the event easily allayed. Swiss Volksbank had only a small business employing a dozen staff in Luxembourg and had solid grounds for concentrating its resources in London.

The big Swiss banks—Union Bank of Switzerland (UBS), Swiss Banking Corporation (SBC) and Credit Suisse—run much bigger operations in the Grand Duchy and show no signs of wanting to pull out.

On the contrary SBC has just invested SFr 12m (\$3.5m) in a new building; UBS is waiting for permission to demolish an old house on the site it has bought and construct its own, and Credit Suisse has taken a decision in principle to invest in a Luxembourg home.

The episode, however, highlights a real, symbiotic relationship between the Swiss banks and the Luxembourg finance centre. The Swiss provide a large part of the Luxembourg market's liquidity, and in contrast to some other foreign banks with bigger operations, they pay substantial corporate taxes to the Grand Duchy's exchequer.

It is understandable, then, that the Duke should seek reassurance when a Swiss bank withdraws. In fact the relationship with the big three continues to be mutually beneficial, although the Swiss are grumbling about the tax burden and Luxembourg needs to ensure that their fiscal advantages in operating in Luxembourg are maintained.

"Complementary" and "supplementary" (to their main business) are adjectives used by most Swiss bankers to describe their Luxembourg operations. They are not disposed to see in the Grand Duchy competition for Switzerland as a financial centre. They enumerate limiting factors.

Luxembourg has no underlying economic or commercial strength to match Switzerland's and does not offer the domestic placing power available to the Swiss banks in Swiss eyes.

One banker saw Luxembourg's membership in the European Economic Community as another potentially limiting factor. The Grand Duchy could eventually be

forced to comply with EEC rules which might not conform with its role as a financial centre.

The banking secrecy established in 1981 is seen as an asset, comparable with that conferred on the Swiss by their own domestic legislation. The Swiss moved into Luxembourg in the mid-1970s after the big West German banks had for different reasons. The Germans, in the words of one Swiss bank, used Luxembourg as an offshore centre to "clean their books," to avoid domestic capital restraints and to make provisions in Luxembourg without affecting the balance sheet; they showed at home.

A motive offered at the time for the Swiss banks' entry was that Luxembourg provided a foothold within the EEC but no particular advantage appears to have accrued on that score.

At least one banker, however, is happy to see that he has a base outside Switzerland should the Swiss national bank go bankrupt again and impose negative interest rates on foreign deposits, as it did for a time in the 1970s.

It was also argued in the beginning that Luxembourg offered an alternative base for Swiss banks' Euromarket operations, a theme that has become less pronounced than the innovations made elsewhere in Luxembourg.

The most compelling reason all along for the Swiss banks' interest in Luxembourg has been the opportunity to place funds from the fiduciary accounts which they cannot take on to their books at home. The Grand Duchy is a trustee bank, an outlet for the Swiss banks, which use them to supply most of the liquidity on the interbank market.

Luxembourg is cheaper. The banks avoid the Swiss 30 per cent withholding tax and there is no stamp duty. The guidelines on brokerage fees are much more flexible than the code they follow at home and there is no trustee commission to compare with the 0.5 per cent paid in Switzerland.

More recently the Swiss banks have been strengthening their private banking in line with the shift in emphasis sought by local authorities and the fiscal advantages offered.

They have intensified their asset and portfolio management for private customers and are finding a strong demand for their services. Many German investors apparently prefer to use a Swiss bank in Luxembourg.

Measured by assets, the Swiss banks' operations are much smaller than those of the big German banks, although the three Swiss all fall within Luxembourg's top 20. Their earnings, on the other hand, have been higher and their contributions to Luxembourg's tax

revenue larger.

SBC showed net earnings of

LFr

312m

and assets of

LFr

117bn

last year, while Credit Suisse reported a net profit of LFr 119m and a net LFr 91bn balance sheet. The comparable figures for UBS were exports in Swiss francs were a profit of around LFr 460m and assets of LFr 240bn.

The three Swiss banks are

not uniform in their approach.

In SBC's more decentralised

organisation, for instance, Mr Peter Stüssi, its Luxembourg director, spends time marketing his services within his own parent bank as well as with outside customers. UBS and Credit Suisse exercise more direct control from Zurich and allocate funds to Luxembourg.

In spite of the generally

more favourable business

climate in Luxembourg, the Swiss banks are gathered over two items: taxation and the shortage of competent staff.

Corporate tax takes 40 per cent of earnings but for lack of a double taxation agreement between Switzerland and Luxembourg (which would seem to be the fault of the Swiss) dividend payments from the Swiss subsidiaries to their parents attract a 15 per cent deduction.

The same banker, neverthe-

less, praised the skill with

which the Luxembourg auth-

orities had so far been able to

create profitable market niches

for foreign banks by looking for

weaknesses in the fiscal struc-

ture of their home countries.

A nice little business in gold

certificates has been generated,

for instance, which attracts the participation of Swiss banks

whole domestic gold business,

is subject to turnover tax.

Even

though

the

Swiss

and Luxembourg

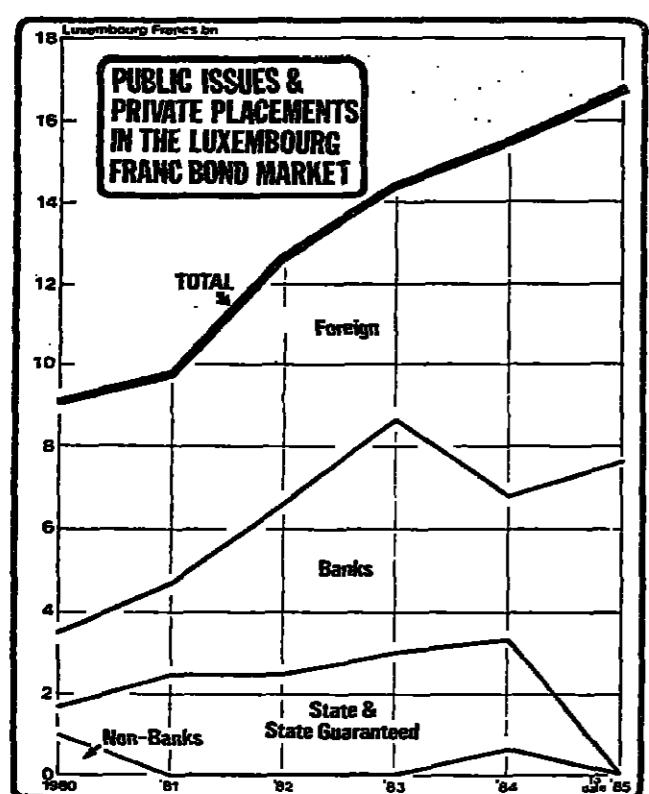
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Luxembourg Banking 5



On course to grow in size and importance

Luxembourg Franc Capital Market

MAGGIE URRY

BORROWERS are queuing for months or even years for a chance to raise money in the Luxembourg franc market. "It is a marvellous little domestic market," enthuses one Luxembourg banker. This year will be a record one for new issues and interest rates have been declining.

A large part of the market's existence is due to the absence of withholding tax on issues, whereas in the Belgian franc market the tax man takes 25 per cent of investors' interest. The two currencies are linked on a one-to-one basis so, but for the tax differences, interest rates in the two bond markets would be the same. As it is, borrowers can raise money more cheaply than in Belgium while investors, many of whom are Belgians, can get a higher net return.

The market has grown rapidly but is still carefully controlled by the banks which lead manage issues, and by the Luxembourg Monetary Institute. This year the maximum size of private placements was increased from LFr 250m to LFr 300m. Certain categories of borrowers can make public issues of up to LFr 1bn, while others are limited to LFr 600m.

Soon after the rules were changed issues for the new maximum amounts were appearing.

Unlike most domestic bond markets where the government and local companies are the main borrowers, this one is dominated by Luxembourg-based supranational and foreign borrowers. The Grand-Duchy has not made an issue so far this year, though it is expected to place bonds directly with the insurance companies which are required to put a percentage of their funds into top quality paper.

The Grand-Duchy has a very low borrowing requirement and therefore does not need to tap the market heavily. There are few local companies, only eight industrial and commercial companies have their shares listed on the Luxembourg Stock Exchange, and these mainly rely on bank loans to finance their activities. Luxembourg banks are major borrowers and are the various institutions of the European Economic Community, many of which have their homes in Luxembourg.

The market is attractive to foreign borrowers, so to stop a flood of issues overwhelming the market, the launching of deals is carefully regulated.

For public issues, borrowers are divided into four categories with the order of priority descending from the top downwards. In the first category comes the Grand-Duchy and issuers with the state's guarantee, which can make unlimited issues of any size. Also in this group are issuers which plan to use the proceeds of their borrowings to finance projects of major importance to the Luxembourg economy. These can borrow up to LFr 1bn.

In the second category come the European Investment Bank, the World Bank and some EEC borrowers. These can also make LFr 1bn issues. The last category consists of banks in Luxembourg, though not the Euro-banks, and international organisations of which Luxembourg is a member, excluding the EIB, the World Bank and the EEC.

No shortage of funds to invest in the right projects

European Investment Bank

MAGGIE URRY

"WE ARE not in the business of giving aid," Mr Eugenio Greppi, the man in charge of the European Investment Bank's lending operations says, but the bank does not behave strictly like a commercial bank. The EIB's role is to make loans to contribute to the development of the European Community on a non-profit making basis.

The EIB does have a lending record that any commercial banker would envy. Though the bank has never been a large part of its loan portfolio, though sometimes the guarantees on loans have been called upon.

All the loans the EIB makes are secured, often by the governments of the countries where the projects being financed are located. That is an important consideration to the rating agencies which accord the EIB's debt a AAA credit rating, the best there is, which in turn allows the EIB to borrow at the lowest rates.

The EIB is required under the Treaty of Rome to lend on projects which develop less developed regions of the EEC, to lend on projects which are in the common interest of the member states of the Community as a whole; and to finance the modernisation or conversion of undertakings or the creation of new activities.

As a result the loan portfolio is biased towards the poorer areas of the Community where development finance is most needed. Mr Ernst-Gunther Broder, the bank's president, points out that the bank has to shortage of funds to lend the problem is more that of choosing suitable projects for lending.

The EIB provides a way for bodies who would not be able to tap the markets themselves, to obtain funds at the rates which the EIB gets plus a 0.15 per cent margin to cover the bank's costs.

The selection of projects must, therefore, be carefully done. The bank will only lend on projects which are economically sound. When a loan is proposed a team of people scrutinise the plan before the EIB agrees to finance the project.

While there is no limit to the size of loans, the EIB is unlikely to lend less than Ecu 20m (\$17m) on a project. However, the EIB does contribute to financing smaller projects through the use of "global loans." Here a sum of money is passed to an intermediary, such as a bank, which then lends it on in smaller amounts to the sort of projects the EIB itself would lend on. The EIB monitors the lending by sampling the end borrowers.

The history of the bank, which was set up in 1958, is one of success, it is by no means over yet. The idea of the EEC as a fully developed Community where projects can be financed by commercial banks alone is very much a distant prospect.

EIB funds raised

Year	Number	Private issues	Public issues	Other	Total
1980	73	874.5	1,509.0	83.3	2,466.8
1981	57	882.1	1,267.8	159.8	2,309.7
1982	91	1,213.7	1,826.3	165.2	3,205.2
1983	81	1,130.9	2,315.4	173.1	3,619.4
1984	104	822.2	3,227.5	311.2	4,360.9

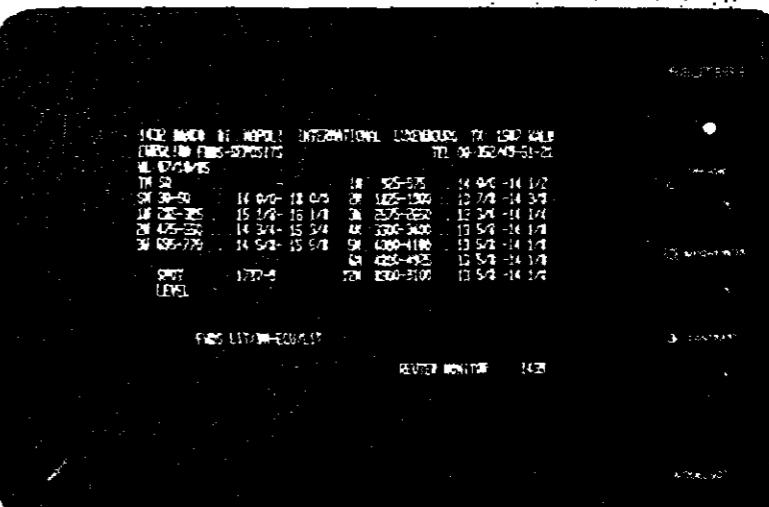
Loans from the EIB's own resources in 1984

Country	Industry	(Ecu millions)		
		agriculture	services	Energy Infrastructure
Belgium	—	—	32.5	32.5
Denmark	—	4.9	119.8	65.3
Germany	—	—	134.3	134.3
Spain	—	61.0	88.6	125.9
France	—	158.4	113.7	537.9
Ireland	—	64.0	—	60.0
Italy	—	999.4	485.3	1,053.5
Luxembourg	—	—	—	16.4
UK	—	33.6	577.5	255.1
Total	—	1,343.2	1,553.8	5,013.1



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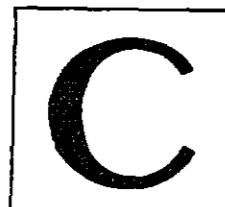
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Luxembourg Banking 6

In a position of strength

Providing Infrastructure for Bond Market

MAGGIE URRY

"LUXEMBOURG listing," is a standard part of the syndicate manager's patter. When a new Eurobond is issued the question of which stock exchange the bonds will be listed on arises and the chosen residence is an important part of the bond's terms. The majority of bonds find their home in Luxembourg.

Similarly, "settle through Cedel," is frequently the last thing two Eurobond traders say when they conclude a deal over the telephone. Cedel, one of the two main clearing houses used by the Eurobond market, is based in Luxembourg. The other, Euro-clear, is in Brussels.

These two Luxembourg-based institutions form a significant part of the infrastructure for the European market. But more than that, Luxembourg is in many ways the centre of the market, encouraging the development of that infrastructure.

The geographical position of Luxembourg in the centre of Europe and touching France, Belgium and West Germany

put it in an ideal place to reach investors throughout these countries. Like Switzerland, Luxembourg has a large number of banks managing money for wealthy clients as well as selling bonds across the counter to individuals.

They also act as listing and

paying agents for bonds, arranging the stock exchange listing and handling the payment of interest.

Even the presence of many good restaurants in the city is suggested by bankers, tongue in cheek, to be an important advantage to investors to regard Luxembourg as a good place to carry out their bond busi-

ness. About 3,000 bond issues are listed on the Stock Exchange denominated in 18 different currencies plus seven composite currencies such as the European currency unit (Ecu). About 95 per cent of the issue quoted on the exchange are foreign issues. "It is the most international stock exchange in the world," says Mr Marcel Lamboray, its director.

Mr Lamboray expects a total of nearly 3,500 listings on the exchange this year. The growth has been rapid. In 1970 only 644 bonds were listed on the exchange. In 1980 the total had reached 1,557, and now it amounts to over 3,400 in all, even after taking issues which have matured into account.

The exchange's staff has had to expand too. When I joined in 1974 there were three staff. At the start of this year there were 25 and now we have 31," says Mr Lamboray.

And that expansion has been accompanied by a growing use of computers.

Also important in the exchange's expansion in the last couple of years has been the strong interest in investment companies which have doubled over the last two years, while share prices have also been booming. The exchange could also become a significant force in the international equity mar-

ket as more and more companies are listing their shares in Luxembourg.

Borrowers choose to list their bonds in Luxembourg partly because they can be cheaper than the rival exchanges, such as London, but perhaps more importantly because in the Luxembourg market there is active trading in Eurobonds.

Investors, such as the archetypal Belgian dentists, can be

sure that a secondary market in the bonds exists and, because the exchange's daily trading in bonds allows an odd-lot market to thrive, even small investors can deal in the bonds at good prices.

This is an important factor if borrowers wish to place the paper widely with smaller investors. It is particularly important in the more easily denominated parts of the Eurobond market where retail investors are more important.

While there is not a large amount of trading in the many dollar-denominated bonds listed in Luxembourg, the other currency issues listed are virtually all traded. Most Eurobonds trading takes place over the telephone.

Cedel although Luxembourg-based is, like the stock exchange, strongly international in nature. A strongly international institution, with over 1,500 participants in 62 countries. It has expanded its network of marketing offices from only two, two years ago, to 11 now. The New York office was opened a year ago and Cedel is making a strong commitment to increasing its share of the Far Eastern market.

Cedel's motto is "Founded by the market for the market" and it aims to meet the changing paper.

needs of its participants, adding new services or making existing ones more efficient. It is owned by a wide range of banks and has a co-operative structure.

Some users regard this as a drawback because it can mean that the system is slower to change than Euro-clear which is operated by Morgan Guaranty.

Others prefer to have a stake in the clearing system they use. Cedel's market share is around 35 to 40 per cent, with Euro-clear taking the bulk of the rest of the market. Traders have their personal preferences some using Cedel exclusively, others only dealing through Euro-clear.

A "bridge" between the two allows "each traders to deal easily. Cedel offers as good a service as Euro-clear, and being number two they try harder," says one Luxembourg-based banker.

In the first nine months of this year the number of issues accepted by Cedel has risen by 23 per cent to close to 10,000 while the number of transactions per day has increased by 21 per cent. The value of securities deposited in the system which reached \$70bn at the end of 1984, now totals \$95bn.

This rapid growth not only reflects the expansion of the Eurobond market but also Cedel's efforts to extend its activities, which include an automated securities borrowing service. As well as clearing Eurobonds, Cedel is moving strongly into the Euro-equity settlement business with close to 500 shares cleared through the systems already, and is developing a clearing system for Euro-notes and Euro-commercial paper.

Before allowing them to set up business in the Grand Duchy. Though the minimum capital requirements for a captive insurance company are not high at LFr 6m, close attention is paid to the parent company's balance sheet and its reasons for coming to Luxembourg.

If it is thought that a company simply wants a Luxembourg captive as a vehicle for setting up tax free financial reserves then its application will be turned down. The insurance officer has to be convinced that it will serve a genuine insurance need. And the reason for that is the deep awareness of the Government of the need to avoid a scandal that could damage Luxembourg's reputation for financial sector stability.

Once a company has been established in Luxembourg, however, supervision becomes more stringent, partly because of the lack of qualified Government manpower. All companies have to do submit regular financial statements audited by an accountant whose name is on an approved list.

That, say some insurance specialists, is a weakness of the Luxembourg system because it does not take into account the possibility that the management philosophy of captive companies could change once they have become established in Luxembourg, for example through a

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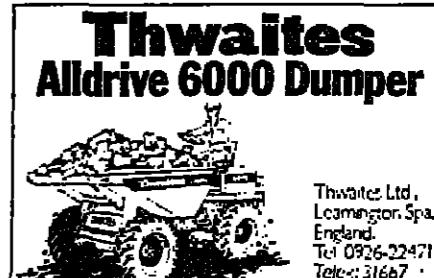
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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday December 2 1985



Swaps potential yet to strike investors

AS WITH an iceberg, there is a lot more to the Eurobond market than appears on the surface, writes Maggie Urry in London.

Most borrowers end up with funds in a different form from the bond they issue. Does Walt Disney really want Ecu 62.5m with an odd maturity? What about Nordic Investment Bank or Swedish Export Credit with yen other than swap it?

This game does not work only for borrowers. Investors can join in, too. Italy's \$500m floater last week was an example. The issue was regarded as tightly priced compared with other Italy paper and was trading just within the gross fees on Friday afternoon. But, some traders argue, investors had not taken full account of the fact that it is non-callable for seven years, a rarity in the floater market these days. Call options stop investors swapping their holdings because there is the chance that the borrower will redeem the issue, ruining the swap.

With the non-call feature and the issue's \$500m size ensuring liquidity, as well as the high quality of the sovereign risk, investors can use the bonds for swaps and arbitrage.

For example, a company which has issued a fixed-rate bond and swapped it for floating rate money well below London interbank offered rate (Libor), can pick up yield by reinvesting in the Italy deal.

A big institutional investor wanting a large, but very liquid position, in the fixed-rate bond market could buy the Italy floater and swap it into a fixed-rate bond getting the same return as many fixed-rate deals, but with greater marketability.

The deal can also be used to create a capped floater. These floaters, which have a maximum rate of interest, give investors a better return than ordinary floaters, while giving the issuer a cost well below Libor. However, they have proved more difficult to deal in than the Italy issue should be. An investor could buy the Italy bonds and sell a cap to increase his return.

Another of last week's deals offering investors swap opportunities is the CSR issue with "option bonds" to buy the company's shares. The option bonds were trading on Friday at around \$21.4m while the bonds were quoted around \$18.2m. The option bonds can be sold

EUROMARKET TURNOVER				
Turnover (\$m)				
Primary Market	Straights	Cov	PRN	Other
US\$	4,981.0	—	5,916.5	255.5
Yen	4,981.0	—	2,403.5	2,565.5
Other	1,227.4	—	1,403.6	11.6
Prev	781.8	—	0.5	25.5

Week to November 28 1985 Source: ABU

to professional investors in Australia, and will eventually be listed on the Sydney Stock Exchange.

Meanwhile, the non-callable bonds are yielding more than US Treasuries, and a sizeable investor can swap them to get a margin of a half point over Libor, with the only added risk being the credit of the counter-party.

"People just have not been thinking," said one trader while another added, "It takes time for people to

realise just what they can do with these."

Eurodollar retail investors are beginning to realise that US corporates are not quite the glamorous borrowers they once were. The problems at Texaco, whose bonds have fallen sharply in the last couple of weeks following the court ruling against it, have demonstrated only too clearly that household names are not necessarily the best investment.

Research by Merrill Lynch shows that investors as a whole have been shifting away from corporate issues and relative yields have changed significantly. Whereas 18 months ago US corporates could borrow more cheaply even than supranationals, now the positions have been reversed.

Part of the trouble, says Merrill, has been the worsening of balance sheets caused by takeover activity in the US, which has meant that companies' debt has been downgraded. The change may have started with the big institutional investors but is now reaching through to the retail. The development may also explain the popularity of last

week's deal for Olympia & York Maiden Lane. Investors were offered a good yield, a price below par, seven-year call protection, and the security of some Manhattan real estate.

Deal of the week in the Eurodollar market was Banque Francaise du Commerce Extérieur's floater issue with warrants that pay a coupon. Unlike other recent long-life warrants these can be exercised without surrendering the host bond, a feature that will enable market makers to trade them happily.

The fixed-rate D-Mark market seems largely to have recovered from its miseries and has a reasonable sized calendar for December. The first two deals were launched on Friday, both meeting a fair price.

Floater are another matter, and traders are dreading the weight of DM 1.75bn due this month from eight issues.

The Swiss franc foreign bond market is also in more confident mood, with prices up by about ½ point over the week, and new issues are continuing to be launched. The deal for the European Investment Bank is meeting good demand.

1988 and 1993 at the rate of \$160m a year, which places a sizeable financial burden on the new owners of the TV stations.

The current Metromedia debt is held by between 200 and 300 institutional investors. There has been considerable speculation on Wall Street about the type of security Mr Murdoch is planning to issue to persuade investors to continue holding his paper rather than opt for cash.

If all Metromedia bond holders opt for cash, Mr Murdoch will have to find \$1.45bn, which would put a considerable strain on his already highly geared balance sheet.

The terms and structure of the new increasing rate exchangeable guaranteed preferred stock is said to be highly unusual, but News America was unable to give any more details last Friday when it announced the prices it was offering for the Metromedia debt in

its refinancing.

News America is offering to pay between \$383.37 and \$715.87 for each \$1,000 face value of the outstanding zero-coupon notes. It is offering \$990 for each \$1,000 face value for the senior exchangeable variable rate debentures, \$1,058, for the senior subordinated debentures, and \$868.875 for the adjustable rate participating subordinated debentures.

The FCC approved News America's acquisition of the TV stations on November 14, and the deal now has to be approved by the Metromedia bondholders. Offering and solicitation documents have been filed with the US Securities and Exchange Commission. It is expected that the exchange offer will begin early in the new year.

Murdoch gives terms of plan to refinance 'junk bond' debt

MR RUPERT MURDOCH, the Australian-born publisher and media group chief, has announced the terms of the \$1.45bn refinancing of the "junk bond" debt he inherited as part of his \$2bn acquisition of seven US television stations from Metromedia, writes William Hall in New York.

Many details, however, are still unexplained.

Holders of the \$1.45bn bonds issued by Metromedia Broadcasting, which Mr Murdoch assumes on taking over the TV stations, will be offered cash and/or shares of increasing rate exchangeable guaranteed preferred stock of News America Television, an indirect subsidiary of Mr Murdoch's Australian-based News Corporation.

Since November 1984, when Metromedia issued its "junk bond" paper - securities that are not rated investment grade by the credit rating agencies - long-term US interest rates have fallen by more than 150 basis points. Mr Murdoch has been known to be anxious to refinance the Metromedia debt in order to cut his financing costs and gain flexibility.

The Metromedia debt carries an annual interest charge of about \$130m, which is believed to be considerably more than the cash flow from Mr Murdoch's new TV stations. In addition, \$960m of zero-coupon bonds will fall due between

now and 1993.

The new preferred stock will not carry a vote, but if News America

Strong fourth quarter for BNS

BANK of Nova Scotia, Canada's fourth-largest banking group, lifted net income to \$85.9m (US\$62.2m), or 54 cents a share, in the three months to October 31, from \$59.5m, or 38 cents, a year earlier, writes Bernard Simon in Toronto.

Income for the fiscal year ended October 31 rose by 11.7 per cent to C\$303.6m. Year-end assets grew by 3.3 per cent to C\$61.1bn, and the fourth-quarter return on assets of 0.57 per cent was the highest in nearly two years.

With its large retail base, BNS has benefited significantly from the recent decline in North American interest rates. Interest spreads widened by 21 basis points during 1985. Fourth-quarter interest expenses dropped by 22 per cent to C\$1.02bn.

The rise was ascribed to the bank's international operations. The Canadian authorities have required higher reserves against loans to 32 Third World and Eastern bloc borrowers. In addition, BNS has established extra provisions for international shipping and North American corporate loans.

Baker deadline forces banks to consider debt pledges

TOMORROW'S meeting of the select group of leading international banks constituting the Baker Initiative Committee has taken on a fresh urgency with news that the US Treasury Secretary wants pledges to his initiative on easing the debt crisis as soon as December 15, writes Peter Montague, Euromarkets Correspondent, in London.

This deadline emerged at a meeting of European banks on the initiative hosted by Swiss Bank Corporation in Zurich last week. It is designed not only to bring some much-needed momentum to the US debt plan but also to coincide with a meeting of the Cartagena group of leading debtors in Uruguay.

Without tangible signs of progress on the debt plan, which calls among other things for banks to

lend an additional \$20bn to the most heavily indebted countries over the next three years, banks face a backlog among the debtors.

The timing of the London meeting of the Baker Initiative Committee is coincidental, but certainly a deadline concentrates the mind. Although the committee itself is unlikely to come up with any pledges, some bankers are now more optimistic that they will start to follow from national groupings of banks shortly afterwards.

US banks have already prepared a draft declaration of collective support for the Baker plan. Among British institutions, however, there is some disagreement on key issues. Here, as in many other countries, any pledges are likely to be qualified and conditional.

One aspect that banks have

repeatedly stressed is the need for debtor countries to continue to follow suitable economic adjustment policies.

Last week's news from Brazil that it is no longer seeking an International Monetary Fund programme is a setback in this respect. Brazil is also to meet its main bank creditors next week in New York.

All this suggests that the debt issue is to move into the limelight again. By contrast, the Euronote and credit market was clearly winding down for the Christmas holidays last week.

After a flurry of activity 10 days ago few new deals appeared, although Trusthouse Forte, the UK hotel and leisure group, finally announced its long-awaited \$200m Eurocommercial paper programme. Morgan Guaranty, Orion Royal

Bank and S.G. Warburg will be

able to half the facility can be held in reserve for a lower 5½-point fee and there is an additional 5½-point fee if more than half the back-up is drawn.

Two more banks, Long Term Credit Bank of Japan and Toronto Dominion, have joined the lead management group for the \$700m Gaz de France facility. This makes a total of 17 lead managers.

Back in the matter of debt, Mr Erico Rodriguez, Costa Rica's Debt Minister, has denied that his

country has followed up its \$125m facility for the Burton group with another UK deal in the form of a £35m, seven-year facility for Cooperative Wholesale Society. Under this facility funds can be raised through short-term bank advances or the issue of bankers' acceptances, carrying a 20-basis-point maximum margin or commission respectively. The facility fee is 10 basis points al-

All these Notes having been sold, this announcement appears as a matter of record only.

NEW ISSUE



IRELAND

U.S.\$300,000,000

Floating Rate Notes Due 2000

Merrill Lynch Capital Markets

Amro International Limited
Banque Paribas Capital Markets
Citicorp Investment Bank Limited
Dai-Ichi Kangyo International Limited
Dresdner Bank
Goldman Sachs International Corp.
Mitsubishi Trust & Banking Corporation (Europe) S.A.
Samuel Montagu & Co. Limited
Nomura International Limited
Prudential-Bache Securities International
Salomon Brothers International Limited
Sumitomo Trust International Limited
Union Bank of Switzerland (Securities) Limited

Bank of Yokohama (Europe) S.A.
Fuji International Finance Limited
Kyowa Bank Nederland N.V.
The Nikko Securities Co., (Europe) Ltd.
Sanwa International Limited
Tokai International Limited
Yamaichi International (Europe) Limited

BankAmerica Capital Markets Group
Credito Lyonnais
Kansallis-Osake-Pankki
Mitsui Finance International Limited
Nippon Credit International (HK) Ltd
The Taiyo Kobe Bank (Luxembourg) S.A.
Union Bank of Finland Ltd
Yasuda Trust Europe Limited



Crédit Commercial de France

U.S. \$250,000,000 Floating Rate Notes due 1994
with Warrants to acquire by exchange of Notes or by purchase
Deutschmark-denominated 6 3/8% Bonds due 1994

Issue Price of the Notes 100% • Issue Price of the Warrants US\$45 per Warrant

Crédit Commercial de France • Berliner Handels- und Frankfurter Bank

Morgan Guaranty Ltd

BankAmerica Capital Markets Group • Bankers Trust International Limited
Bank of Yokohama (Europe) S.A. • Banque Bruxelles Lambert S.A.
Banque Paribas Capital Markets • Baring Brothers & Co., Limited
Caisse des Dépôts et Consignations • Chase Manhattan Capital Markets Group
Chemical Bank International Group • CIBC Limited • Commerzbank Aktiengesellschaft
County Bank Limited • Credit Suisse First Boston Limited • Deutsche Bank Capital Markets Limited
DGB BANK Deutsche Genossenschaftsbank • Dominion Securities Pittfield Limited
Dresdner Bank Aktiengesellschaft • First Interstate Capital Markets Limited
Fuji International Finance Limited • Generale Bank
Genossenschaftliche Zentralbank AG-Vienna • Goldman Sachs International Corp.
Kidder, Peabody International Limited • Kredietbank International Group
LTCB International Limited • Merrill Lynch Capital Markets • Mitsui Trust Bank (Europe) S.A.
Samuel Montagu & Co. Limited • Morgan Stanley International
Nomura International Limited • Orion Royal Bank Limited
Salomon Brothers International Limited • Sanwa International Limited
Shearson Lehman Brothers International • Sumitomo Finance International
The Tokyo Kobe Bank (Luxembourg) S.A. • Tokai International Limited
Union Bank of Switzerland (Securities) Limited • Westdeutsche Landesbank Girozentrale
Westpac Banking Corporation • Yamaichi International (Europe) Limited

This announcement only appears as a matter of record.



Kingdom of Sweden

U.S. \$250,000,000

10 1/4 per cent. Bonds due 1992

Swiss Bank Corporation International Limited

Algemene Bank Nederland N.V.
 Bank of Tokyo International Limited
 Banque Bruxelles Lambert S.A.
 Banque Paribas Capital Markets
 Credit Suisse First Boston Limited
 Dresdner Bank Aktiengesellschaft
 Merrill Lynch Capital Markets
 Morgan Grenfell & Co. Limited
 Morgan Stanley International
 Orion Royal Bank Limited
 Salomon Brothers International Limited
 Svenska International Limited
 S.G. Warburg & Co. Ltd.

Amro International Limited
 Bankers Trust International Limited
 Banque Nationale de Paris
 Citicorp Investment Bank Limited
 Deutsche Bank Capital Markets Limited
 Enskilda Securities - Skandinaviska Enskilda Limited
 Samuel Montagu & Co. Limited
 Morgan Guaranty Ltd
 Nomura International Limited
 Post-och Kreditbanken, PKbanken
 Shearson Lehman Brothers International
 Union Bank of Switzerland (Securities) Limited

New Issue

November, 1985

This announcement only appears as a matter of record.



European Investment Bank

U.S. \$200,000,000

10 1/4 per cent. Bonds due 1994

Swiss Bank Corporation International Limited

Banque Nationale de Paris
 Amro International Limited
 Bankers Trust International Limited
 County Bank Limited
 Dresdner Bank Aktiengesellschaft
 IBJ International Limited
 Kredietbank International Group
 Morgan Guaranty Ltd
 The Nikko Securities Co., (Europe) Ltd
 Salomon Brothers International Limited
 Union Bank of Switzerland (Securities) Limited

Deutsche Bank Capital Markets Limited
 Banca Commerciale Italiana
 Banque Paribas Capital Markets
 Credit Suisse First Boston Limited
 Generale Bank
 Kleinwort, Benson Limited
 Merrill Lynch Capital Markets
 Morgan Stanley International
 Orion Royal Bank Limited
 Shearson Lehman Brothers International
 S.G. Warburg & Co. Ltd.

New Issue

November, 1985

General Motors Acceptance Corporation

(Incorporated in the State of New York, United States of America)

U.S. \$250,000,000

10 per cent. Notes due October 1, 1992

Swiss Bank Corporation International Limited

Deutsche Bank Capital Markets Limited
 Morgan Stanley International
 Union Bank of Switzerland (Securities) Limited

Merrill Lynch Capital Markets

Nomura International Limited

Banque Bruxelles Lambert S.A.

Banque Paribas Capital Markets

Commerzbank Aktiengesellschaft

Creditanstalt-Bankverein

IBJ International Limited

The Nikko Securities Co., (Europe) Limited

Rabobank Nederland

S.G. Warburg & Co. Ltd.

Julius Baer International Limited

Banca della Svizzera Italiana

Bank J. Vontobel & Co. AG

Hentsch & Cie

Pictet International Ltd.

Banque Générale du Luxembourg S.A.

Baring Brothers & Co. Limited

Crédit Lyonnais

Generale Bank

Mitsubishi Finance International Limited

Orion Royal Bank Limited

Société Générale

Wood Gundy Inc.

Banca del Gottardo

Bank Leu International Ltd.

HandelsBank N.W. (Overseas) Ltd.

Lombard Odier International Underwriters S.A.

Swiss Volksbank

New Issue

This announcement appears as a matter of record only.

October 1985

Swiss Bank Corporation

700,000 Bearer Shares of Sfr. 100 par value each

Co-ordinated by
Swiss Bank Corporation International Limited

Switzerland

Banca del Gottardo
 Bank Leu AG
 Compagnie de Banque et d'Investissements
 HandelsBank N.W.
 Pictet & Cie
 J. Henry Schroder Bank AG
 Schweizerische Volksbank

Banca Svizzera Italiana
 Bank in Liechtenstein
 Hentsch & Cie
 Privatbank & Verwaltungsgesellschaft
 Verband Schweizerischer Kantonalbanken
 United Overseas Bank SA

Banka Unione di Credito
 Bank J. Vontobel & Co. AG
 Darier & Cie
 Liechtensteinische Landesbank
 Rothschild Bank AG
 Schweizerische Bankgesellschaft

Bank Julius Baer & Co. AG
 Banque Paribas (Suisse) SA
 Dow Banking Corporation
 Lombard, Odier & Cie
 A. Sarasin & Cie
 Schweizerische Kreditanstalt
 Verwaltungs- und PrivatBank AG

DIE ERSTE österreichische Spar-Casse - Bank
 Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft

Genossenschaftliche Zentralbank AG - Vienna
 Österreichische Länderbank Aktiengesellschaft

Canada

Wood Gundy Inc.

France

Banque Indosuez
 Crédit Lyonnais
 Banque Française du Commerce Extérieur
 Caisse des Dépôts et Consignations

Banque Paribas Capital Markets
 Banque Nationale de Paris
 Lazard Frères & Cie
 Banque Louis-Dreyfus
 Crédit Agricole

Crédit Commercial de France
 Société Générale

Great Britain

Kleinwort, Benson Limited

Swiss Bank Corporation International Limited

Placing of the Shares by Cazenove & Co.

S. G. Warburg & Co. Ltd.

Italy

Banca Commerciale Italiana

Banco di Roma

Credito Italiano

Japan

Daiwa Europe Limited

Netherlands

Algemene Bank Nederland N.V.

Bank Mees & Hope NV

Nederlandse Middenstandsbank nv

Rabobank Nederland

Sweden

Swediska Handelsbanken Group

PKBanken

West Germany

Deutsche Bank Capital Markets Limited

Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft

Bayerische Vereinsbank Aktiengesellschaft

Commerzbank Aktiengesellschaft

Daburick & Co.
 Hessische Landesbank - Girozentrale
 Schroder, Marchmeyer, Hengen & Co.

Dresdner Bank Aktiengesellschaft

D.G. BANK - Deutsche Genossenschaftsbank

Georg Hentsch & Sohn Bankers - Kommanditgesellschaft auf Aktien

M. M. Warburg & Co. Inc.

Westdeutsche Landesbank Girozentrale

Werdau Investment Services Ltd.

Bank of New Zealand

Union Bank of Norway

Commonwealth Bank of Australia

Wingate Investment Management Pty Ltd.

Copenhagen Handelsbank A/S

Kansai-Computer-Partners

Wardley Investment Services Ltd.

Bank Générale du Luxembourg S.A.

Bergen Bank AS

DBS Bank

Other Countries

Swiss Bank Corporation International Limited

Australia and New Zealand Banking Group Limited

National Australia Bank Limited

Banque Bruxelles Lambert S.A.

Den Danske Bank

Perstorp AB

Union Bank of France Ltd.

Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

Banque Internationale à Luxembourg S.A.

Crédit Suisse

Kredietbank S.A. Luxembourgeoise

Denmarks Creditbank

Jardine Fleming International Ltd.

Kuwait International Investment Co. s.a.r.l.

Demirbank Creditbank

Jardine Matheson & Sons Ltd.

Bank of New Zealand

Union Bank of Norway

November, 1985



Swiss Bank Corporation International Limited

INTERNATIONAL COMPANIES and FINANCE

WEST GERMAN BANKING

Strong domestic growth boosts loan volume

AT FIRST SIGHT it looks like a tale of two halves and a tortoise. Two of West Germany's "big three" banks have just announced very sharp increases in operating profits and plan to boost their dividends. The biggest, Deutsche Bank, reports a slower profit rise than the other two and may not increase its payout. But the conclusion to be drawn is not as obvious as it might seem.

The key point is that all three banks (and certainly a lot of smaller ones too) are making record earnings this year, thanks to an exceptionally favourable business environment. True, interest margins—the difference between interest earned and paid have fallen a bit, but with stronger domestic economic growth (combined with a falling inflation rate) the banks have been able to raise credit volume, so that profits from interest business overall have increased against

last year.

At the same time the share

and bond markets have been booming, so banks have been piling up earnings from commissions and from their own account trading.

Thus for the whole year the Dresdner group looks set to raise operating profits to at least DM 2.5bn (\$996m) from just over DM 2bn in 1984, while the Commerzbank group should achieve some DM 1.5bn after more than DM 1bn before. Parent bank figures alone are likely to be up by more than one third.

Precise details are hard to come by because German banks are notoriously coy about revealing their operating profits, which are struck before tax and risk provisions. But it is the less fair to describe the growth rates of both Dresdner and Commerzbank as nothing short of spectacular.

Both banks are able to add

markedly to their already copious risk provisions—especially for foreign country lending, and to raise their dividends by an unspecified amount. The Deutsche group is likely to record an operating profit of around DM 4bn—that is roughly as much as its two rivals combined.

In that context Deutsche's performance initially looks less impressive. The parent bank's operating profits were up by only 8.1 per cent in the first 10 months of this year (compared with five sixths of the full 1984 result) and the group figure rose more slowly still. Even if there is a late burst, the growth rates will still remain well below those of Dresdner and Commerzbank.

There are several qualifications to be made. The first is that this is the ninth year in a row that the Deutsche has had to leave its operating profits. Last year both Dresdner and Commerzbank reported cuts from the record 1983 results, and

both banks suffered major earnings problems at the start of the decade. Even with its relatively low growth this year, the Deutsche group is likely to rise to DM 802m.

Second, Deutsche's dividend is already 24 per cent and the bank has just carried through a 1-for-15 rights issue with the new shares eligible for the full 1985 payout. Moreover, that capital increase pulled in more than DM 1bn in funds, meaning that Deutsche has already met the tougher capital-to-lending ratio imposed by the newly reformed German credit law.

Neither of the other two banks has yet done so, though Dresdner is on the verge of it and there is a transitional period until 1991 before the ratio has to be respected in full. But Deutsche is now unusually well placed to pounce on new business opportunities, without having to delay for long to consider the impact on the capital-lending position.

Jonathan Carr

Daim to sell half of 40% UMBC stake

By Wong Sulong in Kuala Lumpur

MR DAIM ZAINUDIN, the Malaysian Finance Minister, is to sell half of his 40 per cent holding in United Malaysian Bankers Corporation, the third largest local bank in Raleigh Berhad, a publicly listed company, which is controlled by his family.

The 20 per cent stake in UMBC, amounting to 27.8m shares, plus nearly 6m ringgit in unsecured loan stock, is to be sold for 14.7m ringgit.

This is about the same price that Mr Daim paid for the shares a year ago, taking into account interest charges. Mr Daim purchased the 20.7 per cent stake from Multi-Purpose Holdings for 252m ringgit.

The transfer of a 20 per cent stake to Raleigh is seen as part of a continuing exercise by Mr Daim to rationalise his extensive business interests following his appointment as Finance Minister in July last year.

It is not certain what he will do with the remaining 20.7 per cent of UMBC. Under new directives imposed recently by Bank Negara, the central bank, an individual or family is allowed to own not more than 10 per cent of a bank in the event of a restructuring of its equity. Corporations can hold up to a maximum of 20 per cent.

Sumitomo lifts threat to Sanko

BY YOKO SHIBATA IN TOKYO

A CRISIS at Japan's Sanko withdrawal 12 small bulk carriers, starting with those returning to Japan from the US on December 2, unless Sanko paid the fees by last Friday. This would have threatened the bank's credit rating and caused Sanko's rehabilitation programme to be presented to the Tokyo District Court in early December.

The move follows a decision by the custodian working out Sanko's rehabilitation under court protection to require the company to pay half the interest on chartering fees due in November and owed to Sumitomo and eight other trading partners.

Sumitomo had threatened to

withdraw 12 small bulk carriers, starting with those returning to Japan from the US on December 2, unless Sanko paid the fees by last Friday. This would have threatened the bank's credit rating and caused Sanko's rehabilitation programme to be presented to the Tokyo District Court in early December.

The reconstruction programme calls for the extension of loans worth Y31bn (\$153m) to Sanko, of which the three major creditor banks—Daiwa

Bank, the Tokai Bank, and the Long-Term Credit Bank of Japan, have pledged Y20bn.

But the banks and trading houses have been divided over who should shoulder the reminder.

Tadaaki Ito, Sumitomo's president, said on Friday that the trading house could not extend any financial assistance to Sanko because it believed that creditor banks should play a key role in its rehabilitation.

The reconstruction programme calls for the extension of loans worth Y31bn (\$153m) to Sanko, of which the three major creditor banks—Daiwa

Bank, the Tokai Bank, and the Long-Term Credit Bank of Japan, have pledged Y20bn.

Recovery in orders received in the first half, but those for Nishimatsu showed a 24.2 per cent decline.

For the current half, the four expect increased orders from

the private sector but few additional public works projects.

Full-year profits are expected to be depressed by the heavy interest burden, but a recovery is foreseen from the year starting in April.

JAPANESE CONSTRUCTION COMPANIES

Parent company results, half-year to Sept 85 (Sept 84)

Sales Pre-tax profits Net profits Dividends

(Ybn) (Ybn) (Ybn) (Y)

Taisei 408 (403) 7.89 (13.43) 4.83 (6.36) 3.5

Obayashi 454 (419) 11.69 (13.58) 5.17 (5.15) 4.5

Nishimatsu 388 (356) 10.04 (10.17) 3.92 (4.14) 3.0

Shimizu 110 (115) 4.87 (4.85) 1.80 (1.99) —

* All dividends unchanged

Japanese construction groups lower

BY OUR TOKYO STAFF

FOUR LEADING Japanese construction companies have reported lower earnings for the half-year to September, due chiefly to intensified competition in private sector office building and stagnant public sector construction.

Tokyo is currently suffering from a shortage of office space, in part reflecting the expansion of foreign financial institutions. In view of this demand, the companies stepped up land purchases in the Tokyo metropolitan area, involving heavy borrowings which increased their interest

recovery in orders received in the first half, but those for Nishimatsu showed a 24.2 per cent decline.

For the current half, the four expect increased orders from

the private sector but few additional public works projects.

Full-year profits are expected to be depressed by the heavy interest burden, but a recovery is foreseen from the year starting in April.

Reduced loss for Hudson's Bay Company

By Bernard Simon in Toronto

HUDSON'S BAY COMPANY, the debt-burdened Canadian retail, real estate, and trading group, has cut its losses from C\$115.7m (US\$82m), or C\$0.69 a share, in the nine months of September 30 from C\$166.4m, or C\$1.67 a share, a year earlier. The latest period includes a C\$3.7m gain from asset sales. A C\$74.3m improvement in operating income was offset by an increase in interest charges of C\$45.6m to C\$191.7m. Revenues rose from C\$3.25bn to C\$3.5bn.

The company, controlled by the Thomson family of Toronto, expects an improvement in fourth-quarter results stemming from higher earnings from its real estate subsidiary, Markborough Properties, and strong Christmas retail sales. It points to some improvement in the troubled retail division whose department stores have been the biggest milestones around Hudson's Bay's neck. Merchandise trading results have turned from a loss of C\$65m to a small profit of C\$24m.

Hudson's Bay announced a C\$100m rights issue last month

to strengthen its balance sheet. The Thomson family has said it intends taking up its entitlement.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Av. life years	Coupon %	Price	Book Runner	Offer yield %
U.S. DOLLARS							
Tory Industries 1/2	75	1990	5	5 1/2	100	Nomura Int.	5.560
Garrett 1/2	25	1990	5	5 1/2	100	Nikko Secs. (Europe)	5.525
Italy 1/2	500	2000	15	6	100	Morgan Stanley	—
Thailand 1/2	300	2005	20	7 1/2	102	Morgan Stanley	10.416
Olympic & York 1/2	200	1995	10	10 1/2	98 1/2	Salomon Brothers	—
J.P. Morgan 1/2	200	1987	12	8 1/2	100.7	CSFB	—
Marine Midland 1/2	60	1990	5	5 1/2	100	Deutsche Secs.	—
Ajinomoto 1/2	30	1990	5	5 1/2	100	Salomon Brothers	10.833
Fisher Bros. Fin. Italy 1/2	160	2000	15	10 1/2	100	S. G. Warburg	7.500
CSR Fin. 1/2	100	1995	15	10 1/2	100.05	Societe Generale	—
BFCE 1/2	270	1998	10 1/2	10 1/2	100.05	Morgan Stanley	9.771
McDonald's Corp. 9 1/2	100	1993	4	8 1/2	100 1/2	UBS (Socia)	9.225
Philip Morris 1/2	200	1995	10	10	100 1/2	UBS (Socia)	10.020
Philip Morris 3	200	1995	10	10	100 1/2	UBS (Socia)	—
CANADIAN DOLLARS							
Montreal Trustco 1/2	65	1998	12	10 1/2	100	Societe Generale	10.750
NEW ZEALAND DOLLARS							
Utica Holdings 1/2	50	1991	5	10	101	Morgan Stanley	17.882
U-MARKS							
Minolta Camera 5 1/2	150	1994	8 1/2	2 1/4	100	WestLB	2.250
Hausch Int. Fin. 1/2	100	1995	10	7	95 1/2	Deutsche Bank	7.071
DCI Finance 1/2	300	1998	10	10	100	DCI Bank	4.838
Commerzbank 1/2	100	1992	7	5 1/2	105	Commerzbank	6.250
BHF-Bank Finance 1/2	100	1991	5	5 1/2	100	BHF Bank	—
Daikyo Kanku 1/2	120	1991	5 1/2	(2 1/2)	100	Commerzbank	7.000
SCION 1/2	150	1995	10	7	100	Deutsche Bank	7.450
Amico 0 1/2 Fin. Corp. 1/2	150	1992	7	7 1/2	95 1/2	Deutsche Bank	—
SWISS FRANCS							
People's Express 5	150	1995	—	(5 1/2)	100	Banc Paribas (Switzerland)	—
Small Bus. Fin. Japan 1/2	100	1997	—	5 1/2	100	UBS	5.375
Mitsui Mining Co. 1/2	30	1990	—	4	100	UBS	4.000
Furukawa 1/2	30	1991	—	(5 1/2)	100	Kreditbank (Switzerland)	—
KEI Research Corp. 1/2	150	1990	—	5 1/2	100	Credit Suisse	5.500
Bectel Electric Co. 1/2	70	1990	—	5 1/2	100	B. del Gottardo	5.500
Rengo Co. 1/2	50	1990	—	5 1/2	100	Swiss Volksbank	—
Tokyo Hotel Chain 1/2	30	1991	—	(2 1/2)	100	B. della Seta, Italbank	—
Sankyo Aluminum 1/2	80	1990	—	(3)	100	Credit Suisse	—
EBS 200	200	1995	—	(5 1/2)	100	Fuji Bank (Switzerland)	—
EBS 80	80	1991	—	(6)	100	UBS	—
Daikyo Kanku 1/2	50	1990	—	(3)	100	—	—
STERLING							
Citibank Finance 1/2	150	1997	12	10 1/2	100	Citibank Int. Bank	—
ECU							
Merco Int. Fin.							

INTL. COMPANIES & FINANCE

Saudi Arabian Monetary Agency asks for reports of non-performing loans

BY FINN BARRE IN RIYADH

THE SAUDI ARABIAN Monetary Agency (Sama) has requested the kingdom's banks to report their non-performing loans in an attempt to gather data on a growing problem. The extent of non-performing loans is estimated by some bankers to be as high as 25 per cent of total lending. Mr Hammad Sayyari, governor of Sama, has requested that the banks list separately those loans on which no payments

have been received for six months and those on which no payment has been received for a year or longer.

The kingdom's 11 commercial banks have more than \$15bn in loans to the private sector, while the Government, through the Real Estate Development Fund, Public Investment Fund, Saudi Agricultural Bank, and Saudi Industrial Development Fund, has lendings of more than \$43.8bn.

The Saudi commercial banks say that even if the percentage of bad loans is no longer than those in other markets, the problem is worsened by the absence of a legal mechanism for seizing collateral or otherwise enforcing payment. Interest is forbidden by Islamic law, and any debtor can go to court for protection against paying the interest due on a loan.

Saudi banks have raised provisions for bad loans each year since 1982, thus dampening profitability.

• Arab National Bank, meanwhile, reported profits for the nine months to September, as \$44.05m, down from \$54.13m for the same period of 1984. It increased what it termed "various provisions" to \$11.83m from \$9.06m.

Total assets at the end of the nine months were \$2.64bn compared with \$2.49bn.

Middle East survey criticises accounting

BY DAVID LASCELLES IN LONDON

TOO MANY Middle East financial institutions fail to produce even a basic set of accounts and could hardly be said to have satisfied the needs of shareholders and customers, conclude three partners of Price Waterhouse, the accountancy firm, in a survey of 64 banks in the region.

The best reports came from

Middle East-owned banks located in countries like the UK and the US which have a regulated banking environment. These included First American Bankshares, National Bank of Georgia, Saudi International Bank and UBAF Arab American Bank. The two best banks located in the region were United Bank and Gulf Inter-

national Bank, both in Bahrain.

But generally, banks disclose little about the effects of the regional recession on their balance sheets, or the size of their non-performing loans and loan loss provisions.

The report, for Middle East

Money magazine, says: "In the Middle East's hardening economic climate, bank lending is becoming less dependent on informal assessment of creditworthiness based on reputation and personal contact, and more dependent on objective assessment of candid financial disclosure in audited annual reports."

Anglo American Corporation of South Africa Limited

(Incorporated in the Republic of South Africa)

Registration No. 01 05309 06

INTERIM REPORT FOR THE SIX MONTHS TO SEPTEMBER 30 1985

The following are the unaudited results of the Corporation for the six months ended September 30 1985, and abridged consolidated balance sheet at that date.

INCOME STATEMENT

	Six months ended 30.9.85	Six months ended 30.9.84	Year ended 31.3.85
R million	R million	R million	R million
Income from investments	30.9	20.2	54.0
Trading profits	223.7	153.0	191.1
Other net income	47.8	33.0	115.4
	575.9	420.7	979.6
Interest paid on loan capital	11.9	11.7	23.3
Costs of prospecting	30.3	30.4	58.0
	42.2	42.1	82.3
Profit before taxation	533.7	378.6	897.3
Taxation	140.4	75.8	160.1
Profit after taxation	393.3	302.8	737.2
Attributable to outside shareholders	71.9	54.8	131.5
Preferred dividends	1.3	2.2	4.5
	70.6	57.0	136.0
Group attributable profit before share of retained profits of associated companies	319.5	245.8	601.2
Retained profits of associated companies	132.9	102.2	279.2
Profit before extraordinary items	452.4	348.0	880.4
Extraordinary items	8.1	33.4	(63.3)
Profit after extraordinary items	460.5	381.4	817.1
Ordinary dividends	114.2	79.8	307.9
Retained profit	346.3	301.6	509.2
Earnings — cents per ordinary share			
— Excluding share of retained profits of associates	140.0	107.8	263.6
— Including share of retained profits of associates	198.2	152.6	386.0
Dividends — cents per ordinary share	50.0	35.0	35.0
Final	—	—	100.0

Notes:

1. Particulars of the Group's interests in listed associated companies and general investments are as follows:

	At 30.9.85	At 30.9.84	At 31.3.85
R million	R million	R million	R million
Associated companies	9 714.2	6 707.7	7 692.4
Market value	4 116.6	3 162.9	3 610.3
Carrying value	5 597.6	3 544.8	4 082.1
General Investments	1 551.9	1 881.3	1 864.7
Market value	193.6	257.6	263.8
Book cost	1 658.3	1 623.7	1 720.9
Appreciation	7 255.9	5 168.5	5 803.0
Outside shareholders' interest therein	682.9	444.2	523.8
	6 573.0	4 724.3	5 279.2

2. Particulars of the Group's capital expenditure, as relates almost entirely to the operating subsidiaries, are as follows:

	At 30.9.85	At 30.9.84	At 31.3.85
R million	R million	R million	R million

Capital expenditure for period (net) 117.6 87.7 221.4

Capital expenditure on contingent commitments (net) 863.2 822.7 1 116.8

3. There are no material changes in contingent liabilities from those disclosed in the latest annual report.

Commentary Profit attributable to ordinary shareholders for the six months ended September 30 1985, excluding the share of

On November 28 1985 an interim dividend (No. 99) of 50 cents per share in respect of the year ending March 31 1986 was declared payable on January 24 1986 to ordinary shareholders registered in the books of the Corporation at the close of business on December 30 1985 and to persons presenting warrants 104 detached from share warrants to bearer. A coupon and a notice regarding payment of this dividend to holders of share warrants to bearer will be published in the Press by the London Secretary or about December 6 1985.

The ordinary share transfer register and the ordinary section of the register of members will be closed from December 21 of 1985 to January 3 1986 both days inclusive, and warrants to the Johannesburg and the United Kingdom will be posted from the Johannesburg and the United Kingdom offices of the transfer secretaries on or about January 23 1986. Registered shareholders paid from the United Kingdom will receive the United Kingdom currency equivalent on December 23 1985 of the rand value of their dividends (less appropriate taxes). Any such shareholders may, however, elect to be paid in South African currency, provided that the request is received at the offices of the Corporation's transfer secretaries

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Financial Times

ARCHITECTURE AT WORK

1985 Award for Industrial and Commercial Buildings

Joint Winners

The Financial Times Architecture at Work Award is one of the few prizes given by an organisation that has no professional interest in architecture. Now in its fourth year, it continues to encourage the elevation of design and environmental standards in all kinds of places where people work.

Much of the strength of the award comes from its independence – the two architect assessors are assisted by a prominent layman selected by the Financial Times. This year the architects are Richard Burton of Ahrends Burton & Koralek and Eva Jiricna of Jiricna Kerr Associates (the first woman architect to be an assessor) and the layman is Lord

Gibson, a prominent businessman and currently Chairman of the National Trust.

1985 has been another good year with over 100 entries. From an extensive shortlist the assessors have chosen two entries that are both so distinguished that they share equally in this year's award. It is particularly gratifying that for the first time a major office building in the City of London has qualified for the award. The combination of a well designed office building with an almost revolutionary research centre, as joint winners, demonstrates how broad the range of entries has become as well as the encouraging spread of design excellence.

Assessors' Report

Schlumberger Research Centre, Cambridge

There is no doubt that this is one of Cambridge's latest landmarks – the architect has transformed a difficult brief into a building with a remarkable identity.

The planning requirement to provide close contact between all users of the centre has been successfully satisfied with the two research wings facing the central testing station and library/meeting area.

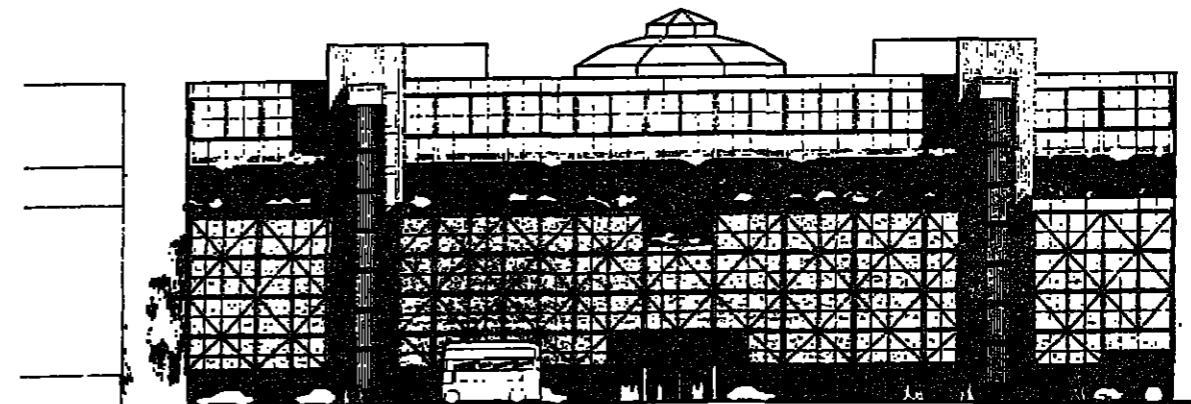
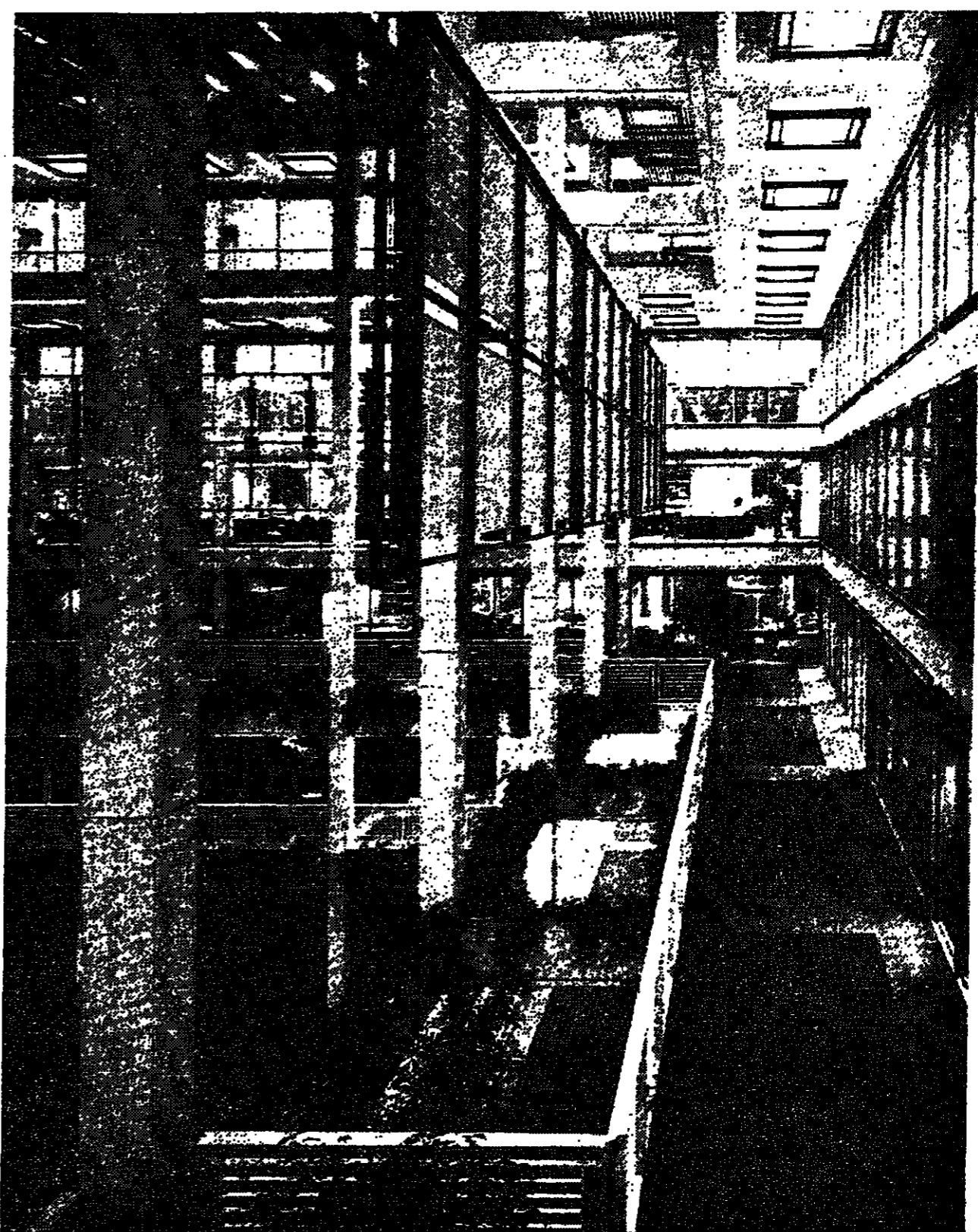
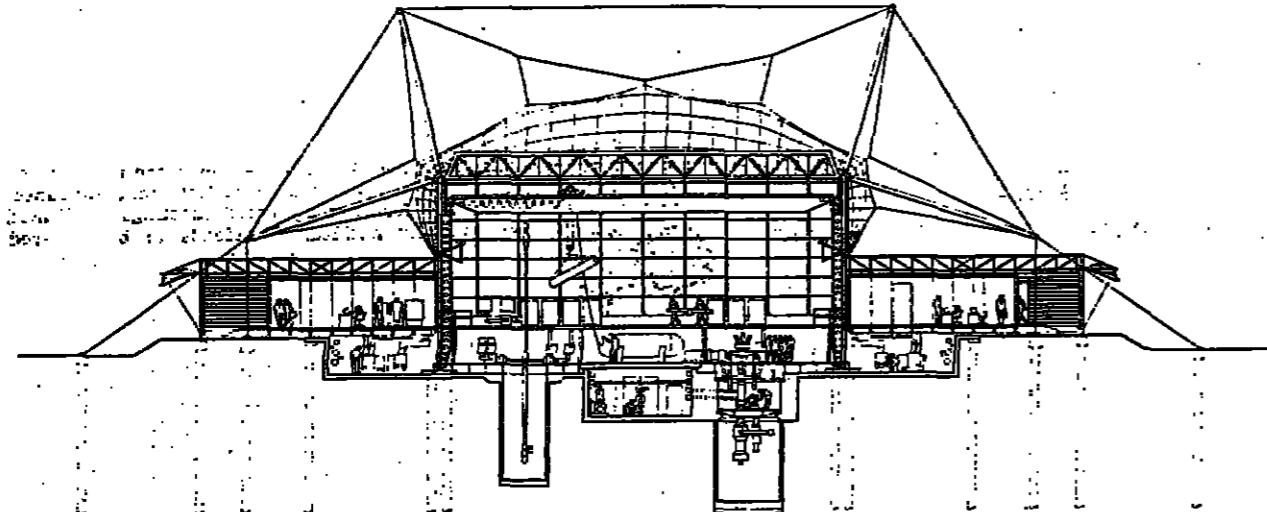
From the environmental point of view maximum light and ventilation in all areas has been achieved with the additional benefit of interesting views between all parts of the building. The dual use of certain areas, like the library and dining area, works well and the pleasing sense of spaciousness is most agreeable. The use of the special membrane roof allows the covered plant area to be effectively used in the middle of a working environment. The jury were concerned, however, about the maintenance of the cleanliness of the roof membrane.

As the building has been designed to allow for expansion of some 50 per cent, the jury hopes that the distance from the

carpark to the entrance can be covered or sheltered from East Anglian winds. The landscaping was considered to be inappropriately scaled for the building, as it is at present.

The jury found their visit to this building to be an exciting experience and were gratified that their enthusiasm is shared by such a discriminating client.

Architect: Michael Hopkins and Partners
Structural Engineers: Anthony Hunt Associates
Structural Engineers for the membrane and cables: Ove Arup and Partners
Services Engineer: YRM Engineers
Quantity Surveyor: White and Turner
Client: Schlumberger Cambridge Research Limited
Contractor: Bovis Construction Limited



Assessors' Report

1 Finsbury Avenue, London EC2

This is a very successful example of a speculative office building.

The developers have briefed their architects thoroughly and sensitively, and the architects have developed the atrium building type in an extremely satisfactory way to meet the brief. The exterior presents a serious, almost austere face to the outside world. This will be softened and lightened in summer by careful planting at the higher levels. The interior atrium has a pleasant proportion and is well lit by an elegant glazed rooflight. It is a refreshing place to be in, if a little fussy in the detail and plantings. The use of the atrium for music and social events adds to its relevance. The jury felt that it was a pity that more use was not made of the interior

balconies by the occupants. The building is beautifully put together and the use of fine materials is carried through with great benefit to the legibility of the building.

It is extremely heartening to see responsible developers building high quality offices and employing such talented architects.

Architects, Engineers and Quantity Surveyors: Arup Associates

Client: Rosehaugh Greycourt Estates Limited

Contractor: Laing Management Contracting Limited



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Telex: 58388

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Find out more about how Darlington adds up to a better place for business by contacting Alan Wallis, Industrial Officer, at Darlington Borough Council, Town Hall, Darlington, Co. Durham, or phoning 0325 460851.

FT REGIONAL REPORT

DARLINGTON

Balance within the Darlington economy is the key to its success compared with similar big North-east centres, helping cheat the worst effects of structural change



By Nick Garnett

THE TOWN of Darlington is an economic anomaly. Its economic health and future is partly linked to the heavy metal-shaping side of manufacturing, but Darlington has for two decades cheated the worst effects of change in a region which has experienced great structural shifts in industry.

During that period unemployment has remained consistently lower than that of the north-east as a whole. It is now some 5 per cent less than the average for the region, which itself is one of the worst rates in Britain.

Indeed, at the beginning of the recession in 1979, the town's unemployment rate of 6 per cent was little more than the national level. They kept pace until a year ago, when Darlington began to marginally pull away, and now stands at 15.4 per cent. This compares with levels of 20 to 25 per cent in other north-eastern towns historically dependent on manufacturing.

Why has Darlington, with a population of 100,000, performed better than north-east districts centring on Sunderland, Middlesbrough, Hartlepool and Tyneside?

At first sight the town looks no less vulnerable than these similar centres. Six engineering companies each employ more than 300 people and total more

than 4,500 workers, some operating in markets prone to serious seasonal variation. All these activities, and that of cigarette-maker Rothmans Export, look secure in the medium term. But the loss of one or two could have an unpleasant impact on employment.

In the past two years manufacturing sites owned by Phoenix, Tubman, Darlington Wire Mills, John Vickers, Castings Maker and the Darlington railway plant foundry have partly or wholly closed, causing small jumps in unemployment.

Creation of new jobs in small manufacturing business during the 1960s and 1970s in Darlington was also rather poor. The area's intermediate development area status reflects its difficulties.

The key to its comparative success is perhaps the balance within its economy, an advantage not shared by other centres in the north-east, except for Newcastle.

Darlington suffers from the branch plant syndrome—the closure of production sites by distant parent companies with the onset of recession—but also has sizeable manufacturing employers with headquarters in the town. These include the rollers Darlington and Simpson, engineers Whessoe (with three divisions in the town) and Darchem, the insulation systems

company with expertise in the nuclear industry.

Darlington has a larger middle class than comparable areas in the region. Three-quarters of houses are privately owned, compared with 58 per cent for Durham as a whole.

The property-owning stake is crucial in raising money from

banks for the start-up of small businesses, which Darlington Borough Council has been promoting for five years.

Nor has the town ever been

dependent on a grouping of

engineering, shipbuilding and

steel that have long been declin-

ing as employers. It was fortu-

nate to attract Rothmans in the mid 1970s—the biggest new job

project in County Durham dur-

ing the decade.

Underpinning Darlington is

its role as market town for a

large and wealthy agricultural

area. It also has the biggest

shopping centre in Durham

and the north.

The town is a thriving, if small, service

centre with a civic theatre, an

film conference and sports

centre, the Darlington Building

Society, and the printing of 10

titles, including an evening and

regional morning paper.

These activities provide a

constant stream of income. As

a sign of confidence, English

Estates is developing small and

medium size office suites in

the commercial centre.

Darlington has, nevertheless,

suffered traumas. In the early

1960s it lost a great chunk of

what was left of its railway-

related manufacturing base

with the closures of rail engine

makers Hawthorn and Stephen-

son and North Road Railways

together with British Rail's

Faverdale Waggon Building

Works. More than 4,000 jobs

disappeared.

The district was fortunate,

however, to be able to attract replacement companies including Cummins, which is spending £13m to retool its diesel engine plant; Bowater, the cardboard container maker; and Tornington, part of Ingersoll Rand, manufacturing bearings for heavy industry.

Rothmans export, which came to Darlington 10 years ago, has been a big employer.

Other companies have also invested heavily in Darlington. Cleveland Bridge and Engineering has been the largest employer but spent £26.5m

two years ago on the largest and most modern structural steel plant in western Europe.

The local authority has directed effort in the past five years towards helping businesses and promoting growth of small companies. Mr Alan Wallis, the industrial development officer, maintains close links with companies, providing information sheets on government money and aid and running business-to-business

conference. The council offers free advice on the eligibility of schemes for financial assistance and will pay for a consultant to examine schemes it considers worthwhile.

"We think this is a cost effective way of safeguarding jobs," Mr Wallis says.

Other agencies include the Darlington and South-West Durham Business Venture, set up by business in the community; the council-controlled Darlington Enterprise Association, which has managed a successful scheme to let a group of 27 workshops; and the Middlesbrough-based Teeside Small Business Club.

British Rail, Durham County Council, the Manpower Services Commission and Darlington Revival have just launched Railside Revival, a £7m scheme to reclaim land alongside a three-mile stretch of the main line.



Allan Wallis, the borough's industrial development officer, at an English Estates office development in the commercial centre

AMDEGA Victorian style conserved

AMDEGA is a fast-growing Darlington company that has become a pace-setter in producing conservatories, increasing its work force from 50 to 180 in five years.

The cedar-framed conservatories are exported to Australia, the United States, Germany and Mr Edward McGrath, its managing director, has just set up a dealership for North America.

Its market for Victorian-style conservatories is mainly among the well-off—customers include Lord Olivier, Michael Caine and Cleo Laine. The market is large enough to encourage a company to set up a second manufacturing site in Darlington this year. One of its few headaches is the number of companies it alleges are copying its designs.

Amdega was a Leeds-based company manufacturing kitchen and garage canopies until 1973 when it bought Richardson of Darlington, which had been building conservatories since 1874 and specialising in big palm houses. Headquarters were moved to Darlington, and the company developed slowly. But under Mr McGrath, recruited from PA Consultants, expansion has been rapid.

Amdega also makes sports changing room furniture including benches, coathangers and shoe baskets, but the bulk of its £3.5m turnover and earnings come from the conservatories.

The company believes it has benefited from the rapid rise in house prices, in some areas encouraging families not to move but to spend money on their existing home.

N. G.

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TELEX: 58610 (DSRM G)

DSRM
Creating special profiles
from hot rolled steel

DARLINGTON 2

CLEVELAND BRIDGE AND WHESOE

BY MIKE SMITH

Offshore prosperity hope

TWO OF Darlington's top engineering companies are pinning hopes for prosperity on developments off the shores of Britain.

Cleveland Bridge, which designs and fabricates structural steelwork for power stations, oil rigs, bridges and flood barriers, would find a path to recovery if the EuroRoute consortium wins the contract to build a link across the English channel.

Whessoe, designer and fabricator of equipment for the energy industries, hopes that a pick up in North Sea works means that after several years of retrenchment at its Darlington centre it will be able to start recruiting labour within a year.

The two companies, which have lost at least 600 jobs from a combined workforce of about 2,500 in three years, have suffered similar problems. Construction work has slowed in the UK and competition from overseas companies, particularly Japanese and Korean, has intensified.

The challenge from abroad was highlighted this year when a Japanese-led consortium won the contract for the Bosphorus Bridge. Cleveland Bridge believes it put in a competitive offer for building the bridge but the consortium, which was a part made a higher tender than the winner for the whole project including roadworks. The Japanese also provided Turkey with an attractive loan.

British anger over Japan's "predatory financing" led to hopes that the winning consortium might soften the blow by passing on some bridge work. These hopes have not materialised.

Failure to win the Bosphorus contract was a blow to Cleveland Bridge, which is part of Cleveland Redpath Engineering, itself a member of the Trafalgar House group.

But apart from this disappointment, it has come through the recession relatively well. This is largely because of involvement with large projects like the Castle Peak B power station in Hong Kong, which took 22,000 tons of steel—two-thirds of the company's annual output.

As work on these projects ends, however, nothing comparable has come to fill the gap. So Cleveland Bridge's plant, built only three years ago at a cost of £25m, is running at 75 per cent capacity. In the last year it has cut its workforce by about 25 per cent to 750.

Mr Ernie Blower, general manager, says the company has responded by making itself more flexible. "The facilities here were built for the heavy end of the industry like bridge work," he says.

"We have tried to line ourselves up more for the changed market. We are looking more closely at the lighter projects in the UK."

An example is the Broadcast office building going up on the northern fringe of the City of

London.

Three orders worth £4.5m

have come in recent months for the Tern oilfield platform, the extension of a Dover ferry terminal and the Barking viaduct on the A406. The contracts involve 5,800 tons of steel.

These would be dwarfed, however, by orders the company would secure if EuroRoute wins the contract to build its £5.9bn bridge and tunnel scheme between the UK and France.

Most of the components

would be made in depressed areas such as Scotland and the North-east. Trafalgar House is one of the main forces in the consortium, so Cleveland Bridge would benefit.

Success would probably mean

construction beginning in 1987. In the meantime, Cleveland Bridge is competing for contracts in the same number for Hong Kong—again in the teeth of overseas competition.

The problems posed for Cleveland Bridge by foreign companies are well understood at Whessoe, where Mr Ron Bishop, managing director, is finding it difficult, if not impossible, to beat the Japanese and Koreans in some circumstances. "We try to find out first what export finance is available for a contract. If the Japanese are supporting their companies and we know where the prospect of support from the British are, then it's a hiding to nothing."

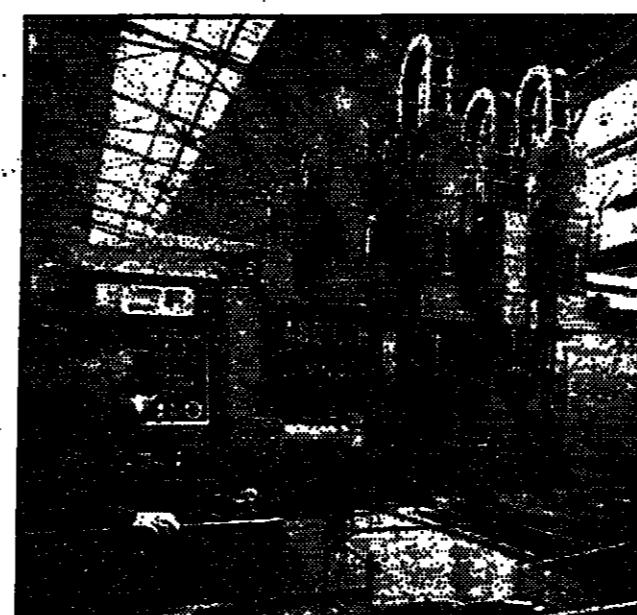
Overseas contracts which Whessoe has won in recent years include work on its Alton subsidiary in Derby, and its computer software division

completed, and on the Merina hydro-electric scheme in Indonesia.

In the UK, the company's largest involvement has been in the nuclear power industry. Its most recent work was construction and installation of the last big gas baffle assemblies and vault liner roofs for the Heysham and Torness power stations. It has also been active in North Sea oil platform construction.

The company forecasts improved results this year and Mr Bishop says the worst is over. This is partly because he expects orders if the Sizewell nuclear power station is given the go-ahead but mostly because of the contracts he expects to win in the North Sea.

"We expect our business to be good for five years," he says. "The trend towards smaller fields will be offset by the fact that they require more equipment per barrel."



New gantry milling and drilling machine at Whessoe, which designs and makes energy industry equipment

in Darlington, remained relatively buoyant. But heavy engineering, based next to the group's headquarters in Darlington, suffered badly and in the last two years has cut its workforce by about a half to 400.

The company forecasts improved results this year and Mr Bishop says the worst is over. This is partly because he expects orders if the Sizewell nuclear power station is given the go-ahead but mostly because of the contracts he expects to win in the North Sea.

"We expect our business to be good for five years," he says. "The trend towards smaller fields will be offset by the fact that they require more equipment per barrel."

Whessoe's high-pressure pipe-work division, centred on its

DARLINGTON & SIMPSON ROLLING MILLS

BY MIKE SMITH

Flourishing as others fail

ON THE day Prime Minister Margaret Thatcher won the 1979 general election, Mr John Carter took over as managing director of Darlington and Simpson Rolling Mills. Judgements on Britain's performance since then vary; that of DSRM is less debatable.

Many companies in the steel industry have floundered but the Darlington company has flourished. In the last financial year it increased exports by 60 per cent and made record profits of £5.3m on a turnover of £88.8m. The company, which makes special steel profiles, is poised for expansion, and Mr Carter is confident that sales will almost triple to £100m by the end of the next financial year.

It also won its fifth Queen's Award to Industry in 1983.

Growth has not been achieved without pain. The company, owned jointly by British Steel Corporation and the Norcor industrial conglomerate, suffered reduced profits in the early 1980s as it restructured, it reduced its workforce by nearly a third to 650.

Mr Carter says the changes were essential. In the late

BY NICK GARNETT

One of the automatic guide vehicles which will run on electronic floor tracks at rebuilt Cummins engine production line

CUMMINS

£13.5m commitment to future

THE ASSEMBLY area and three plants in the US workshop at Cummins' main production building in Darlington are in the middle of a £13.5m transformation which the company says will give the plant the most advanced diesel engine assembly line in Europe.

The changes, which include the introduction of 26 automatic guide vehicles transporting engines during assembly on an electronic floor track, are being made to take the advanced B series engine line on stream in March. Darlington will be one of

the crankshaft. The new generation of 50 to 180 hp engines will be assembled only and not fully manufactured at Darlington.

Many components, including the block, will come from the Consolidated Diesel Corporation's Rocky Mountain plant in North Carolina, a joint venture between Cummins and tractor-builder J. I. Case which has been building the B series for more than two years.

Mr Hogg says the machining workshop used in the manufacture of the small V is being consolidated and the new assembly area built. The plant will begin component manufacturing on a small scale for the new engine next year.

Cummins employs 1,260 people in Darlington against a peak of 2,700 four years ago. The company says future employment will remain relatively stable.

It has two operations side-by-side in the town, housed in buildings erected in the early 1960s but still looking up-to-date. One is a plant manufacturing pumps, injectors and compressors for engines produced at Shotts in Scotland and Daventry in the Midlands.

Some of the 140 fuel sets produced on average each day are exported to the US. The plant also makes fuel equipment for the small V engine but will not do so for the new B series. The company says the plant will remain in Darlington as a fuel system producer for other engines.

The main business is engine assembly. The new assembly operation will have a capacity of more than 40,000 engines a year, about 20 per cent higher than for the small V, assembly and testing of which will continue in truncated form. Cummins says the assembly operation could be raised to 70,000.

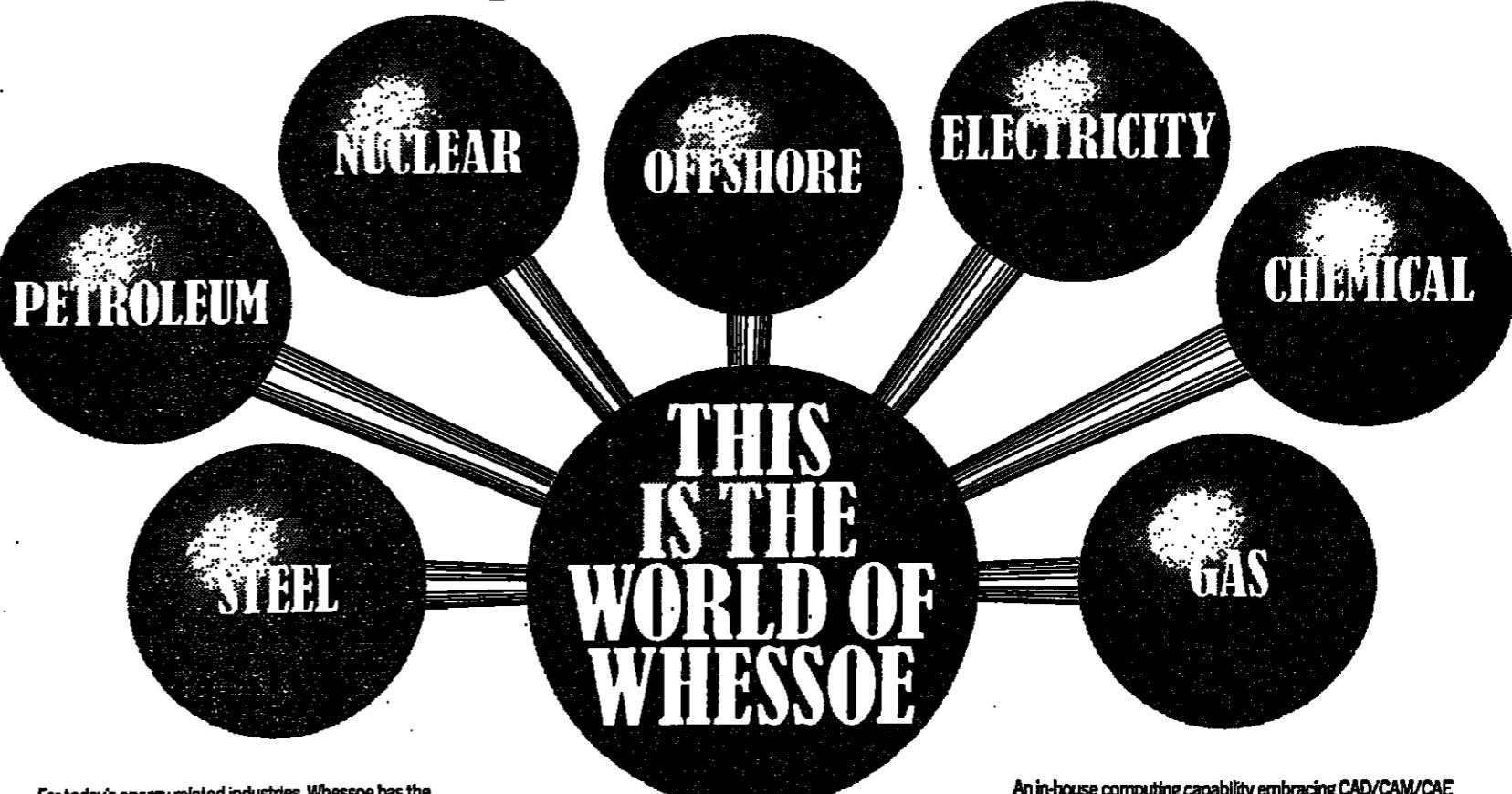
J. I. Case will take a third of output and Darlington will also be selling kits of the engine to a licensee in Turkey for British Leyland-derived vehicles assembled there.

For today's energy related industries, Whessoe has the technical and human resources to meet the most exacting requirements.

Recent substantial investment in factory refurbishment provides new and expanded facilities. Capability covers design validation and feasibility studies, the fabrication and construction of large items of capital plant using the most up-to-date methods and machinery embracing the most stringent quality assurance practices.

Large and complex fabrications supplied include pressure

Engineering for energy



An in-house computing capability embracing CAD/CAM/CAE has been developed into one of the North's largest computer centres and is an international leader in the development of engineering and specialist databank software.

An advanced range of electronic data acquisition systems has also been developed and marketed on an international basis.

Keeping ahead of changing needs and new technologies is part of a continuing story of development for Whessoe – established in Darlington nearly 200 years ago and long one of the largest and most experienced heavy engineering concerns.

WHESOE PLC

Whessoe PLC, Brinkburn Road, Darlington, DL3 6DS, Co. Durham, England. Tel: 0325-460188 Telex: 58681 Fax: 0325-84884

دكشان المثلث

A happy event takes place mid-1986 at Darlington.

A new range of advanced diesel engines will come into the world.

The 'B' series, Cummins new 56-180 bhp highly fuel-efficient, computer-designed engines.

Engines that will take Cummins for the first time into the European medium horsepower market.

The 'B' series will compliment Cummins UK-built, high-horsepower engines currently operating throughout the world.

In fact, over 70 per cent of our production goes overseas to power trucks, buses, construction and mining equipment, marine craft and generating plant.

Cummins Darlington, where the 'B' series will be produced, is presently undergoing a £13.5 million investment.

When complete, Darlington will be the most modern diesel engine manufacturing facility of its type in Europe.

It will have the latest in advanced production equipment and techniques.

All to ensure that 'B' engines will be produced to the exacting quality, cost and delivery standards that customers associate with Cummins.

The 'B' series from Darlington—born to lead.



Cummins Engine Company Limited, 46-50 Coombe Road, New Malden, Surrey KT3 4QL. Telephone: 01-949 6171 Telex: 58643.

L. MESSEL & Co.

are pleased to announce
the arrival of
Mrs Lesley Powell
Keith Williamson
Anthony Woods
to increase our commitment
to the
London Traded Options Market,
with effect from
Monday,
December 2nd

L. MESSEL & Co.

MEMBERS OF THE STOCK EXCHANGE
PO. Box No. 521, 2 FINSBURY AVENUE, LONDON EC2M 3QE
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L.D.E. Box 252, P.O. EXCHANGE Post 347, FAX 01-247 6278 (G3/G4)

CIRCULAR OF THE CENTRAL BANK OF NIGERIA DATED 18TH APRIL 1984

APPLICABLE FOREIGN EXCHANGE RATES FOR ANTICIPATED NOTE ISSUE ON OR ABOUT 9TH DECEMBER 1985

N.B. THIS ANNOUNCEMENT ONLY RELATES TO CONFIRMATIONS OF ELIGIBLE DEBT RESULTING FROM NOTIFICATIONS ISSUED ON BEHALF OF THE CENTRAL BANK OF NIGERIA ON THE 29TH NOVEMBER 1985.

The spot rates of exchange quoted by The Chase Manhattan Bank, N.A. for the purchase of U.S. Dollars with each of the following currencies in the London Foreign Exchange Market at or about 11.00 a.m. (London time) on 29th November 1985 and which will be applied in calculating the U.S. Dollar equivalent of confirmed debts owing in other foreign currencies for the purposes of any Notes to be issued on or about 9th December 1985 are as follows:

Austrian Schillings	17.64	Kenya Shillings	16.17
Belgian Francs	51.12	Netherlands Guilder	2.0200
Canadian Dollar	1.2788	Norwegian Krone	2.5740
Deutsche Mark	2.5135	Pound Sterling	0.6728
French Franc	7.6675	Singapore Dollar	2.0950
Indian Rupee	12.08	Spanish Peseta	195.20
Italian Lire	1705.00	Swedish Krona	7.6450
Japanese Yen	202.10	Swiss Franc	2.08

The date anticipated for issue of Notes is subject to alteration. This announcement is subject to the terms and conditions of the circular.

By: The Chase Manhattan Bank, N.A.
as Reconciliation Bank
for
The Central Bank of Nigeria



ERSKINE HOUSE PLC

INTERIM RESULTS FOR HALF YEAR TO 30th SEPTEMBER 1985

• Turnover	£12.791 million	up 32%
• Profit before tax	£1.204 million	up 41%
• Earnings per share	4.9 pence	up 44%

Interim dividend 0.9p - up from 0.6p

OPERATING DIVISIONS

Office Equipment	Pest Control
Security and Fire	Bureaux de Change

Full interim statements are available on request from:
ERSKINE HOUSE PLC, 7 ST BOTOLPH'S ROAD, SEVENOAKS, KENT TN13 8AJ. (0132 460044)

SYDKRAFT

Sydkraft Aktiebolag
(Incorporated in Sweden with limited liability)

DKK 300,000,000

9% per cent. Notes due 1992

Enskilda Securities
Skandinaviska Enskilda Limited

Application has been made to the Council of The Stock Exchange to have the Notes, in denominations of DKK 20,000, issued at 99% per cent., admitted to the Official List. Interest is payable annually in arrear on 18th December, the first payment being made on 18th December, 1985. Listing particulars relating to the Notes and the Company are available in the statistical service of Etele Statistical Services Limited and may be obtained during usual business hours (Saturdays excepted) up to and including 4th December, 1985 from the Company Announcements Office of The Stock Exchange, London EC2, and up to and including 16th December, 1985 at the addresses shown below.

The Chase Manhattan Bank, N.A.
Woolgate House, Coleman Street
London EC2P 2HD.
2nd December, 1985

Privatbanken A/S

Cazenove & Co.
12 Tokenhouse Yard
London EC2R 7AN.

This advertisement complies with the requirements of the Council of The Stock Exchange

Business in Parliament this week

TODAY

Commons—Dockyard Services Bill, Second Reading. Debate on a motion on the EEC Sugar Regime and Starch Production refunds.

Lords—Shops Bill, Second Reading.

Select Committees—Home Affairs: Race Relations and Immigration Sub-Committee—

Subject: Immigration from the Indian sub-continent. Witness: Joint Council for the Welfare of Immigrants (Room 6, 4.15 pm). Public Accounts—Subject:

Nursing Manpower. Witnesses: Mr. Victor Page, DHSS; Mr. Wynne-Owen, Welsh Office; Mr. W. K. Reid, CB, Scottish Home and Health Department (Room 16, 4.45 pm).

TOMORROW

Commons—Opposition Day, until about 7 pm debate on the problems of the Northern Region. Afterwards debate on the Silentnight Dispute.

Motions on the National Film

Finance Corporation (Dissolution) Order and the National Film Finance (Transfer of Assets and Liabilities) Order.

Lords—Debate on the Report of the Select Committee

on Overseas Trade.

Select Committees—Education, Science and the Arts—Subject: Achievement in Primary Schools. Witnesses: Standard Committee on the Education and Training of Teachers in the Public Sector; the Universities Council for the Education of Teachers (Room 15, 10.30 am). Parliamentary Commission for

Administration—Subject: Shell British and Irish Refineries (Room 8, 11 am). Treasury and Civil Service Committee—

Subject: Civil Servants and Ministers. Duties and responsibilities. Witness: To be announced (Room 6, 4 pm). Home Affairs—Subject: Misuse of Hard Drugs. Witness: Metropolitan Police (Room 5, 4.15 pm). Public Accounts—Subject:

Housing Association Grants; Defence School of Music. Witnesses: Sir Peter Harrop KCB, Department of the Environment; The Housing Corporation, Sir Clive Whitmore, KCB, CVO Ministry of Defence (Room 16, 4.15 pm). Social Services—Subject: Prison Medical Service. Witnesses: Royal College of Psychiatrists; Royal College of General Practitioners; Royal College of Nursing (Room 16, 4.15 pm). Employment: Subject: Financing of Sport.

WEDNESDAY

Commons—European Communities (Spanish and Portuguese Accession) Bill. Remaining stages of the Northern Ireland (Loans) Bill. Opposed Private business after 7 pm.

Lords—Debate on the needs of the mentally ill and mentally handicapped, with special reference to community care.

Unstarred question on the Government's attitude towards the present political and economic

situation in Uganda, with particular reference to human rights.

Select Committees: Welsh Affairs—Subject: Tourism in Wales. Witnesses: British Tourist Authority; British Hotels Restaurants and Caterers Association (Room 18, 10.30 am).

Energy—Subject: Regulation of the gas industry. Witnesses: Shell, British, Brindley

(Room 8, 11 am). Treasury and Civil Service Committee—

Subject: Civil Servants and Ministers. Duties and responsibilities. Witness: To be announced (Room 6, 4 pm). Home Affairs—Subject: Misuse of

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Witness: Sports Council (Room 20, 4.30 pm). Committee on a Private Bill—Felixstowe Dock and Railway (Room 11, 10.30 am).

THURSDAY

Commons—Second Reading of the Education (Amendment) Bill. Motion on the Police and Criminal Evidence Act 1984 (Codes of Practice) (No. 1) Order.

Lords—Okehampton Bypass (Confirmation of Orders) Bill. Consideration on Report. Supplementary Benefit (Resources) Amendment (No. 3) Regulations 1985, Motion for Approval.

Select Committees: Agriculture—Subject: Disposal and Storage of Cereal Surpluses. Witnesses: National Farmers' Union; Small Farmers' Association (Room 16, 10.45 am).

Defence—Subject: The implications for the UK of strategic defence. Witness: Rt Hon Mr Michael Heseltine, MP, Defence Secretary (Room 16, 4.15 pm).

Home Affairs—Subject: Misuse of Hard Drugs. Witness: Metropolitan Police (Room 5, 4.15 pm). Public Accounts—Subject:

Housing Association Grants; Defence School of Music. Witnesses: Sir Peter Harrop KCB, Department of the Environment; The Housing Corporation, Sir Clive Whitmore, KCB, CVO Ministry of Defence (Room 16, 4.15 pm). Social Services—Subject: Prison Medical Service. Witnesses: Royal College of Psychiatrists; Royal College of General Practitioners; Royal College of Nursing (Room 16, 4.15 pm). Employment: Subject: Financing of Sport.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Current World Travel Market Exhibition (01-643 3040) (until December 1) Olympia December 5-6 Tax and Investment Exhibition (04882 21231) Wembley Conference Centre December 9-11 NEC, Birmingham December 11-13 Harrogate International Toy Fair (0737 66511) Olympia December 11-13 International Coal Utilization Exhibition and Conference (01-437 2175) Olympia December 12-13 International Light Show (0884 658) Olympia Wembley Conference Centre December 2-5 Royal Smithfield Show (01-235 0315) Earls Court January 1-12 London International Boat Show (0932 54511) Earls Court

OVERSEAS TRADE FAIRS

Current Autumn/Winter Ready-to-Wear Fashion Fair—PORTEX (01-493 0212) Olympia January 6-9 International Hotel and Catering Industries Trade Fair—HORECAVIA (01-437 2175) Amsterdam

December 2-5 Oil and Gas Conference and Exhibition—ASCOPE (01-486 1951) Kuala Lumpur January 7-9 Computers, Communications and Business Equipment Exhibition (INFO / SOUTHWEST) (01-591 5051) Dallas

December 7-12 International Computer Technology Exhibition—COMPUTER CHINA (01-486 1951) Beijing January 11-14 International Caravan, Motor and Tourism Exhibition—CMT (01-236 0911) Singapore January 15-18 Asian Aerospace Exhibition (01-891 5051) Singapore

December 17-19 Summer Travel Industry Exhibition—TOUR (01-437 2175) Amsterdam January 14-19 International Furniture Show (01-930 7251) Cologne

BUSINESS AND MANAGEMENT CONFERENCES

December 2-3 FT Conference: Venture capital forum (01-621 3355) Hotel Inter-Continental, W1 December 3 Institute of Directors: The US opportunity — business investment in America (01-889 1233) 116 Pall Mall, SW1

December 10 Oyer/IBC: Insolvency Act 1985 (01-236 4080) Cavendish Conference Centre, W1

December 12 Unicam Seminars: Expert systems and optimisation in process control (01-240 7716) London West Hotel, SW6

December 14 Oyer/IBC: Re-regulation of the City, management of change (01-236 4080) London Press Centre, EC4

December 12 Dun and Bradstreet: Finance for private companies (01-377 4454) Cafe Royal, W1

December 4 FT Conference: World Telecommunications (01-621 3355) Hotel Inter-Continental, W1

December 4 Meeting Point Conferences: Selling to multiple retailers (01-734 0453) Strand Palace Hotel, WC2

December 5 Monadock: Turkey (01-871 2546) Cumberland Hotel, W1

January 13-14 Institute of Personnel Management: The secretary in personnel management (01-948 9100) Kensington Palace Hotel, W8

December 6 DRI Europe: Oil markets — threats and opportunities (01-222 9571) Mount Royal Hotel, W1

December 6 CBI/FIBEX: Post - acquisition strategy—How to get the best performance from your acquisition Centre Point, WC1

January 14-15 Town Eagle Communications: Executive project management (01-242 4111) Tower Hotel, E1

December 10 Chatham House Conference: Environmental pollution — the European dimension (01-830 2333) Chatham House, SW1

January 13 Brunel Institute: How effective is your training function? (0895 56461) Brunel University, Uxbridge

January 14-15 Maxwell and Maxwell Conferences: Criminal law review 1985 (01-583 9855) City University, London

January 16 Oyer/IBC: Banks' security and the new insolvency act (01-236 4080) Royal Lancaster Hotel, W2

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Financial Times Conferences

WORLD TELECOMMUNICATIONS

London—November 4 and 5, 1985

This is the sixth event in a series which provides an annual review of the prospects in World Telecommunications.

The distinguished speakers include: Mr. Randall L. Tobias; Dr. Hisashi Shinto; Mr. Iain Vallance; Mr. Jacques Dondoux; Dipl. Ing. Helmut Schön.

THE ELEVENTH WORLD BANKING CONFERENCE

London—December 10 and 12, 1985

This year's FT World Banking conference offers delegates an opportunity to choose from three themes: general issues affecting the industry, political risk and counter-trade. Each day has already attracted substantial delegate interest. Among the speakers are: Mr. William R. Rhodes; The Rt Hon Sir John Nott, KCB, PC; Mr Abdulla A. Saudi; Mr. Hervé de Carmoy; Mr. Peter Leslie; Mr. Helmut Bohunovsky and Mr. Geoffrey Bell.

All enquiries should be addressed to:

The

INTERNATIONAL APPOINTMENTS

Borch and Soderberg made partners as A. P. Moller

BY HILARY BARNES IN COPENHAGEN

MR KARSTEN BORCH, aged 42, managing director of The Maersk Company UK, and Mr Jess Soderberg, 40, finance manager, are to become partners in he A. P. Moller business from January 1. They are the two youngest persons ever to be made partners in APM, which owns one of the world's largest commercial fleets, produces oil and gas from the Danish sector of the North Sea, operates an airline and a shipyard, and has extensive other industrial and commercial engagements in Denmark and abroad.

From the New Year, APM's partners will be Mr Maersk Mc-

Kinney Moller, the 72-year-old son of the founder, Mr Leif Arnesen, 43, his son-in-law, and Mr Ib Kruse, aged 53, and Mr Bjarne Fogh, 58.

Mr Borch's started his career as a journalist with Danish television. He joined APM as public relations officer in 1971 and in 1978 was made managing director of The Maersk Company in London, which he has built up into one of the UK's biggest and most profitable shipping companies.

Mr Soderberg joined APM in 1970 straight from business university studies. Since 1981, he has been financial director of the APM business empire,

which is, legally, not a group, rather a series of associated companies, of which the shipping partnership is the most important.

*

Mr Kim A. Hueg, member of the board of management of Novo, the pharmaceuticals and enzymes manufacturers, at which he has been responsible for technical and logistical functions, has resigned. He says that at the age of 47 and after 12 years with Novo he seeks to try something new, possibly by buying into a company in the bio-technology, data or information fields.

Lindak in lead role at NIB

By Olli Virtanen in Helsinki

NORDIC INVESTMENT Bank has appointed Mr Jannik Lindbäk of Norway as managing director. He will replace Mr Bert Lindstrom, of Sweden, who has led NIB since its establishment in 1976. Mr Lindbäk will take up the position in March.

Nordic Investment Bank finances investment projects and exports that benefit at least two of its five owner countries, Sweden, Finland, Norway, Denmark and Iceland. During its 10 years of operation the bank has granted a total of 330 loans which have a total value of SKr 14bn (SL1.8bn).

Abell quits Orion Royal Bank

BY OUR FINANCIAL STAFF

THE ROYAL BANK of Canada has announced the resignation of John Abell, chairman and chief executive officer of Orion Royal Bank, the London Euro-Canadian dollar specialists. The resignation, says the bank, has been accepted with regret.

"Mr Abell has served Orion Royal Bank at a pivotal time in its history," says Mr R G F Styles, senior executive vice president for the Royal Bank's international and corporate banking division. "As the first chairman and chief executive officer after the Royal Bank acquired a 100 per cent share interest in Orion, Mr Abell led the bank 'not only in the expansion of its capabilities in the UK and international markets but also to record profit levels in 1985.'

Mr Abell said that he is resigning to pursue other business interests in the UK.

"Orion Royal Bank's profits in the year ended September 30, 1985, were at a record level, reflecting increased activity in Euro Securities markets and in most other sectors," says Mr Abell. "I am proud of

Orion Royal Bank's accomplishments but, after three years as chief executive, I recognise the need for a new type of leadership as the bank develops further both its international network and also its growing UK presence through Kifcat and Aitken and the forthcoming primary gilt dealership."

Mr Styles has been appointed managing director of Orion. Mr Antonio Cimarro will remain chief operating officer and will be responsible for day-to-day operations. A successor to Mr Abell is expected to be appointed early next year.

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AUTHORISED UNIT TRUSTS & INSURANCES

Closing prices, November 29

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month												12 Month												12 Month						
High	Low	Stock	Div.	Yld.	E	100s	High	Low	Stock	Div.	Yld.	E	100s	High	Low	Stock	Div.	Yld.	E	100s	High	Low	Stock	Div.	Yld.	E	100s	High	Low	
245	78	AAR	.56	23.16	130	245	130	24	AAR	.56	23.16	130	245	130	24	AAR	.56	23.16	130	245	130	24	AAR	.56	23.16	130	245	130	24	
150	35	AMC	.21	12.72	150	35	150	35	AMC	.21	12.72	150	35	150	35	AMC	.21	12.72	150	35	150	35	AMC	.21	12.72	150	35	150	35	
245	150	AMC	.21	12.72	10	1	202	202	AMC	.21	12.72	10	1	202	202	AMC	.21	12.72	10	1	202	202	AMC	.21	12.72	10	1	202	202	
235	95	AMR	.5	50	105	105	105	105	AMR	.5	50	105	105	105	105	AMR	.5	50	105	105	105	105	AMR	.5	50	105	105	105	105	
245	55	ASA	.28	5.56	357	357	357	357	ASA	.28	5.56	357	357	357	357	ASA	.28	5.56	357	357	357	357	ASA	.28	5.56	357	357	357	357	
275	105	AVX	.23	2.4	150	130	130	130	AVX	.23	2.4	150	130	130	130	AVX	.23	2.4	150	130	130	130	AVX	.23	2.4	150	130	130	130	
245	20	AVX	.23	2.4	172	172	172	172	AVX	.23	2.4	172	172	172	172	AVX	.23	2.4	172	172	172	172	AVX	.23	2.4	172	172	172	172	
245	150	Acco	.14	3.17	184	184	184	184	Acco	.14	3.17	184	184	184	184	Acco	.14	3.17	184	184	184	184	Acco	.14	3.17	184	184	184	184	
245	10	AccoC	.40	3.0	130	130	130	130	AccoC	.40	3.0	130	130	130	130	AccoC	.40	3.0	130	130	130	130	AccoC	.40	3.0	130	130	130	130	
245	150	AccoC	.40	3.0	105	105	105	105	AccoC	.40	3.0	105	105	105	105	AccoC	.40	3.0	105	105	105	105	AccoC	.40	3.0	105	105	105	105	
245	245	Adel	.12	2.52	21	21	21	21	Adel	.12	2.52	21	21	21	21	Adel	.12	2.52	21	21	21	21	Adel	.12	2.52	21	21	21	21	
245	150	Adel	.12	2.52	17	17	17	17	Adel	.12	2.52	17	17	17	17	Adel	.12	2.52	17	17	17	17	Adel	.12	2.52	17	17	17	17	
245	245	Adel	.12	2.52	12	12	12	12	Adel	.12	2.52	12	12	12	12	Adel	.12	2.52	12	12	12	12	Adel	.12	2.52	12	12	12	12	
245	245	Adel	.12	2.52	10	10	10	10	Adel	.12	2.52	10	10	10	10	Adel	.12	2.52	10	10	10	10	Adel	.12	2.52	10	10	10	10	
245	245	Adel	.12	2.52	9	9	9	9	Adel	.12	2.52	9	9	9	9	Adel	.12	2.52	9	9	9	9	Adel	.12	2.52	9	9	9	9	
245	245	Adel	.12	2.52	8	8	8	8	Adel	.12	2.52	8	8	8	8	Adel	.12	2.52	8	8	8	8	Adel	.12	2.52	8	8	8	8	
245	245	Adel	.12	2.52	7	7	7	7	Adel	.12	2.52	7	7	7	7	Adel	.12	2.52	7	7	7	7	Adel	.12	2.52	7	7	7	7	
245	245	Adel	.12	2.52	6	6	6	6	Adel	.12	2.52	6	6	6	6	Adel	.12	2.52	6	6	6	6	Adel	.12	2.52	6	6	6	6	
245	245	Adel	.12	2.52	5	5	5	5	Adel	.12	2.52	5	5	5	5	Adel	.12	2.52	5	5	5	5	Adel	.12	2.52	5	5	5	5	
245	245	Adel	.12	2.52	4	4	4	4	Adel	.12	2.52	4	4	4	4	Adel	.12	2.52	4	4	4	4	Adel	.12	2.52	4	4	4	4	
245	245	Adel	.12	2.52	3	3	3	3	Adel	.12	2.52	3	3	3	3	Adel	.12	2.52	3	3	3	3	Adel	.12	2.52	3	3	3	3	
245	245	Adel	.12	2.52	2	2	2	2	Adel	.12	2.52	2	2	2	2	Adel	.12	2.52	2	2	2	2	Adel	.12	2.52	2	2	2	2	
245	245	Adel	.12	2.52	1	1	1	1	Adel	.12	2.52	1	1	1	1	Adel	.12	2.52	1	1	1	1	Adel	.12	2.52	1	1	1	1	
245	245	Adel	.12	2.52	0	0	0	0	Adel	.12	2.52	0	0	0	0	Adel	.12	2.52	0	0	0	0	Adel	.12	2.52	0	0	0	0	
245	245	Adel	.12	2.52	1	1	1	1	Adel	.12	2.52	1	1	1	1	Adel	.12	2.52	1	1	1	1	Adel	.12	2.52	1	1	1	1	
245	245	Adel	.12	2.52	2	2	2	2	Adel	.12	2.52	2	2	2	2	Adel	.12	2.52	2	2	2	2	Adel	.12	2.52	2	2	2	2	
245	245	Adel	.12	2.52	3	3	3	3	Adel	.12	2.52	3	3	3	3	Adel	.12	2.52	3	3	3	3	Adel	.12	2.52	3	3	3	3	
245	245	Adel	.12	2.52	4	4	4	4	Adel	.12	2.52	4	4	4	4	Adel	.12	2.52	4	4	4	4	Adel	.12	2.52	4	4	4	4	
245	245	Adel	.12	2.52	5	5	5	5	Adel	.12	2.52	5	5	5	5	Adel	.12	2.52	5	5	5	5	Adel	.12	2.52	5	5	5	5	
245	245	Adel	.12	2.52	6	6	6	6	Adel	.12	2.52	6	6	6	6	Adel	.12	2.52	6	6	6	6	Adel	.12	2.52	6	6	6	6	
245	245	Adel	.12	2.52	7	7	7	7	Adel	.12	2.52	7	7	7	7</td															

NYSE COMPOSITE CLOSING PRICES

Continued from Page 38

12 Month High	Low	Stock	Div	Yld	P/	52s	100s	High	Low	Close	Chg	12 Month High	Low	Stock	Div	Yld	P/	52s	100s	High	Low	Close	Chg													
184 111	Philip Morris	1	7.8	11	125.7	122.4	125.7	122.4	122.4	122.4	+1	185 113	Shawmut	2.3	4.3	17	104	101	105	101	101	101	-1	111 114	UNCPRes	0.4	40	35	13	73	71	71	71	71	71	-1
253 223	Prudential	1.4	4.4	103	123	124	124	124	124	124	-1	209 209	Shawmut	5.4	6.7	497	354	365	365	365	365	365	365	-1	305 205	USFG	2.20	5.8	2203	3024	38	38	38	38	38	-1
305 205	Prudential	1.4	4.3	113	126	127	127	127	127	127	-1	302 202	Shawmut	3.7	3.7	70	271	271	271	271	271	271	-1	192 192	Unifrac	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	-1	
242 202	Pier 1	2.2	2.2	157	157	157	157	157	157	157	-1	193 193	Shawmut	2.13	1.18	145	415	415	415	415	415	415	-1	193 193	Shawmut	5.4	5.4	329	329	329	329	329	329	-1		
264 143	Pistachio	1.2	2.2	116	125	125	125	125	125	125	-1	194 194	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	195 195	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
302 202	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	196 196	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	197 197	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
21 19	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	198 198	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	199 199	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
13 7	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	200 200	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	201 201	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
19 11	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	202 202	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	203 203	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
13 7	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	204 204	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	205 205	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
19 11	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	206 206	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	207 207	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
13 7	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	208 208	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	209 209	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
19 11	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	210 210	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	211 211	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
13 7	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	212 212	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	213 213	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
19 11	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	214 214	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	215 215	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
13 7	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	216 216	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	217 217	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
19 11	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	218 218	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	219 219	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
13 7	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	220 220	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	221 221	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
19 11	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	222 222	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	223 223	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
13 7	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	224 224	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	225 225	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
19 11	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	226 226	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	227 227	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
13 7	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	228 228	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	229 229	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
19 11	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	230 230	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	231 231	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
13 7	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	232 232	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	233 233	Shawmut	4.15	4.15	382	382	382	382	382	382	-1		
19 11	Plinty	1.20	2.2	116	125	125	125	125	125	125	-1	234 234	Shawmut	4.15	4.15	10	51	51	51	51	51	51	-1	235 235												

Market Makers in International Bonds

DM Fixed Rate Bonds
DM Floating Rate Notes
DFL Fixed Rate Bonds

Shearson Lehman Brothers International



Bank of Baroda

U.S.\$30,000,000 Floating Rate Notes due 1989

In accordance with the provisions of the above Notes, notice is hereby given that for the six months from 29th November 1985 to 30th May 1986, the Notes will carry an interest rate of 8 1/4 per annum.

The interest payable on each U.S.\$5,000 Note on the relevant interest payment date, 30th May 1986, against Coupon No. 8 will be U.S.\$213.24.

Agent Bank:



Allied Dunbar & Company plc are now on Reuters

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Eurodollar Deposits Page ADBS
For further information contact:
Brian Turner or Ian Cox
01-437 7513 01-437 7844

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This announcement appears as a matter of record only

27th November, 1985

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Generale Bank

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Bayerische Vereinsbank Aktiengesellschaft

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Daiwa Europe Limited

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Lloyds Merchant Bank Limited

The Nikko Securities Co., (Europe) Ltd.

Yamaichi International (Europe) Limited

FINANCIAL
FUTURES

POUND—\$ (FOREIGN EXCHANGE)

Spot 1-month, 3-month, 6-month, 12-month

1.4885 1.4843 1.4764 1.4653 1.4513

Liffe—STERLING £25,000 S per £

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)

Previous day's open int. 3,944 (4,040)

Liffe—\$75 OPTIONS

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)

Previous day's open int. 3,944 (4,040)

Liffe—DEUTSCHE MARKS

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)

Previous day's open int. 3,944 (4,040)

Liffe—SE £/S OPTIONS

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)

Previous day's open int. 3,944 (4,040)

Liffe—CHICAGO

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)

Previous day's open int. 3,944 (4,040)

Liffe—US TREASURY BONDS (CBT)

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)

Previous day's open int. 3,944 (4,040)

Liffe—US TREASURY BILLS (TMM)

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)

Previous day's open int. 3,944 (4,040)

Liffe—CREDIT DEPOSIT (IMM)

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)

Previous day's open int. 3,944 (4,040)

Liffe—NOTIONAL GILT

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)

Previous day's open int. 3,944 (4,040)

Liffe—NOTIONAL SHORT GILT

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)

Previous day's open int. 3,944 (4,040)

Liffe—NOTIONAL STERLING

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)

Previous day's open int. 3,944 (4,040)

Liffe—SWISS FRANC

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)

Previous day's open int. 3,944 (4,040)

Liffe—TIN

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)

Previous day's open int. 3,944 (4,040)

Liffe—TIN

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)

Previous day's open int. 3,944 (4,040)

Liffe—TIN

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)

Previous day's open int. 3,944 (4,040)

Liffe—TIN

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)

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Liffe—TIN

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

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Liffe—TIN

Dec 1.4890 0.9800 0.7670 0.6857 0.6527

March 1.4775 0.9760 0.7600 0.6855 0.6527

June 1.4695 0.9680 0.7500 0.6811 0.6527

Est. Volume 555 (238)